

# 何谓慈光?

"慈光"在梵文中之意是"慈爱之光"

## 箴言

慈仁疗众苦 光照困中人





Certificate No. 587

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<sup>\*</sup> 这些部分只以英语呈报



## 关于慈光

慈光福利协会于1992年由护国金塔寺住持法照法师发起,他目前也是新加坡佛牙寺龙华院管委会主席兼住持。

慈光福利协会在1994年注册为社团,并受到社会发展、青年及体育部、卫生部以及教育部的肯定,同时也是国家福利理事会、新加坡慈怀理事会以及新加坡残疾人士体育协会的会员。

#### 展望

慈光福利协会依据药师佛的慈悲本愿,不分种族背景与宗教信仰,致力为需要帮助的弱势人士,提供优良的医药 照顾和社区关怀服务。

#### 宗旨与使命

慈光福利协会推展与策划多方面的社群福利计划,以致力推广慈善工作与公益理想,其服务目标如下:

- 为需要帮助的弱势人士,提供可负担又容易获得的医药照顾 – 为末期病患提供慈怀服务(登门医药护理与精神辅导),并为乐龄与中风人士提供日间康复治疗服务。
- 为智障人士提供长期住宿理疗、暂时休憩与日间照料服务。
- 为患有轻度智障兼或自闭症孩子办学,提供智障与自闭症教育以及谋生技能训练。
- 为乐龄人士、学生与孩子提供社区关怀服务。
- 配合社区需求,提供与发展所需要的医药照顾与福利服务。

## 附属中心

慈光属下设有九所附属中心和一所社会企业,分布在全岛,以肩负完成重要的慈善福利使命。目前,慈光大约支援协助1,260名弱势人士,所服务的范围有:

#### 智障服务

- 慈光智障日间活动中心(为智障人士开设的日间照料与活动中心)
- 慈光乐陶苑(为各类智障和残障人士提供长期住宿理疗服务的中心)
- 慈光乐陶苑智障日间活动中心(附属于慈光乐陶苑,为智障人士提供日间照料服务)

#### 医药照顾

- 慈光乐龄日间康复中心(为乐龄人士与中风病患开设的日间康复中心)
- 慈光安宁居家护理中心(为末期病患提供慈怀服务)

#### 幼教与托孩

- 慈光幼儿园(专为年龄介于3至6岁的学障幼孩,开办早期介入学前教育)
- 东南社理会 慈光学生托管中心

#### 智障与自闭症教育

• 慈光学校(专为年龄介于7至18岁、患有轻度智障兼或自闭症的孩子,提供量身定制、和正统教育不同的教育模式与训练)

#### 校友部

• 由慈光聚缘轩和慈光展艺所組成的校友部,专為学障青年提供职业培训和就职机会。

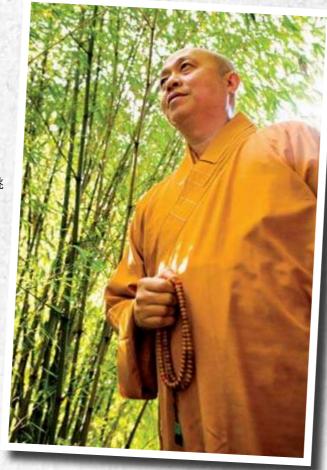
慈光不分种族与宗教信仰、无论老幼病弱或垂危,都设法改善弱势人士的生活素质。此类工作虽富挑战性,但看到弱势人士获得适当的照顾、过着充实的生活,却富有工作满足感,而驱使慈光职员努力工作。此外,慈光所提供的服务,广泛周全且超出受惠者的需求,令人感到自豪。

## 主席献词

在慈光福利协会提供社会福利第22年之际,成功跨越去年的挑战,迈向全新里程,令人雀跃万分。

慈光的服务在去年不断进步,成功创下多项改善及改变项目。 在多项提升项目中,慈光将康复设备、车辆及职员培训不断升级,以扩大受惠人士的康复情况,为职员年龄层老化作好准备。人口老化不但是个人,更是社会整体关注的议题,特别是老人护理及老人慢性疾病的长期护理等需要日益增加。本会预料进入乐龄的人口将大量增加,因此未雨绸缪必定能有效为乐龄人士提供照顾,并满足不断增加的需要。

随着时代日益转变,本会在本年重新检讨本会宗旨、使命及核心价值,以清楚厘定出慈光所提供的福利服务,以及与合户伙伴的关系对达成使命的重要性。本会的五个核心价值一慈悲爱心、诚实正直、和谐共融、尊重关心和持续进步一将协助慈光不断扩大、提升对社区的服务素质。



透过对提升福利服务质素的持续努力,慈光在新加坡素质级认证中取得卓越的进展。本会已成功识别现有的程序并进行升级,致力为本会各附属中心及方策进行高素质和全面的改善,协助职员为受惠人提供更优质的服务。

本会一直以来着重慈爱给予的精神。本会职员在泰国清菜积极创立慈光学校,不论在社区参与或财务资助中都作出重大贡献。清菜慈光学校于2008年5月正式办学,为当地孩子提供辅助教育,以提供进入台湾大学接受高等教育的机会。慈善是一种美德,由家庭开始。

