



Registered in the Republic of Singapore with the Ministry of Education (Registry Number: 1431)

AUDITED FINANCIAL STATEMENTS

For The Year Ended 31 March 2020

藏驼福朝协会 财政报告 这部分只以英语呈报

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SCHOOL MANAGEMENT COMMITTEE'S STATEMENT

For the financial year ended 31 March 2020

The School Management Committee presents this statement together with the audited financial statements of Metta School (the School) for the financial year ended 31 March 2020.

Opinion of the School Management Committee

In the opinion of the School Management Committee,

- (a) the accompanying financial statements are drawn up in accordance with the provisions of the Singapore Charities Act, Chapter 37 (the Charities Act) and Charities Accounting Standards (CAS) so as to give a true and fair view of the state of affairs of the School as at 31 March 2020, and the financial performance and cash flows of the School for the financial year ended on that date; and
- (b) the accounting and other records required by the Charities Act to be kept by the School have been properly kept in accordance with the provisions of the Charities Act; and
- (c) at the date of this statement, there are reasonable grounds to believe that the School will be able to pay its debts as and when they fall due.

School Management Committee

The School Management Committee, comprising the following, has on the date of this statement, approved and authorised these financial statements for issue.

| Ven. Chao Khun Fa Zhao BBM | Chairman (Appointed on 29 November 2019) |
|----------------------------|--|
| Ee Tiang Hwee | Supervisor |
| So Kah Lay | Secretary |
| Ven. Shi You Guang | Honorary Treasurer (Appointed on 29 November 2019) |
| Ong Say Kiat, Jason | Member (Appointed on 29 November 2019) |
| Ko Yu Quan | Member (Appointed on 29 November 2019) |
| Lim Thou Kin, Julian | Member (Appointed on 29 November 2019) |
| Wong Geok Mei | Representative from Ministry of Education |
| | |

Independent Auditor

The independent auditor, UHY Lee Seng Chan & Co, has expressed its willingness to accept the re-appointment.

On behalf of the School Management Committee,

Ven. Chao Khun Fa Zhao BBM Chairman

Singapore 17 August 2020

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Ee Tiang Hwee Supervisor

Ven. Shi You Guang Honorary Treasurer

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF METTA SCHOOL

For the financial year ended 31 March 2020

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Metta School (the School), which comprise the statement of financial position of the School as at 31 March 2020, the statement of financial activities, statement of cash flows of the School and statement of monthly student enrolment eligible for funding for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Singapore Charities Act, Chapter 37 (the Charities Act) and Charities Accounting Standard (CAS) so as to present fairly, in all material respects, the state of affairs of the School as at 31 March 2020 and of the income and expenditure and cash flows of the School for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the School in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the School Management Committee's Statement set out on page 116.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management Committee for the Financial Statements

Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Charities Act and CAS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, Management Committee is responsible for assessing the School's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the School or to cease operations, or has no realistic alternative but to do so.

The Management Committee's responsibilities include overseeing the School's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the

aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and
 perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a
 basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management committee's use of the going concern basis of accounting and, based on the
 audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on
 the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw
 attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to
 modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However,
 future events or conditions may cause the School to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records have been properly kept in accordance to the Rules and Regulations issued by the Ministry of Education (MOE) and the National Council of Social Service (NCSS), as well as of any agreement signed with the MOE and NCSS.

During the course of our audit, nothing has come to our attention that caused us to believe that during the financial year:

- (i) the receipt, expenditure and investment of monies; and
- (ii) the acquisition and disposal of assets by the school;

have not been carried out in accordance to the Rules and Regulations issued by the MOE and the NCSS, as well as of any agreement signed with the MOE and NCSS; nor that

(iii) the donations and other receipts of the school were not used for approved projects and the purposes intended.

UHY Lee Seng Chan & Co Public Accountants and Chartered Accountants

Singapore 17 August 2020

STATEMENT OF FINANCIAL POSITION

As at 31 March 2020

| | Note | 2020 \$ | 2019 \$ |
|-------------------------------------|------|------------|------------|
| ASSETS | | | |
| Current assets | | | |
| Cash and cash equivalents | 4 | 15,763,161 | 15,575,685 |
| Other receivables | 5 | 1,998,279 | 314,816 |
| | | 17,761,440 | 15,890,501 |
| Non-current assets | | | |
| Property, plant and equipment | 6 | 12,465,515 | 12,786,183 |
| Total assets | | 30,226,955 | 28,676,684 |
| LIABILITIES Current liabilities | | | |
| Other payables and accrued expenses | 7 | 2,171,462 | 875,520 |
| Total liabilities | | 2,171,462 | 875,520 |
| NET ASSETS | | 28,055,493 | 27,801,164 |
| | | | |

STATEMENT OF FINANCIAL POSITION

As at 31 March 2020

| | Note | 2020 | 2019 |
|---|--------|-------------|-------------|
| EUNDS | | \$ | \$ |
| FUNDS Unrestricted fund | | | |
| | 0 | | |
| Building repairs and refurbishment fund Student welfare fund | 8 9 | - 55,115 | - 34,735 |
| | 0 | | |
| | | 55,115 | 34,735 |
| Restricted funds | | | |
| Accumulated general fund | 10(a) | 22,037,156 | 21,760,092 |
| Additional training vote fund | 10(b) | - | 35 |
| Curriculum enhancement fund | 10(c) | - | 25 |
| Discretionary financial assistance | 10(d) | - | - |
| Edusave grant | 10(e) | - | - |
| Financial assistance fund | 10(f) | - | - |
| High needs grant | 10(g) | - | 8,490 |
| ICT development grant | , | | |
| - ICT manpower grant | 10(h) | - | 309 |
| - ICT equipment and services grant | 10(i) | 712 | 321 |
| Opportunity fund | 10(j) | 15,255 | 13,724 |
| Project fund | 10(k) | 1,553,328 | 1,597,587 |
| Public transport subsidy | 10(l) | 1,820 | 660 |
| School building fund - extension | 10(m) | 157,409 | 163,154 |
| School-to-work (S2W) fund | 10(n) | - | - |
| SG Enables transport subsidies | 10(o) | - | 10,258 |
| Sinking fund | 10(p) | 2,493,054 | 2,513,475 |
| Staff training vote fund | 10(q) | 49,591 | 191 |
| Student assistance fund | 10(r) | 1,692,053 | 1,698,056 |
| Trailblazer fund | 10(s) | - | 52 |
| Contract teaching | 10(t) | - | - |
| MOE secondment fund | 10(u) | - | - |
| Parent support group fund | 10(v) | - | - |
| School meals programme | 10(w) | - | - |
| SPED financial assistance scheme | 10(x) | - | - |
| Student achievement award | 10(y) | - | - |
| | | 28,000,378 | 27,766,429 |
| TOTAL FUNDS | | 28,055,493 | 27,801,164 |

STATEMENT OF FINANCIAL ACTIVITIES Financial year ended 31 March 2020

| | ← Unrestricted Fund → | ¥ hund ≯ | | | | 8 | Restricted Funds — | | | | Î | |
|--|----------------------------------|-------------------------------------|--------------------------------------|-----------------------|--|--|-----------------------|-------------------------------------|---------------------------|--|-----------------------------------|--------------------------------|
| 2020 | Student welfare fund \$ | Total unrestricted fund \$ | Accumulated General Fund \$ | Project fund \$ | School building fund- extension | SG Enable VWO transport subsidy | Sinking fund \$ | Student assistance fund \$ | Tail blazer fund \$ | MOE / NCSS Specific purpose funds \$ | Total restricted fund \$ | TOTAL FUND \$ |
| INCOME FROM GENERATED FUNDS INCOME FROM GENERATED FUNDS Voluntary Income Designated domations Denation income collected on behalf by related party Domation income collected on behalf by related party | 20,561 35,100 | 20,561 35,100 | 21,888 - | | | | | | | | 21,888 - | 42,449 35,100 |
| Investment Income Interest - fixed deposit Interest - Autosave account | | | 190,298 124 | | | | | | | | 190,298 124 | 190,298 124 |
| INCOME FROM CHARTIABLE ACTIVITIES School Fees Foreign students Local students | | | 64,252 98,660 | | | | | | | | 64,252 98,660 | 64,252 98,660 |
| SG Enable VWO transport subsidy | | | | | | 97,121 | | | | | 97,121 | 97,121 |
| Ministry of Education Capitalisation grant | | | 8,375,310 | | | | | | | | 8,375,310 | 8,375,310 |
| Grant received Student award grant Secondment fund | | | 1,200 | | | | | | | 1,391,821 37,700 148,194 | 1,391,821 38,900 148,194 | 1,391,821 38,900 148,194 |
| SPED FAS Toteboard art grant Annual adjustment for prior financial year | | | - 9,000 27,324 | | | | | | | 25,942 - | 25,942 9,000 27,324 | 25,942 9,000 27,324 |
| National Council of Social Services Capitelisation grant SPED FAS | | | 3,270,902 | | | | | | | - 15.566 | 3,270,902 15,566 | 3,270,902 15.566 |
| Annual adjustment for prior financial year | | | 10,106 | | | | | | | - | 10,106 | 10,106 |
| Grants from Other Agencies Special employment credit Temporary employment NAC art grant | | | 20,376 139,900 7,360 | | | | | | | | 20,376 139,900 7,360 | 20,376 139,900 7,360 |
| Miscellaneous Income Gain on disposal of property, plant and equipment Other income | | | 84 588 | | | | | | | | 84 588 | 84 588 |
| TOTAL INCOME | 55,661 | 55,661 | 12,237,372 | | | 97,121 | | | | 1,619,223 | 13,953,716 | 14,009,377 |
| EXPENDITURE COST OF GENERATED FUNDS Designated donation expenditure | 35,281 | 35,281 | | | | | | | | | | 35,281 |
| COST OF CHARITABLE ACTIVITIES Art & craft | | , | 4.790 | | | | | | | | 4.790 | 4.790 |
| Assessment & examinations Character & citizenshin education activities | | | 49,928 | | | | | | | | 49,928 | 49,928 |
| Class decrations materials | | | 11,145 | | | | | | | - | | 11,145 |
| Designated donations expenditure | | | 21,888 | | | | | | | | | 21,888 |
| Home continues Home continues | | | 21,367 | | | | | | | | | 21,367 |
| ISC food & heverage and customer service | | | 31,431 | | | | | | | | 31,431 | 31,431 |
| ISC food preparation ISC housekeeping | | | 42,860 | | | | | | | | 42,860 | 42,860 1,356 |
| JSD expenses Materials & resources | | | 8,029 48,055 | | | | | | | 3.859 | 8,029 | 8,029 51 914 |
| Miscellance expenses Miscellanceus expenses MOE student achievement award expenses | | | 13,699 | | | | | | | 37.700 | 13,699 | 13,699 39,400 |
| National education activities | | | 3,796 | | • | | | | | | 3,796 | 3,796 |
| Occupational merapist resources Outsource services for approved position - trainer | | | 118,848 | | | | | | | | 118,848 | 118,848 |
| Project Grant Expenses | | | | | | | | | | 10,700 | 10,700 | 10,700 |
| Programme events & activities Programme campes & trips | | | 123,529 162,168 | | | | | | | 1,602 | 125,131 163,627 | 125,131 163,627 |
| PVA CCA materials PVA CCA materials | | | 240,099 177,466 | | | | | | | 33,065 | 2/3,164 177,466 | 2/3,164 177,466 |
| FVA CCA transport Psychologist resources School events & activities | | | 30,000 8,014 91,340 | | | | | | | | 30,000 8,014 91.340 | 30,000 8,014 91,340 |
| School uniforms School fees subsidy | | | 16,671 | | | | | | | 8,021 30,500 | 24,692 30,500 | 24,692 30,500 |
| SG Enable transport subsidy expenses Social worker resources Social & Ionrumon theranter resources | | | 3,446 2,318 | | | 107,379 | | | | | 107,379 3,446 2,318 | 107,379 3,446 2,318 |
| opeed a kanyukye merapisi resources Stationery | | | 2,958 | | | | | | | 2,987 | 5,945 | 5,945 |

| 2020 | Student welfare fund | Total unrestricted fund | Accumulated General Fund | Project fund | School building fund- extension | SG Enable VWO transport subsidy | Sinking fund | Student assistance fund | Tailblazer fund | MOE / NCSS Specific purpose funds | Total restricted fund | TOTAL FUND |
|---|----------------------------|-------------------------------|--------------------------------|-----------------|--|--|-----------------|-------------------------------|--------------------|--|-----------------------------|-------------|
| | s | s | s | s | \$ | | s | s | s | Ş | \$ | s |
| Student leadership activities | | | 22,804 | | · | | | | , u | | 22,804 50 | 22,804 |
| Student assistance expenses Student meale | | | - | | | | | | 70 | - 60 158 | 32 192 507 | 707 507 |
| Student transport - public transport | | | 159 | | | | | 1.802 | | 20,130 | 22.134 | 22.134 |
| Student transport - school bus | | | 2 . | | | | | 4,201 | | 21,527 | 25,728 | 25,728 |
| Student transport - school outing | | | 922 | | ' | | , | | | | 922 | 922 |
| Staff salaries (Note 11) | | | 5,520,211 | | | | | | | 1,040,264 | 6,560,475 | 6,560,475 |
| Staff bonus (Note 11) | • | | 1,476,843 | | | | | | | 23,145 | 1,499,988 | 1,499,988 |
| Staff CPF/SDF (Note 11) | | | 1,125,422 | | , | | | | | 71,245 | 1,196,667 | 1,196,667 |
| Staff transport (Note 11) | | | 4,030 | | | | , | | | . ' | 4,030 | 4,030 |
| Staff welfare & benefits medical (Note 11) | | | 114,002 | | | | | | | 384 | 114.386 | 114.386 |
| Staff welfare & benefits others (Note 11) | | | 68,111 | | | | | | | | 68.111 | 68,111 |
| Staff training | | | | | , | | , | | , | 143.402 | 143,402 | 143.403 |
| Total cost of charitable activities | | | 9,796,331 | | | 107,379 | | 6,003 | 52 | 1,529,451 | 11,439,216 | 11,439,216 |
| | | | | | | | | | | | | |
| GOVERNANCE AND OTHER ADMINISTRATIVE COSTS | | | | | | | | | | | | |
| Audit fee | • | | 13,054 | | | | | | | | 13,054 | 13,054 |
| Bank charges | | | 2,022 | | | | | | | | 2,022 | 2,02 |
| Depreciation expenses | | | 559,817 | | | | | | | | 559,817 | 559,81 |
| Depreciation expenses designated usage | | | | 34.683 | 5.745 | | 20.421 | | | | 60.849 | 60.849 |
| Disposal of fixed assets | | | 2.576 | . ' | . ' | | . ' | | | | 2,576 | 2.57 |
| Insurance | | | 10.915 | | | | | | | | 10.915 | 10.915 |
| Maintenance of IT equipments | | | 23,197 | | | | | | | | 23.197 | 23,197 |
| Maintenance of other equipments | | | 60,798 | | | | | | | | 60,798 | 60,798 |
| Maintenance of fumitures | | | 4,904 | | | | | | | | 4,904 | 4,90 |
| Maintenance of land & buildings | | , | 109,085 | , | | , | , | | | | 109,085 | 109,085 |
| Management fees | | | 83,117 | | | | , | | | | 83,117 | 83,117 |
| Outsource services for approved position - security | | | 71,505 | | | | | | | | 71,505 | 71,505 |
| Outsource services for approved position - occupation therapist | | | 110,177 | | | | | | | | 110,177 | 110,177 |
| Outsource services for approved position - cleaners | | | 62,692 | | | | | | | | 62,692 | 62,692 |
| Outsource services - IT Manpower | | | 674 | , | • | , | , | | | 40,300 | 40,974 | 40,974 |
| Postage & courier charges | | | 1,772 | , | • | , | , | | | • | 1,772 | 1,77 |
| Printing & stationery | • | • | 71,780 | | | | | | | | 71,780 | 71,780 |
| Professional fees | • | • | 2,669 | | • | | | | | | 2,669 | 2,66 |
| Purchase of IT equipments | | | 10,678 | | | | | | | 57,292 | 67,970 | 67,970 |
| Purchase of other equipments | | | 23,561 | 9,576 | | | | | | | 33,137 | 33,13 |
| Purchase of fumitures | | | 14,353 | | • | | , | | • | • | 14,353 | 14,353 |
| Recruitment services | • | • | 4,407 | | | | | | | | 4,407 | 4,407 |
| Rental & utilities fees MWA | • | | 15,472 | | | | | | | | 15,472 | 15,47 |
| Support staff salaries gross (Note 11) | • | • | 525,075 | • | • | | | | | • | 525,075 | 525,075 |
| Support staff bonus gross (Note 11) | | | 156,464 | | | | | | | | 156,464 | 156,464 |
| Support staff CPF/SDF (Note 11) | • | • | 98,797 | | | | | | | • | 98,797 | 98,797 |
| Support staff training | • | • | | • | | | | | | 3,007 | 3,007 | 3,007 |
| Support start transport (Note 11) | • | | G/L | | | | | | | | G/L | G/L |
| | • | • | 9010 | | | | | | | | 9010 | 9010 |
| | • | • | 9,010 | | • | | | • | | | 3,010 | - 0,0 F |
| Teleconninunication | | | 100 123 | | | | | | | 4,03/ | 100 1 22 | 10,122 |
| unitites Total novemance and other administrative mets | | | 2 246 101 | 14 250 | - 5 745 | | - 20.424 | | | 105 236 | 2 421 R52 | 7 421 852 |
| | • | | 2,240,131 | 44,400 | 0,140 | | 174,07 | • | • | 100,200 | 200,124,2 | 20,124,2 |
| TOTAL EXPENDITURE | 35,281 | 35,281 | 12,042,522 | 44,259 | 5,745 | 107,379 | 20,421 | 6,003 | 52 | 1,634,687 | 13,861,068 | 13,896,349 |
| | | | 101 050 | 010 010 | (c 74c) | (10 DE0) | | 1000 97 | | (4E 4C4) | 919.00 | |
| | 000,02 | 70,300 | 134,000 | (44,239) | (0,140) | (002,01) | (17471) | (cnn;a) | (70) | (10,404) | 32,040 | 070'011 |
| GROSS IRANSFER BEIWEEN FUNDS Befind to MOF | | | | | | | | | | (8 123) | (8 123) | (8 123) |
| Transfer of funds | | | - 101 | | | | | | | 67 210 | (0,120) | (0, 12 - |
| NET MOVEMENT IN FUNDS | 20,380 | 20,380 | 127,640 | (44,259) | (5,745) | (10,258) | (20,421) | (6,003) | (52) | 43,623 | 84,525 | 104,905 |
| | | | | | | | | | ; | | | |
| TOTAL FUND BROUGHT FORWARD | 34,735 | 34,735 | 21,760,092 | 1,597,587 | 163,154 | 10,258 | 2,513,475 | 1,698,056 | 52 | 23,755 | 27,766,429 | 27,801,164 |
| | | | | | | | | | | | | |

| | Additional trai ring vote fund | Curr iculum enhancement | Discretionary financial assi stance | Edusave | High needs grant | ICT development fund Equipment Manpower and services | ΙΛ | Restricted Funds Publi trams Opportuni ty subsi | dy of c | Staff training vote fund | Contract teaching s | MOE secondment | Parent support group | | SPED financial assistance scheme | Student achievement | Total MOE/NCSS specific purpose |
|---|--------------------------------------|----------------------------|---|-------------|------------------------|--|-------------|--|---------|-----------------------------------|------------------------|-------------------|----------------------------|-----------------|---|------------------------|--|
| 2020 | ("ATV") \$ | fund ("CEF") \$ | ("DFA") \$ | grant \$ | ("HNG") \$ | grant \$ | grant \$ | | | | | | | programme \$ | ("FAS") \$ | award \$ | fund \$ |
| INCOME INCOME FROM CHARTIABLE ACTIVITIES | | | | | | | | | | | | | | | | | |
| Ministry of Education Grant received | 37,565 | 79,975 | 34,760 | 27,065 | 79,634 | 39,991 | 76,879 | 18,715 | 8,100 | 158,209 | 300,029 | 468,241 | 2,500 | 60,158 | | | 1,391,821 |
| Student award grant | | , | , | , | | | , | | | , | , | | | | | 37,700 | 37,700 |
| SPED FAS | | | | | | | | | | | | | | | - 25,942 | | 146, 194 25,942 |
| National Council of Social Services SPED FAS | | | , | , | , | , | | , | | | | | | | 15,566 | , | 15,566 |
| TOTAL INCOME | 37,565 | 79,975 | 34,760 | 27,065 | 79,634 | 39,991 | 76,879 | 18,715 | 8,100 | 158,209 | 300,029 | 616,435 | 2,500 | 60,158 | 41,508 | 37,700 | 1,619,223 |
| EXPENDITURE | | | | | | | | | | | | | | | | | |
| COSI OF CHARITABLE ACTIVITIES Curriculum development resources | | 16,760 | | , | | | | | , | | | | , | | | | 16,760 |
| Materials & resources | | | | | | | 3,859 | | | | | | | | | | 3,859 |
| MUE student achievement award expenses Parants' session/workshon | | | | | | | | | | | | | 2 500 | | | 37,700 | 37,700 |
| Project Grant Expenses | , | , | , | | | | 10,700 | , | | | | , | · · | | , | | 10,700 |
| Programme events & activities | | | , | | | | | 1,602 | | | , | | , | | , | | 1,602 |
| Programme camps & trips PVA CCA instructor fees | | | | - 27.065 | | | | 6.000 | | | | | | | | | 1,459 33.065 |
| School uniforms | | , | , | | | | , | | | | | | | | 8,021 | | 8,021 |
| School fees subsidy | | • | | | | | | | | | | | | | 30,500 | | 30,500 |
| Stationery Student meals | | | | | | | | | | | | | | - 60.158 | 2,30 <i>1</i> | | 2,30/ 60.158 |
| Student transport - public transport | ' | | 13,233 | | | | | | 6,940 | | | | | | | | 20,173 |
| Student transport - school bus | , | | 21,527 | , | | , | , | , | | | | - 010 | | | , | , | 21,527 |
| Start salaries (Note 11) Staff bonus (Note 11) | | 46,417 9.435 | | | 63,500 13.710 | | | | | | 313,912 - | 010,435 - | | | | | 1,040,264 23.145 |
| Staff CPF/SDF (Note 11) | | 7,388 | ' | , | 10,530 | , | | | | | 53,327 | , | | , | , | , | 71,245 |
| Staff welfare & benefits medical (Note 11) | | | | | 384 | | | | | | | | | | | | 384 |
| Start training Total cost of charitable activities | 37,600 | - 80,000 | 34,760 | - 27,065 | - 88,124 | | - 14,559 | - 9,061 | - 6,940 | 105,802 | - 367,239 | - 616,435 | 2,500 | - 60,158 | 41,508 | 37,700 | 143,402 1,529,451 |
| COVEDNANCE AND OTHED ADMINISTRATIVE COSTS | Ű | | | | | | | | | | | | | | | | |
| | ' 0 | | | | | 40,300 | | | | | , | | | | , | | 40,300 |
| Purchase of IT equipments | ' | · | | | | | 57,292 | | | - 007 | | | | | | • | 57,292 2,007 |
| Support start training Telecommunication | | | | | | | 4,637 | | | , uu , c | | | | | | | 3,007 4,637 |
| Total governance and other administrative costs | | | | | | 40,300 | 61,929 | | | 3,007 | | | | | | • | 105,236 |
| TOTAL EXPENDITURE | 37,600 | 80,000 | 34,760 | 27,065 | 88,124 | 40,300 | 76,488 | 9,061 | 6,940 | 108,809 | 367,239 | 616,435 | 2,500 | 60,158 | 41,508 | 37,700 | 1,634,687 |
| NET INCOME / (EXPENDITURE) | (35) | (25) | | , | (8,490) | (309) | 391 | 9,654 | 1,160 | 49,400 | (67,210) | | | | , | , | (15,464) |
| GROSS TRANSFER BETWEEN FUNDS Refund to MOE | | | | | | | | (8,123) | | , | | | | | | | (8,123) |
| Transfer of funds NET MOVEMENT IN FIINDS | - (35) | - (25) | | | - (8 490) | - (309) | 391 | 1531 | 1 160 | - 49 400 | 67,210 - | | | | | | 67,210 43 623 |
| | (20) | (2-1) C-1 | | | (001.0) | (000) | | | | | | | | | | | 111 00 |
| | cr Cr | G7 | | | 8,49U | 308 | 321 | 13,124 | 000 | 181 | | | | | | | 23,735 |
| TOTAL FUND CARRIED FORWARD | | | | | | | 712 | 15,255 | 1,820 | 49,591 | | | | | | | 67,378 |