慈光深信致力与受惠人、善长人翁、合作伙伴、供货商及社区组织紧密合作并提供福利服务,能透过本会各附属 中心满足社区的需要**。** 

最后,法照对每位曾尽过一分力的义举,感到万分感谢。作为慈光的一份子,各人均有独特之处。凭籍各企业及 个人、善长人翁、义工、职员及委员等各界的鼎力支持,分享热诚及信念,必定能众志成城达成目标。

慈光福利协会主席 释法照<sub>BBM</sub>

## 执行董事献词

慈光福利协会在成立20周年之际迈入新纪元,改善管治方法和提高管理运作对于去年的运作,有着举足轻重的 重大改变。

慈光着手进行新加坡素质级认证,致力改善福利服务的质素。此举令慈光能跨越向前,进一步提升管理企业楷模。

─ 随着科技日益发展,慈光已于2间幼儿园引入平板计算机,向幼儿设立自定义学习旅程。安宁居家护理中心也设 置平板计算机,以纪录、监察和追踪病患的辋况。

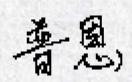
为进一步提升安宁居家护理中心的素质,我们已展开「许个愿」活动,务求达成他们的心愿。慈光更于2013年9月举行哀悼日,邀清已去世的受惠人家属及照料者出席并分享陪伴受惠人走毕临终旅程的经验。

从2014年5月起,慈光亦将东南社理会一慈光学生托管中心转交由晨星之家接手营运。

慈光持续升级、自我重塑,以适应社会不断改变的需求。

慈光很荣幸获得 Bloom Awards 2014 颁发的 NParks' Community Environmental & Biodiversity Excellence Award。慈光职员和受惠人运用无比的热情和干劲,以努力不懈的精神,亲手成立慈光花园,引以为荣。

最后,谨此向各慈长人翁、义工、管委会、委员和职员锲而不舍的 拥护支持和鼓励,表达最诚摰的谢忱。祝愿世界和平、心身自在!



慈光执行重事 释普恩



## 慈光委员会

主席

副主席

## 执行管理委员会

学校管理委员会

幼教委员会

智障服务委员会

医药照顾委员会

委任委员会

审计委员会

筹款委员会

慈光高尔夫球附属委员会

人力资源委员会

投资委员会

合约和招标委员会

纪律与调查委员会

医疗事故咨询委员会

## 执行管理委员会

主席 第一副主席 第二副主席 名誉秘书 助理名誉秘书 名誉财政 助理名 動理名 数 释法照 BBM 释有维 陈理律师 陈延基先生 柯软诺志先生 郑钦志志· 杨瑞亮诗先生 林文少锋先生 严居渊医生



前排(从左)陈延基先生,释普恩,释法照,释有维,陈明荣律师,郑钦祥先生

后排(从左)杨惠志先生,陈伟强先生,胡启山先生,傅永民先生,严居渊医生,林友诗先生

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#### 学校管理委员会

 主席
 释法照 BBM

 校监
 释普恩

 秘书
 苏巧丽女士

 财政
 陈明荣律师

 委员
 余添辉先生

 刘瑞瑛女士
 林友诗先生

 杨斯正先生
 傅永民先生

 陈延基先生

Teo Siew Khim 女士 (教育部代表)



(从左) Teo Siew Khim 女士, 刘瑞瑛女士, 陈延基先生, 傅永民先生, 释法照, 苏巧丽女士, 杨斯正先生, 余添辉先生

#### 幼教委员会

顾问释法照 BBM<br/>释普恩主席梁少锋先生副主席林友诗先生委员柯慧娟小姐林宏连先生黄荣基先生

#### 智障服务委员会

**顾问** 释法照 BBM 释普恩 **主席** 郑钦祥先生 PBM,PPA

副主席林友诗先生委员蔡忠民先生王茂榮先生许立群先生

许立群先生 伍国雄先生

#### 医药照顾委员会

> 陈延基先生 Thanabal Kaliannan先生

#### 委任委员会

**顾问** 释法照 BBM 释普恩 **主席** 陈延基先生 **副主席** 陈明荣律师 **委员** 林友诗先生 郑钦祥先生 PBM,PPA 胡启山先生

#### 审计委员会

瞬间 释法照 BBM 释普恩 主席 曾兆科先生 林友诗先生 副主席 郑钦祥先生 PBM,PPA 委員 陈瑞亮小姐 林碧云女士 林道君先生 陈延基先生 胡启山先生 杨惠志先生

#### 筹款委员会

顾问释法照 BBM<br/>释普恩主席林友诗先生副主席傅永民先生 PBM委员洪子谦先生陈奂霖先生郑钦祥先生 PBM, PPA杨惠志先生

## →慈光高尔夫球附属委员会

**主席** 赵坤佳先生 **委员** 张清炎先生 傅永民先生 PBM 胡高泉先生(2014年5月31日起) 陈福顺先生(2014年5月31日起)

#### 人力资源委员会

顾问释法照 BBM释普恩<br/>赵坤佳先生主席胡启山先生副主席曾兆科先生委员吴加音女士赖妙珠小姐

#### 投资委员会

**顾问** 释法照 BBM 释普恩 主席 傅永民先生 PBM **副主席** 陈伟强先生 **委员** 张康儀先生 羅佩儀小姐 黄乘佑医生 郑钦祥先生 PBM,PPA 杨惠志先生

#### 合约和招标委员会

#### 纪律与调查委员会

顾问释法照 BBM<br/>释普恩主席陈明荣律师副主席胡启山先生委员严居渊医生傅永民先生 PBM

#### 医疗事故咨询委员会

**顾问** 释法照 BBM 释普恩 **主席** 严居渊医生 **副主席** 黄乘佑医生 **委员** 胡启山先生 刘盈怡医生 赵忠安医生

## 慈光总部

(2014年4月1日起)