123

| International state Maternational state Maternatintetranational state Maternational s | | Ļ | Unrestricted fund | ↓ ↑ | | | | Restricted funds | d funds | | | Î | | |
|--|--|---|-----------------------|---------------------------|-----------------------------|--------------|-------------------------------------|------------------|------------------------------------|----------------------------|-----------------|--------------------------------------|-------------------------------|-------------------------------|
| | | Building repairs & refurbis hment fund | | otal unrestricted fund | Accumulated General Fund | Project fund | School building fund - extension | Sinking fund | SG Enable VWO transport subsidy | Student assistance fund | Tailblazer fund | MOE/NCSS specific purpose fund | Total restricted funds | TOTAL FUNDS |
| | | s | s | s | s | s | s | s | | s | s | s | s | s |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | ATED FUNDS cted on behalf by related party al repair and painting work | 5,588 | 20,715 42,059 - | 20,715 42,059 5,588 | 4,000 | | | | | | | | 4,000 - | 24,715 42,059 5,588 |
| 1 | count | | | | 131,481 124 | | | | | | | | 131,481 124 | 131,481 124 |
| | IABLE ACTIVITIES | | | | 109.431 | | | | | | | | 109.431 | 109.431 |
| $ \ \ \ \ \ \ \ \ \ \ \ \ \ $ | ort subsidy | | | | 93,060 | | | | 108,614 | | | | 93,060 108,614 | 93,060 108,614 |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | . | | | | 7,956,826 | | | | . ' | | | | 7,956,826 | 7,956,826 |
| Image: constraint of the sector of | ive manager | | | | - 1,200 98,952 | | | | | | | 914,719 36,700 - | 914,719 37,900 98,952 | 914,719 37,900 98,952 |
| Mat 1 | | | | | - - 6 | | | | | | | 209,706 27,002 - | 209.706 27,002 9,000 | 209,706 27,002 9,000 |
| Mathematical Solution Solutit Solution Solution | orior financial year i al Services | • | | | 78,763 | | | | | | | | 78,763 | 78,763 |
| Motion Note < | orior finan cial year | | | | 3,035,926 - 29,132 | | | | | | | - 16,201 - | 3,035,926 16,201 29,132 | 3,035,926 16,201 29,132 |
| Motional 1< | ncies odit | | | | 18,986 19.232 | | | | | | | | 18,986 19,232 | 18,986 19.232 |
| Induction 1 | | | | | 15,999 | | | | | | - 1,705 - | | 15,999 1,705 11,248 | 15,999 1,705 11,248 |
| $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$ | sperty, plant and equipment | | | | 1,070 0.306 | | | | | | | | 1,070 | 1,070 |
| 3069 3083 · </td <td></td> <td>5,588</td> <td>62,774</td> <td>68,362</td> <td>9,300 11,612,488</td> <td></td> <td>11,248</td> <td></td> <td>108,614</td> <td></td> <td>1,705</td> <td>1,204,328</td> <td>12,938,383</td> <td>a,006,745</td> | | 5,588 | 62,774 | 68,362 | 9,300 11,612,488 | | 11,248 | | 108,614 | | 1,705 | 1,204,328 | 12,938,383 | a,006,745 |
| Hole 3.30 <th< td=""><td>FUNDS xpenditure</td><td></td><td>39,695</td><td>39,695</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>39,695</td></th<> | FUNDS xpenditure | | 39,695 | 39,695 | | | | | | | | | | 39,695 |
| Motion 1 4 <td>ACTIVITIES</td> <td></td> <td></td> <td></td> <td>3,340</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>3,340</td> <td>3,340</td> | ACTIVITIES | | | | 3,340 | | | | | | | | 3,340 | 3,340 |
| 47.10 2.4.2.0 <th2.4.2.0< th=""> <th2.4.2.0< th=""> <th2.4< td=""><td>tions education activities rials</td><td></td><td></td><td></td><td>49,479 1,204 20,770</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>49,479 1,204 20,770</td><td>49,479 1,204 20,770</td></th2.4<></th2.4.2.0<></th2.4.2.0<> | tions education activities rials | | | | 49,479 1,204 20,770 | | | | | | | | 49,479 1,204 20,770 | 49,479 1,204 20,770 |
| meth 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 2.235 </td <td>t resources expenditure</td> <td></td> <td></td> <td></td> <td>24,746 4,000 15,907</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1,202</td> <td>25,948 4,000 15,907</td> <td>25,948 4,000 15,907</td> | t resources expenditure | | | | 24,746 4,000 15,907 | | | | | | | 1,202 | 25,948 4,000 15,907 | 25,948 4,000 15,907 |
| ente 133010 13301 13301 <th< td=""><td></td><td></td><td></td><td></td><td>20,255 1,269</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>20,255 1,269</td><td>20,255 1,269</td></th<> | | | | | 20,255 1,269 | | | | | | | | 20,255 1,269 | 20,255 1,269 |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | nd customer service | | | | 13,293 | | | | | | | | 13,293 28,555 | 13,293 28,555 |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | | | | | 1,129 5,257 32,465 | | | | | | | 999 199 | 1,129 5,257 33,031 | 1,129 5,257 33,034 |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | ss hent award expenses | | | | 342 | | | | | | | - 36,700 | 38,200 | 38,200 |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | vities resources | | | | 17,229 | | | | | | | | 17,229 | 17,229 1,217 |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | approved position - trainer | | | | 155,878 6,369 | | | | | | | 2,500 | 155,878 8,869 | 155,878 8,869 |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | ctivities | | | | 85,960 84,856 | | | | | | | 73 | 85,960 84,929 | 85,960 84,929 |
| 0.000 0.000 <th< td=""><td>s</td><td></td><td></td><td></td><td>217,648</td><td></td><td></td><td></td><td></td><td></td><td></td><td>10,000 35,922 836</td><td>10,700 253,570 111,085</td><td>10,700 253,570 111 085</td></th<> | s | | | | 217,648 | | | | | | | 10,000 35,922 836 | 10,700 253,570 111,085 | 10,700 253,570 111 085 |
| Durcea 2.776 2.776 - - 2.476 58.87 58.87 - - 9.7 58.87 13.983 - - 9.7 58.87 13.983 - - 9.7 58.87 13.983 - - 9.7 58.87 103.840 - 103.440 - 103.440 1103.840 1180 - 103.440 - 103.440 11103 1180 - 103.440 - 103.440 1103 1180 - 103.440 - 103.440 1103 - 103.440 - 103.440 - 103.440 1103 - 103.440 - 103.440 - 103.440 1103 - 103.440 - 103.440 - 103.440 1104 - - 104.46 - 104.46 - 1104 - - 104.46 - 104.46 - 1104 - - - 104.46 - 104.46 1104 - - - 104.46 - 104.46 1104 - - | | | | | 36,606 | | | | | | | | 36,606 | 36,606 |
| 1 13,93 1 13,93 1 13,93 1 10,15 26,015 10 1 1 1 1 1 1 10,15 26,015 10 1 1 1 1 1 1 1 10,16 26,015 10 1 1 1 1 1 1 1 1 10,340 11 1 1 1 1 1 1 1 1 1 10,340 11 1 1 1 1 1 1 1 1 1 1 1 1 11 | cience lab resources es | | | | 2,476 58,621 | | | | | | | | 2,476 | 2,476 58,621 |
| as 1 </td <td></td> <td></td> <td></td> <td></td> <td>13,993 -</td> <td></td> <td></td> <td></td> <td></td> <td>307 -</td> <td></td> <td>10,715 29,320</td> <td>25,015 29,320 102 840</td> <td>25,015 29,320</td> | | | | | 13,993 - | | | | | 307 - | | 10,715 29,320 | 25,015 29,320 102 840 | 25,015 29,320 |
| - - - 5.409 - - - - - - 1.68 7.837 - - - - - - - - - - 1.68 7.837 - - - - - - - - - - - - 3.68 - - - - - - - - - - 3.38 - - - - - - - - - - 3.38 - - - - - - - - - - 3.38 - - - - - - - - - - 3.38 - - - - - - - - - - 3.38 - - - - - - - - - 3.68 - - - - - - - - - - 3.69 - - - - - - - - - - | usiug expenses rapist resources | | | | - 1,632 1,890 | | | | 040'00- | | | | 1,632 | 1,632 |
| | vities | | | | 5,409 3,336 | | | | | (740) | | 3,168 - | 7,837 3,336 | 7,837 3,336 |
| | c transport | | | | - 129,307 130 | | | | | 1,081 - 3.522 | | 53,176 53,176 18.486 | 1,508 182,483 22.138 | 1,508 182,483 22.138 |