前排(从左)余添辉先生,谢志明先生,黄淑萍女士,胡晓慧小姐,吴玲瑩女士,释普恩,林达顺先生,许中正先生, 陈瑞豪先生, 蓝立源先生

第二排(从左)钟美林小姐, 王诗蕊小姐, 梁爱晶女士, 陈美芳女士, 林明财先生, 郑莉莉女士, 许秀凤女士, 黄紫惠小姐, 曾庆发先生

第三排(从左)蔡杰微小姐, 蔡亦婷小姐, Nurul Aqila Binte Hashari 小姐, Siti Nur 'Ain Binte Salleh 小姐, 陈美珍女士, 黄淑盈小姐, 梁慧美女士, 黄锦珍女士, Gloria Raquiza 女士

后排(从左)Abdul Aziz Bin Othman 先生, 黄国保先生

智障服务经理-陈友明先生

智障服务部代理经 理-Arifeen S/O Kamaluddin 先生

慈光乐陶苑

慈光乐陶苑智障 日间活动中心

慈光智障日间 活动中心

医药照顾经理 -Maimunah Mahpuz 女士

> 慈光乐龄日间 康复中心

> 慈光安宁居家 护理中心

幼教经理

慈光幼儿园 - 四美

慈光幼儿园 - 榜鹅

校友关怀经理-黄淑萍女士

慈光展艺

就业协助

慈光聚缘轩

活动与宣传经理· 钟美林小姐

筹款

宣传

社区伙伴协作

会计及行政经理 吴玲瑩女士

财政

人力资源与行政

资讯科技管理

设施和项目经理-许中正先生

建筑维修

佛教文化经理

僧伽

佛教文化部行政

服务质量管理经 黄紫惠小姐

服务质量行政管理

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## 慈光幼儿园





## 重点和数据(截至2014年3月31日为止)

55 位幼儿(慈光幼儿园 - 四美);79 位幼儿(慈光幼儿园 - 榜鹅) 18 位职员(慈光幼儿园 - 四美);16 位职员(慈光幼儿园 - 榜鹅) 2007年5月开设 (慈光幼儿园 - 四美);2010年6月开设 (慈光幼儿园 - 榜鹅)

#### 慈光幼儿园

#### 方策与服务

慈光幼儿园—四美及慈光幼儿园—榜鹅 为非盈利机构,分别成立于2007年5月及 2010年6月, 专为2.5至6岁、不同种族背 景与宗教信仰的轻中度自闭症或智障幼 孩,专门提供早期介入学前教育。

本校学生经医院、儿科医生、智障服务 中介和新加坡协助残障者自立局推荐入 学。本校在社会及家庭发展部、国家福 利理事会和慈光福利协会的支持下,特 别为上述幼孩制定早期介入学前教育, 针对他们的迟缓发展,增加他们对自行 独立的满足感,同时激发潜能。



本校透过及早诊断幼孩的智力障碍状况,配合适合的早期介入学前教育课程及个人教育计划,有效协助幼孩克《 服智障状况并激发他们的潜能。个人教育计划设有小肌群运动机能、大肌群运动机能、适应性、认知、沟通技 巧,以及社交技巧六大范畴。课程计划均具备测定目标,并透过每半年举办一次的家长会、非正式会面、学生 沟通手册的书面通知,定期向家长提供最新信息。本校深切了解到游戏在幼孩生活及发展中的重要性,特别在 介入课程加入各类型游戏活动,包括玩沙戏水、出游、音乐和舞蹈动作等。本校的最终目标是为幼孩提供宝贵 的成长体验和功能性技能,以为在未来进入主流或特殊教育学校打好基础。

本校课程获社会及家庭发展部、国家福利理事会、公益金和赛马博彩局部份资助。

#### 家庭辅助服务

本校采用以家庭为中心的方法,与家长及照料者紧密合作,提升幼孩及家人的生活素质。首先,本校积极鼓励 家长及照料者主动参与幼孩的学习进展,并与校方共同合作做出决定。本校也为家长增设照料者资源兼训练环 境,让他们浏览相关书籍资源,并可与跨学科团队讨论有关幼孩的相关事宜。

此外,本校安排了各类型活动,加强家长和幼孩间的亲子关系、互动和社交技巧,例如在滨海堤坝放风筝和嬉 水,以及迷你母亲节庆祝活动。众多母亲都与幼孩一起参与该活动,并在该特别节日中亲自制作鲜花,表达爱 意。

#### 教育成绩

我们衷心恭喜成功毕业以及入读主流小学及新光学校的幼孩。全赖家长和老师的全情投入与大力支持,超过五 成的幼孩成功入读主流学校。

#### 师资训练

慈光幼儿园一四美的幼孩早期介入学期教育课程顾问计划,于2014年1月22日正式展开。由社会及家庭发展部 负责执行的早期介入学前教育顾问计划,有效协助本校建立专业能力,满足受惠幼孩及家长的需要。早期介入 学前教育顾问团队汇集竹脚妇幼医院及国立大学医学组织的早期介入顾问,并与本校紧密合作,检讨服务需要 并提升服务标准。专业顾问也会向本校员工提供所需训练、指导及相关资源。