| | \downarrow | Unrestricted fund | ↓ ↑ | | | | Restric | Restricted funds | | | Î | | |
|--|---|--------------------------|----------------------------|-----------------------------|--------------|-------------------------------------|--------------|------------------------------------|----------------------------|-----------------|------------------------------|---------------------------|-----------------|
| | Building repairs & refurbis hment fund | Stude nt welfare fund | Total unrestricted fund | Accumulated General Fund | Project fund | School building fund - extension | Sinking fund | SG Enable VWO transport subsidy | Student assistance fund | Tailblazer fund | MOE/NCSS specific purpose | Total restricted funds | TOTAL FUNDS |
| 2019 | 6 | 6 | 6 | | 4 | | 6 | | | | und 4 | | 6 |
| Student transport school bus | • | • | • | • | , ø | , ø | , A | | \$ 727 | 3 .710 | \$ 20.264 | \$ 24.701 | 2 4.701 |
| Student transport school outing | • | • | | 713 | • | • | ' | | • | . ' | , | 713 | 713 |
| Staff salaries (Note 11) | | • | | 5,377,448 | | • | | • | • | | 711,673 | 6,089,121 | 6,089,121 |
| Staff CPF/SDF (Note 11) Staff CPF/SDF (Note 11) | | | | 1,107,490 | | | | | | | 41804 | 1,155,767 | 1,155,767 |
| Staff transport (Note 11) | | | | 886 | | | | | | | | 886 | 886 |
| Staff welfare & benefits medical (Note 11) | | | | 104,172 | | | | | | | | 104,172 | 104,172 |
| Staff welfare & benefits others (Note 11) | | | | 55,633 | | | | | | | | 55,633 | 55,633 |
| Staff training Total and of abordenia contraine | | | | 0 507 704 | | | | - 400 040 | 1 007 | - 000 F | 179,106 | 179,106 | 179,106 |
| lotal cost of chartable a cuvries | | | | 9,097,784 | | | | 103,840 | 4,897 | 4,008 | 1,1/4,382 | 10,884,911 | 10,884,911 |
| GOVERNANCE AND OTHER ADMINISTRATIVE COSTS | | | | | | | | | | | | | |
| Audit fee | | ' | • | 12,713 | • | | ' | • | | | • | 12,713 | 12,713 |
| Bank charges | | | | 1,807 | • | | | | | | | 1,807 | 1,807 |
| Depreciation expenses | | • | • | 520,945 | | | | • | | • | • | 520,945 | 520,945 |
| Depreciation expenses designated usage | | ' | • | , : | 26,866 | 5,745 | 28,343 | • | | | • | 60,954 | 60,954 |
| Disposal of fixed assets | | | | 41 6 7 2 0 | | | | | | | | 41 8 220 | 41 6 228 |
| | | | | 0,250 | | • | • | | | • | | 0,200 | 0,230 |
| Maintenance of 11 equipments Maintenance of other equipments | | | | 9,384 55,522 | | | | | | | | 9,384 55,522 | 9,384 55 523 |
| Maintenance of firmitures. Maintenance of firmitures | | | | 2,005 | | | | | | | | 2 005 | 200,022 |
| Maintenance of land & buildings | 6,688 | | 6.688 | 92.751 | | | | | | | | 92.751 | 99,439 |
| Management fees | . • | | . ' | 973,999 | | | | | | | | 973,999 | 973,999 |
| Outsource services for approved position - security | | • | • | 75,970 | | • | | • | | • | • | 75,970 | 75,970 |
| Outsource services for approved position - occupation therapist | | • | | 51,146 | | | | • | | | • | 51,146 | 51,146 |
| Outsource services for approved position - cleaners Outsource services - others | | | | 017'70 | | | | | • | | 30.001 | 30,210 | 30 001 |
| Outsource services - ourers Postade & counter charges | | | | 1.419 | | | | | | | | 1.419 | 1.419 |
| Printing & stationery | | | | 68,641 | | | | | | | | 68,641 | 68,641 |
| Professional fees | | • | • | 5,578 | • | | | • | | | | 5,578 | 5,578 |
| Purchase of IT equipments | | | | 40,624 | | • | ' | | | • | 61,915 | 102,539 | 102,539 |
| Purchase of other equipments | | | | 13,484 | | | | | | | | 13,484 | 13,484 |
| Purchase of turnitures Remultment services | | | | 22,149 2.605 | 2,110 | | | | | | | 24,859 | 24,859 |
| Rental of equipments | | | | 3.642 | | | | | | | | 3.642 | 3.642 |
| Rental & utilities fees MWA | | ' | • | 3,868 | , | | ' | | | | | 3,868 | 3,868 |
| Support staff salaries gross (Note 11) | | • | • | 472,220 | | | | • | | | | 472,220 | 472,220 |
| Support staff bonus gross (Note 11) | | | | 177,834 | | | | | | | | 177,834 | 177,834 |
| Support staff CPF/SDF (Note 11) | I | | | 92,712 | | | | | | | | 92,712 | 92,712 |
| Support start training Support staff transnort (Note 11) | | | | - 8 | | | | | | | 4,308 | 4,308 | 4,308 81 |
| Support staff welfare & benefits medical (Note 11) | | | | 11.250 | | | | | | | | 11.250 | 11.250 |
| Support staff welfare & benefits (Note 11) | | | | 6,165 | | | | | | | | 6,165 | 6,165 |
| Telecommunication | | | | 5,172 | | | | | | | 4,798 | 9,970 | 9,970 |
| Utilities Total novemence and other administrative costs | - 6.688 | | - 6 688 | 7 072 076 | - 28 976 | - 5 745 | - | | | | - 111079 | 3 1 4 7 1 1 2 | 3 153 800 |
| | 0,000 | | n'nn | 2,312,310 | 012'07 | 0,140 | 040,04 | | | | 7/0/11 | 0,141,112 | 0,00,000 |
| TOTAL EXPENDITURE | 6,688 | 39,695 | 46,383 | 12,570,760 | 28,976 | 5,745 | 28,343 | 103,840 | 4,897 | 4,008 | 1,285,454 | 14,032,023 | 14,078,406 |
| NET INCOME / (EXPENDITIBE) | (1100) | 23.079 | 21 979 | (958 272) | 128 9761 | 5 503 | 1242 80 | 4 77 4 | (4.807) | (2) 303) | (81126) | (1 003 640) | (1071661) |
| CEOSS TRANSFED RETARED ELINDS | 11,100 | 2 2 2 2 | 41,010 | 1210101 | 1010100 | 22212 | 0 L0'071 | | (| 1000131 | 101,1201 | 12-000011 | 1.0011 1011 |
| GROSS INANSIEK BEIWEEN FUNDS Refund to MOE | | | , | | , | , | , | | | | (19.682) | (19.682) | (19.682) |
| Refund to NAC Art Grant | | | | (2,287) | | | | | | | | (2,287) | (2,287) |
| Transfer of funds | | | | (39,669) | | | | | | | 39,669 | • | |
| NET MOVEMENT IN FUNDS | (1,100) | 23,079 | 21,979 | (1,000,228) | (28,976) | 5,503 | (28,343 |) 4,774 | (4,897) | (2,303) | (61,139) | (1,115,609) | (1,093,630) |
| TOTAL FUND BROUGHT FORWARD | 1,100 | 11,656 | 12,756 | 22,760,320 | 1,626,563 | 157,651 | 2,541,818 | 5,484 | 1,702,953 | 2,355 | 84,894 | 28,882,038 | 28,894,794 |
| TOTAL FLIND CARRIED FORWARD | | 34 735 | 34 735 | 21 760 092 | 1 597 587 | 163 154 | 2 513 475 | 10.258 | 1 698 056 | 52 | 23755 | 27 766 429 | 27 R01 164 |
| | | | | | | | | A MARKET A | | | | | |

| | | | | | | `` | ICT development fund | ment fund | | | | | | | | | | | |
|---|---|---|---|------------------|---------------------------------|-----------------------------------|--------------------------|--|---------------------|---|------------|--|--|---------------------------|--|-------------|--|---------------------------------|---|
| | Additional training vote fund ("ATV") | Additional Curriculum training vote enhancement fund ("ATV") fund ("CEF") | Discretionary financial assistance ("DFA") | Edusave grant | Financial assistance fund | High needs grant ("HNG") | ICT manpower grant | ICT equipment and services arant | Opportunity fund | Public transport subsidy ("PTS") | S2W fund v | Staff Co training tea vote fund tea ("STV") res | Contract I teaching secc resources 1 | MOE Secondment s fund gro | Parent School support meals group fund programme | | SPED financial assistance scheme ("FAS") | Student achievement award | Total MOE/NCSS specific purpose funds |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| NCOME NUCOME FOM GENERATED FUNDS | I | | | | | | | | | | | | | | | | | | |
| minsury or coucation Grant received | 35,001 | 67,457 | 31,632 | 25,625 | | 16,900 | 40,149 | 77,240 | 18,060 | 6,200 | | 117,532 1 | 171,827 | 251,420 | 2,500 | 53,176 | , | | 914,71 |
| Student award grant | | | | | | | | | | | | | | - 000 | | | | 36,700 | 36,70 |
| Secondment tund SPED FAS | | | | | | | | | | | | | | 209,706 | | | 27,002 | | 209,706 27,002 |
| National Council of Social Services | | | | | | | | | | | | | | | | | | | 100 01 |
| | 35,001 | - 67,457 | 31,632 | - 25,625 | | - 16,900 | 40,149 | 77,240 | - 18,060 | - 6,200 | | 117,532 1 | - 171,827 | - 461,126 | 2,500 | - 53,176 | 43,203 | 36,700 | 1,204,328 |
| EXPENDITURE | | | | | | | | | | | | | | | | | | | |
| COST OF CHARITABLE ACTIVITIES Curriculum development resources | , | 1.202 | ı | | , | | , | | | , | , | , | , | | | , | 1 | | 1.20 |
| Materials & resources | | | | | | | | 566 | • | | | | | | | | | | 566 |
| MOE student achievement award expenses | , | , | , | | | | | | | | | | | | | | , | 36,700 | 36,700 |
| Programme camps & trips | | | | | | | | | - 73 | | | | | | - | | | | 0.1 |
| Project grant expenses | , | ' | , | , | , | , | , | 10,000 | , | , | , | , | , | , | , | , | ' | , | 10,000 |
| PVA CCA instructor fees | | | | 26,047 | | | | | 9,875 836 | | | | | | | | | | 35,922 836 |
| School uniforms | | | | | | | | | - | | | | | | | | 10,715 | | 10,71 |
| School fees subsidy | | | | | | | | | | | | | | | | | 29,320 | | 29,320 |
| Stationery Student assistance expenses | | | | | - 15 | | | | - 114 | | | | | | | | 3, 108 - | | 3,108 |
| Student meals | | | | | | | | | | | | | | | | 53,176 | | ' | 53,17 |
| Student transport public transport | | | 11,576 | | | | | | | 6,910 | | | | | | | 1 | | 18,48 |
| Staff salaries (Note 11) | | 50,289 | | | | 19,160 | | | | | 335 | | 180,763 | 461,126 | | | | | 711,67 |
| Staff bonus (Note 11) | | 10,871 | | | | 7,871 | | | | | | | | | | | | 1 | 18,74 |
| Staff CPF/SDF (Note 11) Staff training | 35.165 | 7,613 - | | | | 3,458 - | | | | | | - 143 941 | 30,733 - | | | | | | 41,804 179 106 |
| Total cost of charitable activities | 35,165 | 69,975 | 31,840 | 26,047 | 15 | 30,489 | | 10,566 | 10,898 | 6,910 | 335 | | 211,496 | 461,126 | 2,500 | 53,176 | 43,203 | 36,700 | 1,174,382 |
| GOVERNANCE AND OTHER ADMINISTRATIVE COSTS | | | | | | | 30 001 | | | | | | | | | | | | 30 00 |
| Purchase of IT equipments | | , | | • | , | • | ' | 61,915 | • | 1 | | ı | | | | | | , | 61,91 |
| Support staff training | | | | | | | | • | | | | 4,368 | | | | | | | 4,368 |
| Total communication Total conserves and other administrative costs | | | | | | | 30 001 | 4,798 66 713 | | | | - 1368 | | | | | | | 4,798 |
| | | | | | | | 199,901 | CI / 00 | | | | 000 | | | | | | | 0.11 |
| | 35,165 | 69,975 | 31,840 | 26,047 | 15 | 30,489 | 39,991 | 77,279 | 10,898 | 6,910 | 335 | | | 461,126 | 2,500 | 53,176 | 43,203 | 36,700 | 1,285,454 |
| NET INCOME / (EXPENDITURE) GROSS TRANSFER BETWEEN FUNDS | (164) | (2,518) | (208) | (422) | (61) | (13,289) | 158 | (39) | 1,162 | (017) | (335) | (30,777) (| (39,669) | | | | | | (81,126) |
| Refund to MOE Transfer of funds | | | | | | | | | (19,682) | | | | | | | | | | (19,682) 30 660 |
| | (164) | (2,518) | (208) | (422) | (15) | (13,589) | 158 | (39) | (12,520) | (710) | (335) | (30,777) | - | | | | | | (61,139) |
| TOTAL FUND BROUGHT FORWARD | 199 | 2,543 | 208 | 422 | 15 | 22,079 | 151 | 360 | 26,244 | 1,370 | 335 | 30,968 | | | , | , | | ' | 84,894 |
| | | | | | | | | | | | | | | | | | | | |