本校一直重视持续训练及提升员工知识及技能的重要性。在过去一年中,本校员工积极参与不同类型的专业技 能发展课程,包括培养良好行为育儿计划、轻松书法、感官剖析与饮食、自闭症病人喂食-专为照料者而设的多 重训练方法、入读主流学校准备、入读高级学校,以及学障儿童早期介入法之高级証書文凭课程。新入职的员

工也接受基本课程训练, 以对有特殊需要的幼孩有进 一步的认识。

本校提名多名职员担任新加坡素质评级的工作委 员。他们积极接受新加坡素质评级训练,从而与管 理层紧密合作, 务求获得商业卓越标准证书。

在2014年3月,本校派出8名优秀老师亲自到香港参 观当地的特殊学校。学习旅程成效丰富,有效启发 参访员工以既有的经验,协助本校提升教室环境、 课程编排、资源图书馆和教学资源等范筹。

#### 资助团体、善长人翁善长人翁、义工及社区支持

特别感谢相关资助团体、善长人翁善长人翁、义 工、企业伙伴、学校及学院,对本校慷慨解囊和 不断的支持。各善长仁翁对各类型受惠人士活动 的大力支持和承诺, 为受惠人士和他们的家人带 来希望和新生活。本校全体员工深深被善长仁翁 们的善心所感动和鼓励。本校受惠人士期待资助 团体、善长人翁会在未来举办更多户外出游和室 内活动。



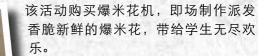
在各大节庆中,多间企业伙伴连同渣打银行的义工,亲身到受惠人士家庭派发红封包和礼物包,为他们带来节 庆的温暖与欢乐。此外,渣打银行的企业社会责任活动和义工承诺,更鼎力资助各类活动,包括在蒸光义走与 嘉年华会设立摊位售卖冰淇淋和迷你杯子蛋糕筹款。渣打银行的义工更精心安排S.E.A.海洋馆海洋生物园出游 活动,并抽出半天的宝贵时间带同本校学生出游。

由 Gan You Gon 先生、渣打银行和南洋艺术学院举办联合壁画画展,透过色彩丰富亮丽的动物图案,为校园 外墙增添健康活力的气息。

本年也是东南亚联合世界书院东部校社师生社区参与计划第三年与本校合办赛跑,与本校学生增加互动和加强

此外,公用事业局员工散发爱心,带领本校学生到滨海堤坝出游,在屋顶花园参观设计夺目的风筝,享受愉快 炎热的早上。

Lend Lease 社区日于慈光学校体育馆盛大举行。除了设立多个不同游戏摊位让学生们分组玩乐外,更专诚为



本校学生也连同家长、照料者与毕马 威义工到樟宜机场共渡愉快的互动时 光。除了在帐篷中尽情玩乐外,他们 更一起制作手工艺品, 之后便到幼孩 其中一间最喜欢的快餐厅共进午餐。

> 彩虹儿童瑜珈的 Regina Chua 小 姐, 自2013年4月起为本校学童教 授25分钟的瑜珈学程。有趣的瑜珈 动作为整间教育带来欢乐的笑声。





#### 非现金捐赠

本校欢迎玩具、书籍、器材和活动供应等非现 金捐赠,以协助学童和家人不断学习。

如果您希望我们向贵公司购买资源设备,请于 在线捐款或联络我们:

慈光网站: http://www.metta.org.sg/ccare/

慈光幼儿园一四美: 6580 4632 慈光幼儿园一榜鹅: 6483 9585

#### 未来计划

为配合家庭支持课程,本校会将该课程延长至两 天, 为家长提供更佳的学童学习支持。课程的第 一天内容主要包括跨学科讨论、家长会议、家长 讲座和专题讨论会, 以及家庭和学校参访。最新 的早班介入时间为早上9.00至中午12.00,午班 介入时间为下午1.15至4.15。







<mark>慈光幼儿园-四美</mark> Metta Building (Level 2) 32 Simei St 1 S(529950) Tel: 6580 4653 Fax: 6580 4650 Email: preschool@metta.org.sg

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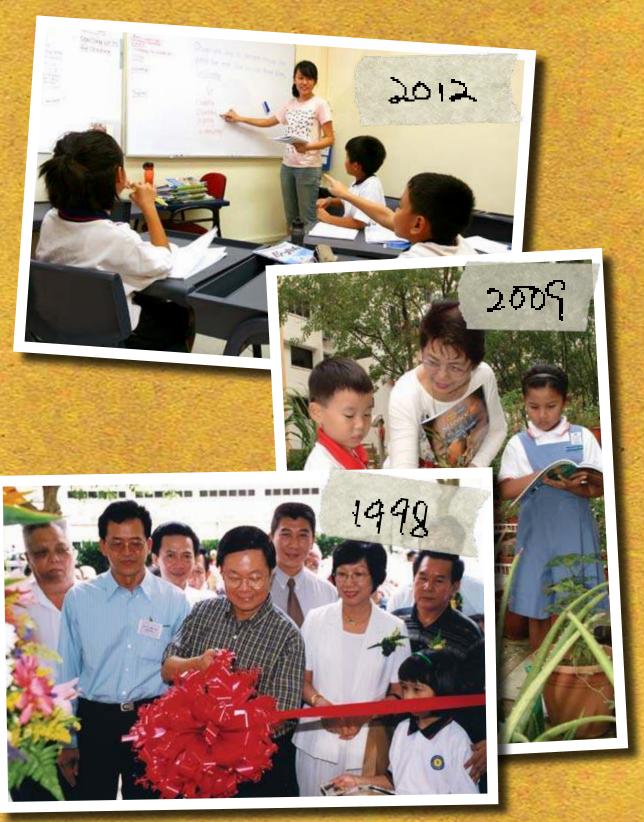


<mark>慈光幼儿园-榜鹅</mark> Block 194 Punggol Road #01-01 S(820194) Tel: 6483 9585 Fax: 6483 9586 Email: preschool@metta.org.sg

facebook.

Like us on facebook.com/MettaPreschoolPunggol

## 东南社理会 -慈光学生托管中心



重点和数据(截至2014年3月31日为止)

89 位学生 6 位职员 1998年9月开设

#### 方策与服务

东南社理会一慈光学生托管中心由慈光福利协会和东南社理会联办,专为年龄介乎7至12岁、来自不同种族背景、宗教信仰以及经济背景的学童,提供具有素质且收费合理的学前学后托管服务。

本中心获慈光福利协会的资助和托管收费来维持营运。本中心目前为总共95名学童提供定期托管服务。低收入家庭学童可向社理会申请社区关怀基金学生课辅津贴。

#### 综合式辅助教育

本中心为了达到全面发展目标、营造有利学习的环境,并配合不同类型学生的个别学习需要,而开拓多元多样的学习领域。本中心课程结构全面,提供学术支持和充实的课余生活,以培养正确的学习态度和自信。

本中心除了监督他们的课后作业、课外作业练习、小组讨论和学科补习外,更举办美术学习与手工制作、讲故事、音乐与舞蹈等课余活动。

结构全面的课程能有效发展学生课余的兴趣和才能,培养发问探究的精神、激发策谋思维、艺术创意和有用的生活技能。

为鼓励学生发展个人专长,本中心举办各类型康乐活动和团体游戏,包括定期体育和团队活动、参访教育,以及接触大自然之效游远足。除此之外,本中心设有信息科技的课程,全面发展学生掌握相关技能,包括上网查寻数据、评估数据相关性、整理与理解数据、利用电邮和网上通讯沟通等。

本中心的托管环境优良,能鼓励学生互相交流学习,分享经验并提升彼此的学习目标。本中心深切了解到社区是发挥潜能的舞台。因此,为给予穷困学生不同的机会与希望,本中心特别安排外展活动让他们主动参与,灌输正确的社会价值观。

#### 服务成绩

在学术教育方面,本中心学生成绩出众,在小学离校会考成绩中保持百分之百的合格率,而其中成绩最优秀的学生更考获260分。

#### 青年志愿参与

本中心致力为青年铺设更美好的未来。许多青年志愿者已指定本中心为他们的社区参与计划的受益团体,以支持该计划的指导、补习工作、团队活动,以及艺术和手工艺制作等。青年志愿者包括来自华中初被学院的学生,自愿在课余和寒暑假期间,为本校学生抽空担任指导和补习等义务工作。

结合不同志愿团体、企业和学校共同合作,是提高本中心多元化课程和能力的重要元素。这种双赢的合作模式不 但对本中心学生的学习有所得益,更能籍此协助企业伙伴发展公民责任计划。

#### 社区参与和资助团体

本中心荣获赞助举办富于趣味的新加坡国家博物馆出游活动,让学生亲身体验1960年代的生活。本活动成功让小学生了解到1960年代的时尚风潮,更可自制潮流目录刊物,穿着场内提供的服饰尽情扮演不同角色,并参观不同种族的展出服装。高年级学生在本活动中学习到中国传统木偶戏,以及新加坡的历史。

毕马威实习生也为本中心学生举办回收利用活动,增加对环境的认识,并播放环境和回收利用影片介绍、进行讨 论和小测验。本中心学生更可以利用回收利用的物料,发挥创意为实习生穿上度身订造的环保服饰。

本中心更与社会及家庭发展部合作,协助小年缓刑犯到本中心完成社区服务令。本中心深信,透过别具意义的工作责任,能重塑他们的人格发展、发展正向的生活目标。从他们在缓刑改造期间对儿童的关怀与爱护,足以展现缓刑改造期对小年缓刑犯产生温暖人心的正面影响。

本中心衷心感谢志愿福利团体爱心食品和旺福慷慨赞助食物,为本中心供应每周面包和苹果。

#### 延伸学习

本中心深信学习绝不限于学业。本中心老师担任指导导师的角色,对学生遁遁善诱、鼓励他们适应并掌握生活各方所需。特别是进入青少年期的学生,老师们更悉心关怀,培育学生成为受尊敬及成功的人。因此,除了专注学业外,学生们还可以享受到假期乐趣和自制活动,拓展不同的生活体验和技能。

为拓展学生的学习,本中心举办了我是大厨烹任活动,让学生与老师共同制作巧克力碎片杯子蛋糕。在体育方户面也,为高低年级的小学学生安排各类活动,分别包括高年级的足球友谊赛,以及低年级的队长球游戏。另外全体学生也可以参与踢拳运动,以增强肌肉发展、同时可放松身心、保持健康体态。