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STATEMENT OF CASH FLOWS

For the financial year ended 31 March 2020

| | Note | 2020 \$ | 2019 \$ |
|--|------|-------------|-------------|
| Cash flows from operating activities Net income/(expenditure) Adjustments for: | | 262,452 | (1,071,661) |
| Depreciation of property, plant and equipment | | 620,666 | 581,899 |
| Gain on disposal of property, plant and equipment | | (84) | (1,070) |
| Property, plant and equipment written off | | 2,576 | 41 |
| Interest income | | (190,422) | (131,605) |
| Operating profit/(loss) before working capital changes Changes in working capital | | 695,188 | (622,396) |
| Other receivables | | (1,619,950) | 128,045 |
| Other payables and accrued expenses | | 1,295,942 | 320,557 |
| Net cash generated from/(used in) operating activities | | 371,180 | (173,794) |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | | (346,055) | (220,545) |
| Proceeds from disposal of property, plant and equipmen | t | 85 | 1,070 |
| Interest received | | 170,389 | 105,187 |
| Net cash used in investing activities | | (175,581) | (114,288) |
| Cash flows from financing activities | | | |
| Refund from MOE | | (8,123) | (19,682) |
| Refund from NAC Art Grant | | - | (2,287) |
| Net cash used in financing activities | | (8,123) | (21,969) |
| Net change in cash and cash equivalents | | 187,476 | (310,051) |
| Cash and cash equivalents at beginning of the year | | 15,575,685 | 15,885,736 |
| | | | |
| Cash and cash equivalents at end of the year | 4 | 15,763,161 | 15,575,685 |

STATEMENT OF MONTHLY STUDENT ENROLMENT ELIGIBLE FOR FUNDING

For the financial year ended 31 March 2020

| | (a) Num | ber of stu disabilit | | der each | () | ber of studer cational trac | | wh | national : o are pay essionary | ring | Total number of students (d = a+b+c) |
|----------------|---------|-------------------------|-----|----------|---------|--------------------------------|-------|---------|--------------------------------------|-------|--|
| FY2020 | MID (J) | MID (S) | ASD | Total | VOC-MID | VOC-ASD | Total | MID (J) | ASD | Total | |
| April 2019 | 67 | 76 | 128 | 271 | 105 | 16 | 121 | 1 | 1 | 2 | 394 |
| May 2019 | 68 | 76 | 130 | 274 | 105 | 16 | 121 | 1 | 1 | 2 | 397 |
| June 2019 | 68 | 76 | 130 | 274 | 105 | 16 | 121 | 1 | 1 | 2 | 397 |
| July 2019 | 72 | 76 | 135 | 283 | 105 | 15 | 120 | 1 | 1 | 2 | 405 |
| August 2019 | 76 | 77 | 137 | 290 | 105 | 15 | 120 | 1 | 1 | 2 | 412 |
| September 2019 | 77 | 77 | 137 | 291 | 104 | 15 | 119 | 1 | 1 | 2 | 412 |
| October 2019 | 78 | 78 | 137 | 293 | 104 | 15 | 119 | 1 | 1 | 2 | 414 |
| November 2019 | 78 | 79 | 136 | 293 | 104 | 15 | 119 | 1 | 1 | 2 | 414 |
| December 2019 | 78 | 79 | 136 | 293 | 104 | 15 | 119 | 1 | 1 | 2 | 414 |
| January 2020 | 78 | 84 | 142 | 304 | 107 | 24 | 131 | 2 | 1 | 3 | 438 |
| February 2020 | 79 | 85 | 144 | 308 | 108 | 24 | 132 | 2 | 1 | 3 | 443 |
| March 2020 | 79 | 84 | 145 | 308 | 107 | 24 | 131 | 2 | 1 | 3 | 442 |

Students are eligible for funding as on the first day of every month if they are Singapore Citizens or Permanent Residents, receive education in a Government-funded special education school and are either:

- (a) Aged 6 to 17 years (as at 1 Jan); or
- (b) Aged 18 to 20 years (as at 1 Jan) and pursuing vocational certification programme in Metta School.

Separate column to be provided for each disability group, which are described as follow:

MID (J) refers to students under mild intellectual disability within the age group of 6 to 11 years as at 1 January.

MID (S) refers to students under mild intellectual disability within the age group of 12 to 17 years as at 1 January.

ASD refers to students under autism spectrum disorder.

VOC-MID refers to vocational students under mild intellectual disability.

VOC-ASD refers to vocational students under autism spectrum disorder.

STATEMENT OF MONTHLY STUDENT ENROLMENT FOR INTERNATION STUDENTS

For the financial year ended 31 March 2020

| | Number of international students | | Total number of students | |
|----------------|----------------------------------|-----|--------------------------|--|
| FY2020 | (a) | (b) | (c = a + b) | |
| April 2019 | 1 | 0 | 1 | |
| May 2019 | 1 | 0 | 1 | |
| June 2019 | 1 | 0 | 1 | |
| July 2019 | 1 | 0 | 1 | |
| August 2019 | 1 | 0 | 1 | |
| September 2019 | 1 | 0 | 1 | |
| October 2019 | 1 | 0 | 1 | |
| November 2019 | 1 | 0 | 1 | |
| December 2019 | 1 | 0 | 1 | |
| January 2020 | 1 | 0 | 1 | |
| February 2020 | 1 | 0 | 1 | |
| March 2020 | 1 | 0 | 1 | |

International students are defined as those who are not of Singapore Citizen or Permanent Resident status. Since 2002, international students in Government-funded special education schools who are children of SCs and SPRs and dependent of work pass holders are allowed to pay concessionary rates of school fees (SPR fee rates) for the first 2 school years. This is to give parents of these international students time to consider taking up SC/SPR status for the children. They will be required to pay the full international student fees from the third year onwards if they do not obtain SC/SPR status. Student enrolment numbers of international students who are paying the concessionary rates of school fees (SPR fee rates) under the 2-year grace period reported in page 15.

- (a) International students who are children of employment pass holders, skilled workers or diplomatic staff.
- (b) International students who are not children of employment pass holders, skilled workers or diplomatic staff.

NOTES TO THE FINANCIAL STATEMENT

For the financial year ended 31 March 2020

These notes form an integral part of and should be read in conjunction with the accompanying financial statements

1. General information

Metta School (the "School") is registered with the Ministry of Education ("MOE") under the Education Act (Chapter 87) on 16 November 2001.

The registered office and principal place of operations of the School is located at 30 Simei Street 1 Singapore 529949.

The School is one of the welfare centres supported by Metta Welfare Association, which is a registered exempt charity in Singapore.

The objective of the School is to provide special education to students with mild intellectual disability and/or mild autism between ages seven (7) and eighteen (18). Students who can benefit from vocational programmes can continue up to twenty one (21) years old.

As at 31 March 2020, the School has 184 (2019: 166) employees, with 4 (2019: 3) MOE seconded staffs.

The financial statements for the financial year ended 31 March 2020 were authorised for issue by the School Management Committee on 17 August 2020.

2. Summary of significant accounting policies

2.1 Basis of preparation

The financial statements have been prepared in accordance with the provisions of the Singapore Charities Act (the "Act") and Charities Accounting Standard ("CAS") under the historical cost convention except as disclosed in the accounting policies set out below.

The financial statements are presented in Singapore dollar ("\$"), which is the functional currency of the School.

The accounting policies adopted are consistent with those of the previous financial year.

2.2 Property, plant and equipment

All items of property, plant and equipment are stated at initial cost and subsequently carried at cost less accumulated depreciation.

Depreciation of property, plant and equipment is computed on a straight-line basis to allocate their depreciable amounts over their estimated useful lives of the assets as follows:

| Arts and music equipment | 5 years |
|----------------------------------|----------|
| Computers | 3 years |
| Furniture and fittings | 5 years |
| Office equipment | 5 years |
| Other equipment | 3 years |
| Occupational therapist equipment | 5 years |
| Renovation | 2 years |
| School building | 50 years |

Fully depreciated property, plant and equipment are retained in the financial statements until they are no longer in use.

The residual values, useful lives and depreciation methods of property, plant and equipment are reviewed, and adjusted as appropriate, at the end of each reporting period to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in the statement of financial activities in the financial year the asset is derecognised.

2.3 Impairment of non-financial assets

The School's non-financial assets are reviewed for impairment at the end of each reporting period and whenever there is any indication that these assets may be impaired. If any such indication exists or when an annual impairment testing for an asset is required, the recoverable amount of the asset is estimated to determine the amount of the impairment loss (if any).

Recoverable amount of an asset is the higher of its fair value less cost to sell and value in use. For the purpose of impairment testing, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit (CGU) to which the asset belongs.

If the recoverable amount of the asset or CGU is estimated to be less than its carrying amount, the carrying amount of the asset or CGU is reduced to its recoverable amount and the impairment loss is recognised in statement of financial activities.

2.3 Impairment of non-financial assets (continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset or CGU is increased to the revised estimate of its recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset or CGU in prior years. A reversal of impairment loss is recognised in statement of financial activities.

2.4 Income recognition

Income is recognised to the extent that it is probable that the economic benefits will flow to the School and the income can be reliably measured, regardless of when the payment is made. Income is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment net of taxes and duty.

Income is deferred only when the donor specifies that the grant or donations must only be used in future accounting periods; or where the donor has imposed conditions which must be met before the School has entitlement.

School fees

School fees are recognised over the period of instruction. Amount of fees relating to future periods of instruction are included in fees received in advance. Fees that are due but not yet received are accounted as Fees Receivable.

Government grants

Grants from government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the School will comply with the conditions associated with the grant.

Government grants receivable are recognised in the statement of financial activities over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis.

Donations

Donations are recognised in the statement of financial activities upon receipt. Donations subject to donor-imposed conditions that specify the time period or purpose in which the expenditure can take place are accounted for as deferred income and recognised as unrestricted fund until the financial period or purpose in which the School is allowed by the condition to expend the income.

Interest income

Interest income is recognised as interest accrues using the effective interest method.

2.5 Income tax

As a charity, the School is exempted from tax on income and gains falling with Section 13(1)(zm) of the Income Tax Act to the extent that these are applied to its charitable objects. No tax charge has arisen in the School.

2.6 Provisions

Provisions are recognised when the School has a present obligation (legal or constructive) as a result of a past event, it is probable that the School will be required to settle the obligation, and a reliable estimate can be made on the amount of obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

2.7 Employee benefits

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for annual leave is recognised for services rendered by employees up to the end of the reporting period.

Contributions to defined contribution plan are recognised in the same financial year as the employment that gives rise to the contributions.

2.8 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, bank balances and fixed deposits placed with financial institutions.

2.9 Operating leases - where the School is a lessee

Leases where a significant portion of the risks and rewards of ownership are retained by the lessors are classified as operating leases. Payments made under operating leases are recognised in statement of financial activities on a straightline basis over the period of the leases.

When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

2.10 Fund

Fund balances restricted by agencies and donors are so indicated and are distinguished from funds allocated to specific purposes, if any. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The School's Reserve Funds will not be transferred out of the School for other purposes. The School Management Committee retains full control over the use of unrestricted funds for any of the School's purposes.

(a) Building repairs and refurbishment fund

Building repairs and refurbishment fund was set up for expenses related to the general repairs and refurbishment of the school building.

(b) Student welfare fund

Student welfare fund was set up for expenses related to the welfare of students.

(c) Accumulated general fund

The accumulated general fund is restricted for the School only, for the benefit of its intended purpose, according to the funder's intent for the use of monies. The fund will not be transferred out of the School for other purposes. The fund will also not be re-designated for other purposes, unless approval is given by the funder.

(d) Additional training vote fund

This was provided by MOE for registered teachers to receive trainings and professional development to improve service quality.

(e) <u>Curriculum enhancement fund</u>

This fund was provided by MOE to promote and sustain school initiated efforts to enhance the quality of the school's curricula and co-curricula.

(f) Discretionary financial assistance fund

This was provided by MOE, ring-fenced to help students who are Singapore Citizen in financial assistance and who do not meet the qualifying criteria for the SPED Financial Assistance Scheme (SPED FAS), as well as to provide additional assistance to those on SPED FAS.

(g) Edusave grant

Edusave grant is a grant from MOE used to organise common curriculum programmes or purchase additional resources which benefit students

2.10 Fund (continued)

(h) Financial assistance fund

In the financial year 2012, MOE released an additional top-up grant that would be ring-fenced to financially assist students.

(i) High needs grant

High needs fund was provided by MOE for SPED Schools to provide additional resources to support students with exceptionally high needs.

The fund is used to employ additional full-time teaching aides for students who are assessed to be eligible.

(j) ICT development grant

The ICT development grant consists of:

(i) ICT manpower grant

The ICT manpower grant provide schools annual grant to hire an information technology professional to support teachers in the implementation of ICT - enhanced lessons in the classrooms. The grant would be ring-fenced and school would not be allowed to use the grant for other purposes.

(ii) ICT equipment and services grant

The ICT equipment and services grant provide school annual grant to purchase of ICT hardware, software or services to implement general classroom teaching and other ICT - related programmes.

(k) Opportunity fund

The opportunity fund was provided by MOE to level up co-curricula development opportunities for Singapore Citizen (SC) students from lowincome households. The scheme seeks to create opportunities or SC students to access learning opportunities which they would otherwise miss out due to their family circumstances.

(I) Project fund

This fund was approved by the School Management Committee and is set aside for use in the school building extension, school improvement and upgrading works, also for projects/programmes that will meet the needs of the students.

(m) Public transport subsidy

This fund was provided by the MOE to subsidise \$10 per month (or \$120 per year) to each SPED Financial Assistance Scheme (SPED FAS) recipient who declare taking public transport to school, for as long as the students are enrolled in the school.

2.10 Fund (continued)

(n) <u>School building fund - extension</u>

The construction for the School's extension building started in 2012 and the building was officially opened on 26 April 2013 upon completion of the construction work. MOE provided a grant-in-aid of 95%, NCSS on behalf of the TOTE Board Social Service Fund gave a capital grant equivalent to 2.5% and the School contributed the other remaining 2.5%.

(o) School-to-work (S2W) fund

The programme aims to develop work, training options and pathways to benefit SPED students in their graduating year who have the potential to work.

(p) SG Enable VWO transport subsidy

The SG Enable VWO transport subsidy was set up by SG Enable Ltd ("SGE") to provide transport subsidy to beneficiaries (students) as determined in accordance with the provision of prevailing service model.

(q) Sinking fund

The sinking fund was set up for major repairs and maintenance of the School's building.

(r) <u>Staff training vote fund</u>

A sum of \$1,100 is allocated for each staff to receive trainings and professional development in order to improve the service quality.

(s) Student assistance fund

The student assistance fund was set up to provide financial assistance to students in need.

(t) Trailblazer fund

This fund was set up by Trailblazer Foundation and administered by NCSS, aims to help students from low-income families affected by economic downturn.

(u) Contract teaching resources

This fund enabled the School to engage contract teachers to cover teaching duties of staff undergoing Diploma in Special Education (DISE), Advanced DISE and Management and Leadership in Schools (MLS) courses, as well as staffs who are away on MOE Masters Scholarship.

2.10 Fund (continued)

(v) MOE secondment fund

This fund is used to top up the difference of actual manpower costs of MOEseconded education officers based on MOE salary scale and salaries of SPED principals/teachers provided in the prevailing SPED staffing model.

(w) Parent support group fund

This was provided by MOE to enhance the level of parental engagement and organise parent-related activities.

(x) <u>School meals programme</u>

This programme is implemented to provide \$2 for a meal per day for 180 school days for SPED FAS students aged from 6 to 11 years old as at 1 January, and an additional 2 meals per week at \$2 per meal for 40 weeks a year.

For SPED FAS students aged from 12 to 20 years old as at 1 January, \$2.50 per meal per day for 180 school days and an additional 5 meals per week at \$2.50 per meal for 40 weeks a year.

(y) <u>SPED financial assistance scheme</u>

This scheme was set up to provide needy students in SPED schools with waiver of school fees, free uniforms and textbooks.

(z) Student achievement award

The achievement award for SPED students was provided by MOE to recognise and encourage students for their achievements and progress, with good conduct and who meet the school-based criteria for the award.

3. Significant accounting judgements and estimates

The preparation of the School's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of income, expenditure, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgements made in applying the School's accounting policies

In the process of applying the School's accounting policies which are described in Note 2 above, management is of the opinion that there are no critical judgements involved that have a significant effect on the amounts recognised in the financial statements.

3. Significant accounting judgements and estimates (continued)

3.2 Key sources of estimation uncertainty

The key assumption concerning the future and other key sources of estimation uncertainty at the end of the reporting period that has a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year is discussed below:

Depreciation of property, plant and equipment

Management estimates the useful lives of property, plant and equipment to be within 2 to 50 years as management is of the view that these are common life expectancies applied in the relevant industry. Changes in the expected level of usage and technologies development could impact the economic useful lives and the residual values of these assets. Hence, future depreciation charges could be revised. The carrying amount of property, plant and equipment is disclosed in Note 6 to the financial statements.

4. Cash and cash equivalents

| | 2020 | 2019 |
|---------------------------|------------|------------|
| | \$ | \$ |
| Cash at banks and on hand | 5,530,551 | 5,657,966 |
| Fixed deposits | 10,232,610 | 9,917,719 |
| | 15,763,161 | 15,575,685 |

Fixed deposits have maturity terms ranging from 6 to 15 (2019: 12 to 15) months, bearing interest ranging from 1.20% to 2.14% (2019: 1.23% to 1.95%) per annum as the end of the reporting period.

5. Other receivables

| | 2020 | 2019 |
|---|-----------|---------|
| | \$ | \$ |
| Related party | 149,424 | 9,321 |
| Fees receivables | 960 | 2,340 |
| Grant receivables | 1,640,474 | 136,446 |
| Interest receivables | 97,924 | 77,890 |
| Deposits | 7,227 | 11,203 |
| Advance payment to acquire property, plant and equipm | 43,479 | - |
| Prepayments | 58,791 | 77,616 |
| - | 1,998,279 | 314,816 |

Non-trade amount due from a related party is unsecured, interest-free and repayable on demand.