#### 未来计划

为优化慈光所提供的社区服务,并与慈光的愿境和使命保持接轨,从2014年4月起,东南社理会一慈光学生托管中心将转交由晨星之家接手营运。



# 慈光智障日间活动中心



重点和数据(截至2014年3月31日为止) 34 位受惠人士 8 位职员 1995年1月开设

#### 方策和服务

慈光智障日间活动中心成立于1995年1月,旨在提高智障人士的生活素质。

由社会及社庭发展部和国家福利理事会部份资助,慈光智障日间活动中心专为年龄介乎18至55岁、来自不同种族背景与宗教信仰的智障人士而设立。受惠人士会被确诊患有唐氏综合症、自闭症、脑麻痹和身心发展迟钝等。此类病症会影响受惠人士的心智迟钝,难以与他人沟通交往、生活起居无法自我照料,而认知学习能力也极为有限。因此,本中心为受惠人士提供的训练主要有四大范畴:日常生活技能、小区生活技能、社交技巧及康乐方法及谋生技能,务求协助他们建立自信、具备相关知识及独立能力,在日常生活中学以至用。

#### 个人照顾计划

个人照顾计划是特别为协助受惠人士把过训练技能在生活中尽量发挥应用而设计,务求让他们享有更美好的生活素质。这类技能同时适用于家中生活,配合照料者的协助,能让受惠人士同时能在家中及中心学以至用。

本中心也为受惠人士定期制定测定目标,有效评估学习进度。为确保训练的持续性和进度,本中心会每天监察和记录他们的发展。

本中心的关护专业团队会在每半年年底举行个案会议,邀请照料者检讨智障人士的表现成绩、与他门分享最新的人进度发展,并修订各项目目标里程碑、训练及行为等未来发展计划。

所有训练的成果和成效将提交至国家福利理事会,进行每半年一次的评估。此外,本中心会与其他政府部门和官 方机构紧密合作,持续提升服务和专业称职程度。



除了提供专业训练外,本中心会为受惠人士举办各类型的活动,包括卡拉OK歌唱、公众场所出游、参与基层新春和国庆晚宴,以及由非盈利组织举办的Bizlink或其他艺术展览、特澳会及竞技运动比赛等活动。对于大肌群运动机能协调能力较差的受惠人士,本中心已精心设计出融合物理治疗和职能治疗的活动,包括制作面包、击鼓及Wii游戏等,以提高知觉刺激。

#### 服务成绩

#### 参加运动

受惠人士不断接受滚球与田径等训练, 积极参与未来特奥、新加坡残疾人士体 育理事会及其他非盈利组织举办的竞 赛,而从中增强参与未来运动竞赛的 信心。

#### 艺术治疗

艺术治疗是为受惠人士建立自信、耐性、创意、专注力及动立的多功能综合平台。本中心受惠人士曾参与由Bizlink、组屋、国家福利理事会和公益艺术比赛。

#### 走入社群

受惠人士也积极参与基层、小区及企业活动,例如滨海湾花园、海底世界及其他有趣地方。走入社群能有效协助受惠人士融入社会,有助逐渐提升公众对他们的认知。

#### 独立生活能力

受惠人士会接受制作面包的训练,进一步提升对独立生活能力的兴趣。此类技能对受惠人士未来日后发展非常有用,对过渡至就业工作提供优势,协助他们调整至真实社会工作之中。

#### 音乐及知觉治疗

结合音乐及知觉的治疗是提升受惠人士心智状态的最佳方法。随着音乐节奏感及流畅度,能让受惠人士进入轻松、冷静的状态,将精神和身体集中连结。此活动能有效减少负面精绪,增强正面情感,以完成训练活动所指派的任务。

#### 员工训练

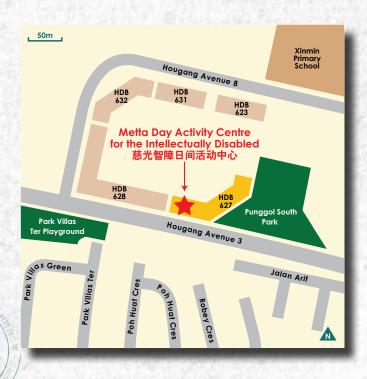
为维持优质服务标准,本中心员工不断接受训练,与智障服务的最新发展接轨。感谢国家福利理事会、社会及社庭发展部、心理卫生院所,以及其他此领域的专家领袖所举办的专题讨论会。本中心员工修读残疾研究证书文凭课程、自闭症研究证书课程、身心残障者的特别需要课程、智障违拗行为的成效管理及其成效管理课程等多元化课程,加强日常工作挑战所需的技能和知识。员工出席相关课程后,会与同事分享经验、互相学习,营造不断学习的专业工作环境。

## 未来计划

本中心致力与企业利害关系者维持持续合作颗伴关系,协助受惠人士获得更高素质的生活。本中心计划引入全新的庇护专题讨论会活动,进一步帮助受惠人士成功过渡至工作环境。







#### 慈光智障日间活动中心

Blk 627 Hougang Ave 8 #01-130 S(530627) Tel: 6385 2913 Fax: 6385 2914 Email: hidac@metta.org.sg

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## 慈光乐陶苑及 智障日间活动中心



重点和数据(截至2014年3月31日为止) 92 位受惠人士(慈光乐陶苑);30 位受惠人士(智障日间活动中心) 112 位职员(慈光乐陶苑);4 位职员(智障日间活动中心) 2000年12月开设

#### 方策和服务

慈光乐陶苑及智障日间活动中心由社会及家庭发展部和慈光福利协会资助,专门为年龄介乎18至55岁、来自不同种族和宗教信仰背景、身体机能损缺而又智力低弱的身心残障人士,提供寄宿理疗和日间托管服务。

本中心环境宁静怡人、设备方便使用,可容纳103名 长期寄宿理疗的身心残障人士和50名日间托管的智障 人士。目前为止,慈光乐陶苑为92名身心残障人士提 供服务,并保留5个空缺作为临时照料和紧急情况之 用。智障日间活动中心为30名智障人士提供照料服 务。

所有训练课程和活动是特别为长期寄宿理疗的身心 残障人士和日间托管的智障人士,提供贴心护理、 专业训练及提高日常生活所需的生活素质而设计。 本技能训练课程不但能提升信心、独立能力,以及 在不同环境的适应能力,透过与照料者紧密合作、 里应外合,更可以进一步强化这些技能发展。



慈光乐陶苑室内设计独特,设备经过悉心订制。为提供专业及最优质的护理服务,本中心更把所有长期寄宿理疗的身心残障人士分成不同小组,给予最适当的关注和所需照料。

#### 其他服务

- 1. 所有长期寄宿理疗的身心残障人士轮流外出效游
- 2. 医疗覆诊预约的护送服务
- 3. 邀请参与户外活动
- 4. 其他更多仿照家庭环境的活动

所有长期寄宿理疗的身心残障人士备有个人照顾计划,以协助他们在日常生活技能、社区生活技能、社交技巧以 及康乐方法等不同领域中,持续取得进展,并进一步提升生活素质。

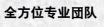
#### 日间托管服务

本智障日间活动中心位于慈光乐陶苑之内。本中心采用与姐妹中心慈光智障日间活动中心(后港)类似的训练模式,特别为日间托管智障人士设计个人照顾计划,有效将训练技能在生活中尽量发挥应用,在未来拥有更高素质的生活体验。透过周详的计划和仔细的训练课程,包括日常生活技能、社区生活技能、社交技巧以及康乐方法等,日间托管智障人士将能具备充足的独立能力以易于融入社会。此训练可同时由照料者在家中进行,让他们能随时随地运用技能,融入正规生活。

本中心针对不同日间托管智障人士按时制定测定目标,有效评估学习进度。为确保训练的持续性和进度,本中心也会监察和记录他们的发展。

关护专业团队会在每半年年底举行个案会议,邀请照料者检讨智障人士的表现成绩、与他门分享最新的进度发展,修订各项目目标里程碑、训练及行为等未来发展计划。

所有训练的成果和成效将提交至国家福利理事会,进行每半年一次的评估。此外,本中心也会与其他政府部门和 官方机构紧密合作,持续提升服务和专业称职程度。



本中心的专业团队精英是由社工、护士长、注册护士、护士人员、职能治疗师、训练员和治疗助理所组成。本中心不断提供内部训练和活动,以协助智障人士的知觉、身体状态和认知活动的参与。

#### 服务成绩

#### 治疗训练

本中心专门为受惠人士设立一系列崭新训练,包括记忆训练(利用画有本地食物和蔬菜的闪卡)、音乐和舞蹈动作、知觉活动、制作香蕉面包、冰淇淋、果酱、传统鸡蛋糕、击鼓、挑战性行为训练,以及特别需要的训练。本中心不断寻求新训练的突破,务求加倍训练和挑战智障人士的适应力。

为协助智障人士推迟脑部退化,采用Xbox Kinetic和Wii等有趣的虚拟游戏作为复健平台,能有效吸引受惠人士进行不同的肢体动作,鼓励他们加强运动,以达致有效发展肌肉线条、改善平衡、负重运动和转移身体重心,同时能强化手眼协调,以及动作范围。

为保持智障人士活力充沛,本中心特别为他们安排各类个人和小组活动,包括每周的保龄运动、到公园、图书馆、购物中心、机场、博物馆和水库出游等。

#### 社区参与

本中心旨在协助受惠人士顺利融入社会,鼓励他们积极参与各类社区和社交聚会,与公众交往联系、加深彼此了解。

本中心致力为受惠人士提供更多与社区互动的管道,并积极参与由民众俱乐部、基层组织、宗教团体和其他社会服务团体所举办的社交聚会、慈善晚宴和各式各样的节目。本中心所建立的社区网络,不但成功为长期寄宿理疗的身心残障人士和受惠人士带来欢乐,更有助他们融入社区。

来自多间工艺教育学院和新加坡美国学校的学生志愿者,仍然是慈光乐陶苑及智障日间活动中心的主要志愿成员。

#### 未来计划

本中心将持续探索改进的可能性,包括增加年老人士设备 及更换寝具和家具。全新设立 的庇护专题讨论会活动将会即 将推出。

持续强调员工发展、引入崭新训练受惠人士方法、拓展非盈利组织网络、从国家福利理事会和社会及家庭发展部设立专业标准架构,以及与照料者维持紧密关系,能有效发展全面配套方法,不断照料和发展受惠者的技能,进一步改善和提升他们的生活素质。







## 慈光乐陶苑及

智障日间活动中心 2 Woodlands St 31 S(738580) Tel: 6365 7666 Fax: 6365 7555 Email: MettaHome@metta.org.sg