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6. Property, plant and equipment

| _ |
|---|
| 2 |
| Ñ |
| 0 |
| 2 |

| 2020 | | | | | | | | | |
|---|--------------------------------------|-----------------------------------|-----------------------------------|---|-------------------------------------|--|-----------------------------------|---------------------------|---|
| | Arts and music equipment \$ | Computers \$ | Furniture and fittings \$ | Office equipment \$ | Other equipment \$ | Occupational therapist equipment \$ | Renovation \$ | School building \$ | Total \$ |
| Cost Balance at beginning Additions Disposals Written off | 165,292 5,042 - (7,138) | 541,939 32,699 (2,301) | 331,187 28,135 - | 570,539 59,308 (4,387) (2,988) | 992,669 119,050 (114,214) | 35,206 - - | ,926 ,342 - | ,651 - - | 18,833,409 302,576 (4,387) (126,641) |
| Balance at end | 163,196 | 572,337 | 359,322 | 622,472 | 997,505 | 35,206 | 853,268 | 15,401,651 | 19,004,957 |
| Accumulated depreciation Balance at beginning Charge for the year Disposals Written off | 135,474 11,180 (4,897) | 435,942 58,280 - (2,300) | 213,375 42,125 - | 451,562 68,884 (4,386) (2,987) | 885,329 85,973 - (113,880) | 33,134 1,601 - | 760,128 44,589 - | 3,132,282 308,034 - | 6,047,226 620,666 (4,386) (124,064) |
| Balance at end | 141,757 | 491,922 | 255,500 | 513,073 | 857,422 | 34,735 | 804,717 | 3,440,316 | 6,539,442 |
| Carrying amount Balance at 31 March 2020 | 21,439 | 80,415 | 103,822 | 109,399 | 140,083 | 471 | 48,551 | 11,961,335 | 12,465,515 |
| 2019 | Arts and music equipment | Computers | Furmiture and fittings | Office equipment | Other equipment | Occupational therapist equipment | Renovation | School building | Total |
| | | . ↔ | ۍ بې | ج | ج | ج | θ | ۍ بې | ÷ |
| Cost Balance at beginning Additions Disposals Written off | 153,888 12,304 - (900) | 464,808 85,182 - (8,051) | 315,979 21,696 - (6,488) | 560,073 13,266 - (2,800) | 981,139 61,962 - (50,432) | 35,206 - - | 772,429 26,135 (3,638) - | 15,401,651 - - | 18,685,173 220,545 (3,638) (68,671) |
| Balance at end | 165,292 | 541,939 | 331,187 | 570,539 | 992,669 | 35,206 | 794,926 | 15,401,651 | 18,833,409 |
| Accumulated depreciation Balance at beginning Charge for the year Disposals Written off | 125,561 10,813 - (900) | 403,017 40,943 - (8,018) | 182,081 37,781 (6,487) | 391,656 62,704 - | 854,043 81,713 - (50,427) | 26,093 7,041 - | 730,895 32,871 (3,638) | 2,824,249 308,033 - | 5,537,595 581,899 (3,638) (68,630) |

6,047,226

3,132,282

760,128

33,134

885,329

451,562

213,375

435,942

135,474

Balance at end

34,798 12,269,369 12,786,183

2,072

107,340

118,977

117,812

105,997

29,818

Carrying amount Balance at 31 March 2019

| Other payables and accrued expenses | 2020 \$ | 2019 \$ |
|-------------------------------------|------------|------------|
| Related parties | 74,841 | 149,236 |
| Sundry creditors | 81,947 | 274,912 |
| Deferred grant income | 1,533,845 | - |
| Deferred income | 2,120 | 780 |
| Accrued expenses | 478,709 | 450,592 |
| | 2,171,462 | 875,520 |

Amounts due to related parties are unsecured, interest-free and repayable on demand.

Deferred income refers to school fees received in advance.

d accruced expense

8. Building repairs and refurbishment fund

| | 2020 | 2019 |
|---|------|---------|
| | \$ | \$ |
| Balance at beginning | - | 1,100 |
| Donation received during the year | - | 5,588 |
| | - | 6,688 |
| Expenses incurred during the year | | (6,688) |
| - Building repairs and refurbishment expenses | - | (6,688) |
| Balance at end | - | - |

Building repairs and refurbishment fund was set up for expenses related to the general repairs and refurbishment of the school building.

9. Student welfare fund

| | 2020 | 2019 |
|--|----------|----------|
| | \$ | \$ |
| Balance at beginning | 34,735 | 11,656 |
| Donation income collected on behalf by a related party | 35,100 | 42,059 |
| Donations received during the financial year | 20,561 | 20,715 |
| | 90,396 | 74,430 |
| Expenditures incurred during the financial year | (35,281) | (39,695) |
| - Student assistance expenses | (35,281) | (39,695) |
| Balance at end | 55,115 | 34,735 |

Student welfare fund was set up for expenses related to the welfare of students.

7.

10. Restricted funds

(a) Accumulated general fund

The accumulated general fund is restricted for the School only, for the benefit of its intended purpose, according to the funder's intent for the use of monies. The fund will not be transferred out of the School for other purposes. The fund will also not be re-designated for other purposes, unless approval is given by the funder.

(b) Additional training vote fund

| | 2020 \$ | 2019 \$ |
|---|--------------------------------|--------------------------------|
| Balance at beginning Grants received during the year | 35 37,565 | 199 35,001 |
| Expenditures incurred during the year - Staff training expenses | 37,600 (37,600) (37,600) | 35,200 (35,165) (35,165) |
| Balance at end | - | 35 |

During the financial year, MOE provided a grant of \$400 (2019: \$400) for each registered teacher, to receive trainings and professional development to improve service quality.

(c) Curriculum enhancement fund

| | 2020 | 2019 |
|---------------------------------------|----------|----------|
| | \$ | \$ |
| Balance at beginning | 25 | 2,543 |
| Grants received during the year | 79,975 | 67,457 |
| | 80,000 | 70,000 |
| Expenditures incurred during the year | (80,000) | (69,975) |
| - Resources and materials | (16,760) | (1,202) |
| - Staff salaries, bonus and CPF | (63,240) | (68,773) |
| Balance at end | - | 25 |

This fund was provided by MOE to promote and sustain school initiated efforts to enhance the quality of the school's curricula and co-curricula.

(d) Discretionary financial assistance fund

| | 2020 \$ | 2019 \$ |
|--|--|--|
| Balance at beginning Grants received during the year | - 34,760 | 208 31,632 |
| Expenditures incurred during the year - FAS students school bus fare - FAS students public transport | 34,760 (34,760) (21,527) (13,233) | 31,840 (31,840) (20,264) (11,576) |
| Balance at end | - | |

This was provided by MOE, ring-fenced to help students who are Singapore Citizen in financial assistance and who do not meet the qualifying criteria for the SPED Financial Assistance Scheme (SPED FAS), as well as to provide additional assistance to those on SPED FAS.

(e) Edusave grant

| | 2020 \$ | 2019 \$ |
|--|--------------------|--------------------|
| Balance at beginning | - | 422 |
| Grants received during the year | 27,065 | 25,625 |
| Expenditures incurred during the year | 27,065 (27,065) | 26,047 (26,047) |
| - Enrichment programme instructor fees | (27,065) | (26,047) |
| Balance at end | - | - |

Edusave grant is a grant from MOE to organise common curriculum programmes or purchase additional resources which benefit students.

(f) Financial assistance fund

| | 2020 | 2019 |
|---------------------------------------|------|------|
| | \$ | \$ |
| Balance at beginning | - | 15 |
| Expenditures incurred during the year | | (15) |
| - FAS student subsidies | - | (15) |
| Balance at end | - | - |

In the financial year 2012, MOE released an additional top-up grant that would be ring-fenced to financially assist students.

(g) High needs grant

| | 2020 | 2019 |
|---------------------------------------|----------|----------|
| | \$ | \$ |
| Balance at beginning | 8,490 | 22,079 |
| Grants received during the year | 79,634 | 16,900 |
| | 88,124 | 38,979 |
| Expenditures incurred during the year | (88,124) | (30,489) |
| - Staff salaries, bonus and CPF | (87,740) | (30,489) |
| - Staff welfare and benefits | (384) | - |
| Balance at end | - | 8,490 |

High needs grant was provided by MOE for SPED Schools to provide additional resources to support students with exceptionally high needs. The fund is used to employ additional full-time teaching aides for student who are assessed to be eligible.

(h) ICT manpower grant

| | 2020 \$ | 2019 \$ |
|---------------------------------------|------------|------------|
| Balance at beginning | 309 | 151 |
| Grants received during the year | 39,991 | 40,149 |
| | 40,300 | 40,300 |
| Expenditures incurred during the year | (40,300) | (39,991) |
| - Outsourced manpower services | (40,300) | (39,991) |
| Balance at end | - | 309 |

This grant is used to hire an IT professional to support teachers in the implementation of ICT-enhanced lessons in the classroom.

(i) ICT equipment and services grant

| | 2020 | 2019 |
|---------------------------------------|----------|----------|
| | \$ | \$ |
| Balance at beginning | 321 | 360 |
| Grants received during the year | 76,879 | 77,240 |
| | 77,200 | 77,600 |
| Expenditures incurred during the year | (76,488) | (77,279) |
| - Material and resources | (14,559) | (10,566) |
| - Telecommunication | (4,637) | (4,798) |
| - Purchase of IT equipments | (57,292) | (61,915) |
| Balance at end | 712 | 321 |

This grant is used to purchase of ICT hardware, software or services to implement general classroom teaching and other ICT-related programmes.

(j) Opportunity fund

| | 2020 \$ | 2019 \$ |
|--|---|---|
| Balance at beginning Grants received during the year Grants refunded during the year | 13,724 18,715 (8,123) | 26,244 18,060 (19,682) |
| Expenditures incurred during the year Enrichment programme instructors fees and material cost Enrichment camp and expenses | 24,316 (9,061) (6,000) (3,061) | 24,622 (10,898) (10,711) (187) |
| Balance at end | 15,255 | 13,724 |

The opportunity fund was provided by MOE to level up co-curricula development opportunities for Singapore Citizen (SC) students from low-income households. The scheme seeks to create opportunities or SC students to access learning opportunities which they would otherwise miss out due to their family circumstances.

(k) Project fund

| | 2020 | 2019 |
|---|-----------|-----------|
| | \$ | \$ |
| Balance at beginning | 1,597,587 | 1,626,563 |
| Expenditures incurred during the year | (44,259) | (28,976) |
| - Depreciation of property, plant and equipment | (34,683) | (26,866) |
| - Purchase of small assets | (9,576) | (2,110) |
| Balance at end | 1,553,328 | 1,597,587 |

This fund was approved by the School Management Committee and is set aside for use in the school building extension, school improvement and upgrading works, also for projects/programmes that will meet the needs of the students.

Property, plant and equipment with depreciation charge of \$34,683 (2019: \$26,866) was included in the expenditures incurred of \$44,259 (2019: \$28,976) as disclosed above while its carrying amount of \$61,991 (2019: \$34,241) has yet to be charged to the fund.

(I) Public transport subsidy

| | 2020 \$ | 2019 \$ |
|--|-----------------------------|-----------------------------|
| Balance at beginning Grants received during the year | 660 8,100 | 1,370 6,200 |
| Expenditures incurred during the year - FAS students public transport | 8,760 (6,940) (6,940) | 7,570 (6,910) (6,910) |
| Balance at end | 1,820 | 660 |

This fund was provided by MOE to subsidise \$10 per month (or \$120 per year) to each SPED Financial Assistance Scheme (SPED FAS) recipient who declare taking public transport to school, for as long as the students are enrolled in the school.

(m) School building fund - extension

| | 2020 \$ | 2019 \$ |
|--|-------------------------------|-------------------------------|
| Balance at beginning Grants received during the year | 163,154 - | 157,651 11,248 |
| Expenditures incurred during the year - Depreciation of property, plant and equipment | 163,154 (5,745) (5,745) | 168,899 (5,745) (5,745) |
| Balance at end | 157,409 | 163,154 |

The construction for the School's extension building started in 2012 and the building was officially opened on 26 April 2013 upon completion of the construction work. MOE provided a grant-in-aid of 95%, NCSS on behalf of the TOTE Board Social Service Fund gave a capital grant equivalent to 2.5% and the School contributed the other remaining 2.5%.

Property, plant and equipment with depreciation charge of \$5,745 (2019: \$5,745) was included in the expenditures incurred of \$5,745 (2019: \$5,745) as disclosed above while its carrying amount of \$246,771 (2019: \$252,516) has yet to be charged to the fund.

(n) School-to-work (S2W) fund

| | 2020 | 2019 |
|---------------------------------------|------|-------|
| | \$ | \$ |
| Balance at beginning | - | 335 |
| Expenditures incurred during the year | | (335) |
| - Staff salaries, bonus and CPF | - | (335) |
| Balance at end | - | - |

This programme aims to develop work, training options and pathways to benefit SPED students in their graduating year who have the potential to work.

(o) SG Enable VWO transport subsidy

| | 2020 | 2019 |
|--|-----------|-----------|
| | \$ | \$ |
| Balance at beginning | 10,258 | 5,484 |
| Grants received during the year | 97,121 | 108,614 |
| | 107,379 | 114,098 |
| Expenditures incurred during the year | (107,379) | (103,840) |
| - SG Enable transport subsidy expenses | (107,379) | (103,840) |
| Balance at end | - | 10,258 |

The SG Enable VWO transport subsidy was set up by SG Enable Ltd ("SGE") to provide transport subsidy to beneficiaries (students) as determined in accordance with the provision of prevailing service model.

(p) Sinking fund

(q)

| | 2020 \$ | 2019 \$ |
|--|-----------------------------------|-----------------------------------|
| Balance at beginning Expenditures incurred during the year - Depreciation of property, plant and equipment | 2,513,475 (20,421) (20,421) | 2,541,818 (28,343) (28,343) |
| Balance at end | 2,493,054 | 2,513,475 |
| Staff training vote fund | | |
| | 2020 \$ | 2019 \$ |
| Balance at beginning Grants received during the year | 191 158,209 | 30,968 117,532 |
| Expenditures incurred during the year - Staff training expenses | 158,400 (108,809) (108,809) | 148,500 (148,309) (148,309) |
| Balance at end | 49,591 | 191 |

A sum of \$1,100 (2019: \$1,100) was allocated for each staff to receive trainings and professional development to improve the service quality.

(r) Student assistance fund

| | 2020 | 2019 |
|---------------------------------------|-----------|-----------|
| | \$ | \$ |
| | | |
| Balance at beginning | 1,698,056 | 1,702,953 |
| Expenditures incurred during the year | (6,003) | (4,897) |
| - FAS Students school bus fare | (4,201) | (727) |
| - FAS Students public transport | (1,802) | (3,522) |
| - FAS Students school uniform | - | (307) |
| - FAS Students stationery | - | 740 |
| - FAS Students subsidies | - | (1,081) |
| | | |
| Balance at end | 1,692,053 | 1,698,056 |

The student assistance fund was set up to provide financial assistance to students in need.

(s) Trailblazer fund

| | 2020 \$ | 2019 \$ |
|--|------------|------------------|
| Balance at beginning Grants received during the year | 52 - | 2,355 1,705 |
| Expenditures incurred during the year | 52 (52) | 4,060 (4,008) |
| FAS Students school bus fare FAS Students subsidies | - (52) | (3,710) (298) |
| Balance at end | | 52 |

This fund was set up by Trailblazer Foundation and administered by NCSS, aims to help students from low-income families affected by economic downturn.

(t) Contract teaching resources

| | 2020 \$ | 2019 \$ |
|---|---|---|
| Grants received during the year Expenditures incurred during the year - Staff salaries - Staff CPF | 300,029 (367,239) (313,912) (53,327) | 171,827 (211,496) (180,763) (30,733) |
| Transfer from accumulated general fund Balance at end | (67,210) 67,210 - | (39,669) 39,669 - |

This fund enabled the school to engage contract teachers to cover teaching duties of staff undergoing Diploma in Special Education (DISE), Advance DISE and Management and Leadership in Schools (MLS) courses, as well as staff who are away on MOE Masters Scholarship.

(u) MOE secondment fund

| | 2020 \$ | 2019 \$ |
|---|-----------------------------------|-----------------------------------|
| Grants received during the year Secondment fund received during the year | 468,241 148,194 | 251,420 209,706 |
| Expenditures incurred during the year - MOE Seconded staff salaries, bonus and CPF | 616,435 (616,435) (616,435) | 461,126 (461,126) (461,126) |
| Balance at end | - | - |

This fund is used to top up the difference of actual manpower costs of MOEseconded education officers based on MOE salary scale and salaries of SPED principals/teachers provided in the prevailing SPED staffing model.

(v) Parent support group fund

| | 2020 | 2019 |
|---------------------------------------|---------|---------|
| | \$ | \$ |
| Grants received during the year | 2,500 | 2,500 |
| Expenditures incurred during the year | (2,500) | (2,500) |
| - Parents support/workshop expenses | (2,500) | (2,500) |
| Balance at end | - | - |

This was provided by MOE to enhance the level of parental engagement and organise parent-related activities.

(w) School meals programme

| | 2020 \$ | 2019 \$ |
|--|--------------------|--------------------|
| Grants received during the year Expenditures incurred during the year | 60,158 (60,158) | 53,176 (53,176) |
| - FAS Students school meal | (60,158) | (53,176) |
| Balance at end | - | - |

This programme is implemented to provide \$2 for a meal per day for 180 school days for SPED FAS students aged from 6 to 11 years old as at 1 January, and an additional 2 meals per week at \$2 per meal for 40 weeks a year.

For SPED FAS students aged from 12 to 20 years old as at 1 January, \$2.50 per meal per day for 180 school days and an additional 5 meals per week at \$2.50 per meal for 40 weeks a year.

(x) SPED financial assistance scheme

| | 2020 \$ | 2019 \$ |
|--|--------------------------------|---------------------------------|
| Grants received during the year Expenditures incurred during the year | 41,508 (41,508) | 43,203 (43,203) |
| FAS Students uniform FAS Students stationery FAS Students school fee subsidies | (8,021) (2,987) (30,500) | (10,715) (3,168) (29,320) |
| Balance at end | - | - |

This scheme was set up to provide needy students in SPED schools with waiver of school fees, free uniforms and textbooks.

(y) Student achievement award

| | 2020 \$ | 2019 \$ |
|---------------------------------------|------------|------------|
| Grants received during the year | 37,700 | 36,700 |
| Expenditures incurred during the year | (37,700) | (36,700) |
| - Student achievement award | (37,700) | (36,700) |
| Balance at end | | |

The achievement award for SPED students was provided by MOE to recognise and encourage students for their achievements and progress, with good conduct and who meet the school-based criteria for the award.

11. Staff costs

| | 2020 \$ | 2019 \$ |
|---|-----------------------------------|-----------------------------------|
| Salaries and bonuses Employer's contributions to Central Provident Fund Staff welfare | 8,742,003 1,295,464 196,648 | 8,525,407 1,248,479 178,187 |
| | 10,234,115 | 9,952,073 |

Staff welfare expenses include expenses that consist of medical insurance, transport reimbursement and other staff welfare related expenses.

11. Staff costs (Continued)

The staff costs were allocated as follows:

| | 2020 | 2019 |
|-------------------------------------|------------|-----------|
| | \$ | \$ |
| Cost of charitable activities | | |
| Accumulated general fund | 8,308,619 | 8,419,592 |
| Curriculum enhancement fund | 63,240 | 68,773 |
| High needs grant | 88,124 | 30,489 |
| Contract teaching | 367,239 | 211,496 |
| MOE secondment fund | 616,435 | 461,126 |
| S2W grant | - | 335 |
| | 9,443,657 | 9,191,811 |
| Governance and administrative costs | | |
| Accumulated general fund | 790,458 | 760,262 |
| | 10,234,115 | 9,952,073 |

Key Management Personnel in SPED school largely refers to Principals, Vice Principals, Head of Programme, Head of Department, Managerial and personnel holding key positions defined by schools.

Number of key management personnel who earns a salary of more than \$100,000 and the total value of the remuneration. The breakdown in number of personnel and total remuneration are as follows:

| | 2020 \$ | 2019 \$ |
|--|------------|------------|
| \$100,000 and above | 8 | 8 |
| Total remuneration of Key Management Personnel | 1,159,438 | 1,159,676 |

None of the School Management Committee members received remuneration for their contributions as School Management Committee except as disclosed above.

12. Professional fees

| | 2020 | 2019 |
|-----------------------------|--------|--------|
| | \$ | \$ |
| Audit fees | 11,000 | 11,000 |
| Other fees paid to auditors | 1,284 | 1,200 |
| Other professional fees | 2,669 | 5,578 |
| | 14,953 | 17,778 |

13. Income tax

The School is one of the welfare centres supported by Metta Welfare Association which is a registered charity under the Charities Act 1982. The school is exempted from tax on income and gain falling within Section 13(1)(zm) of the Singapore Income Tax Act to the extent that these are applied to its charitable objects. There is no provision for income tax and deferred tax being made in the financial statements.

14. Related party transactions

In addition to the related party information disclosed in Notes 5 and 7 to the financial statements, the following are the significant transactions between the School and related parties that took place at terms agreed between the parties during the financial year:

| | 2020 | 2019 |
|--|---------|---------|
| | \$ | \$ |
| | | |
| Income received by a related party | 175,161 | 44,059 |
| Expenses paid on behalf by related parties | 61,023 | 19,285 |
| Expenses paid to a related party | 8,330 | 8,465 |
| Management fee charged by a related party: | | |
| - April 2019 - March 2020 | 83,117 | - |
| - January 2005 - March 2019 | - | 973,999 |
| Purchases of goods and services from related parties | 221,779 | 198,742 |
| Rental of classroom charged by a related party | 11,216 | 2,804 |
| Utilities charged by a related party | 4,256 | 1,064 |
| | | |

The rental expense of the School is fully funded by MOE. Funding remitted directly to Metta Welfare Association (MWA) because the lease agreement was formalised between MWA and Singapore Land Authority. Hence, such expenses and the corresponding grants are not recognised in the School's statement of financial activities and instead in MWA's accounts.

The rental expense and income recognised by MWA amounts to \$784,434 (2019: \$784,434).

15. Capital grants

The School received capital grants for the procurement of its property, plant and equipments. These were recognised as income and are included in the accumulated general fund when the grant is received. The balance of the unutilised grant is as follows:

| | 2020 \$ | 2019 \$ |
|--|-------------------------|-------------------------|
| Balance at beginnng Amortised during the year | 12,266,920 (308,120) | 12,575,040 (308,120) |
| Balance at end | 11,958,800 | 12,266,920 |

16. Management of conflict of interest

Key committee members are required to disclose any interest that they may have, whether directly or indirectly, that the School may enter into or in any organisations that the School has dealings with or is considering dealing with; and any personal interest accruing to him as one of the School's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the School Management Committee member may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosures as well as the basis for arriving at the final decision in relation to the issue at stake.

17. Capital commitment

On 10 October 2019, the School entered a contract for supply and installation of artificial climbing rock wall for a consideration of \$144,932. As at 31 March 2020, the School has paid a deposit sum of \$43,479, representing 30% of the contract of supply and installation work.

18. Significant events

The COVID-19 outbreak since early 2020 is expected to have an impact on the operation and financial performance of the School. As the COVID-19 situation is still evolving, it is currently uncertain of the extent of the impact it may have on the financial position of the School in 2021.