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# 慈光乐龄日间康复中心

重点和数据(截至2014年3月31日为止) 每日68位受惠人士 16 位职员 1998年6月开设

#### 服务成绩

#### 培训平台

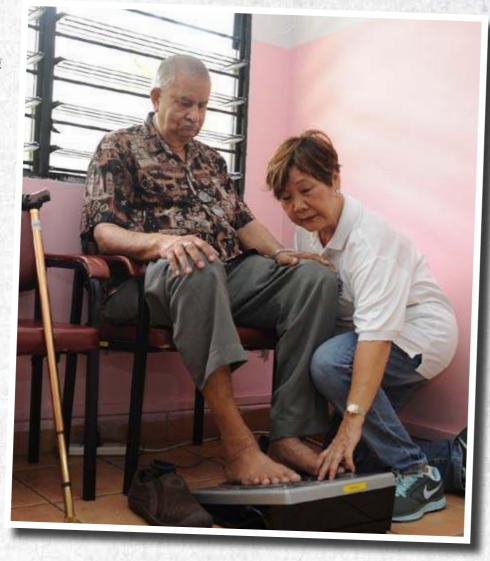
本康复中心为新跃大学的辅导学生提供培训实习平台。学生可在辅导实习中處理受惠人士所面对的社会心理问题。

Nitec 社区关怀与社会服务是工艺教育东区学院为期两年的全日制产业实习项目。本课程可让学生掌握所需的技能与知识,从而能够向疗养院、社区医院、社区康复中心、日间护理中心与老年活动中心的受惠人士提供护理与支持,同时也向学生传授执行管理任务(包括规划、组织与实施社区各种大小活动)的所需技能与知识。

#### 青年的参与

本中心与数家学校就他们的「社区参与项目」进行合作。这包括圣希尔达中学三位学生所参与的「服务学习项目」,作為品格与公民教育课程的其中一部分。本项目提供学生运用所学到的服务知识,满足社区需求。学生们也积极鼓励受惠人士参与本中心的游戏、艺术与手工艺活动。

另一项「社区参与项目」與华侨中学 合辦,该校的中国交换生为受惠人士 表演歌曲与舞蹈。



慈光学校学生也为「社区参与项目」献力。为了让受惠人士对社区福利服务有所认知,学生们参与各项保持环境清洁活动,如清洗中心的玻璃、卫生间与风扇。通过清洁工作並为社区做贡献,本项目成功為学生带来成就感。

#### 社区活动

为支持全国社区並肩负社会责任, 慈光特別于 2013 年 6 月 23 日在樟宜四美民众俱乐部举行捐血活动。这次活动由樟宜社区紧急应策与参与委员会、民防执行委员会与新加坡红十字会共同举办。

#### 提升职员素质

本中心定期就「跌倒风险管理」等相关医疗主题与「社会心理与一般健康」等主题,向职员举办内部培训。同时还为职员定期与物理治疗师和职能治疗师顾问舉行持续性临床会议,以提高服务水准与护理水平。本中心职员还在新加坡参加了有关中风与康复的讨论会。

此外,司机与一般职員等非医护人员也參加治疗救助课程,以掌握额外技能為受惠人士提供相关护理。其中一般职員更被派往参加食品卫生课程学习,提升工作所需的烹饪技巧。

#### 设备升级

本中心购买全新现代康复设备,以加快受惠人士的康复进程。

#### 新项目

## 社区融合项目

社区融合是指重返社区生活、参加有意义的日常生活活动、担当生活赋予的角色。主要包括三个方面:独立生活、参加社会活动,以及工作或生产活动。

随着更多受惠人士重返社区,便可利用社区服务来保持身体健康,减小对康复服务的依赖。

本项目的目标旨在透过社区融合活动提高受惠人士的满意度,促进他们的身体健康与功能恢复,有利于本中心有效制定出院方案。

#### 蓝果丽艺术

蓝果丽艺术,也称为 kolam 或 Muggu,是来自印度的一种民间艺术,利用彩色米饭、干面粉、彩色沙子或花瓣在客厅或庭院上绘制各种图案。作为义工与艺术治疗师的 Vijayalakshmi Mohan 女士将蓝果丽艺术作为康复受惠人士的辅助治疗方法。由受惠人士制作的蓝果丽艺术品在淡滨尼区域图书馆中展示,并且在实笼岗路的屠妖节亮灯仪式上亮相。

#### 3D立体打孔艺术

本中心也為受惠人士引入全新纸手工艺技术—3D立体打孔艺术,以制作 3D 设计。利用特殊的纸打孔工具,将各种富有创意的形状与设计制成手工艺品。受惠人士创作出的 3D 蝴蝶心形艺术品象征着许多相关的爱心人士心手相连,共同提升乐龄精神。

#### 园艺俱乐部

东北社理会在其「幼苗助养」项目中资助新幣 1,000元以建立园艺俱乐部,主要用来支付园艺项目开支及其他各种费用,例如购买园艺工具、设备费用以及交通费。目前,该俱乐部有 16 位受惠人士会员。园艺活动於两周安排一次。国家环境局也为慈光受惠人士与职员提供园艺课程。在此非常感谢淡滨尼镇理事会划拨毗邻的一块地提供本中心使用,以继续展示自身对园艺的热爱。

#### 善长人翁

云茂潮慈善基金有限公司为本中心乐龄受惠人士提供午餐,以纪念分别与2013年6月4日与9月27日逝世的已故 Annie Tan 夫人(已故的云茂潮先生之妻)与云茂潮先生。这个年度活动由已故的云茂潮先生的家人举办,並邀請受惠人士一同参与。

Baxter Healthcare (Asia) Pte Ltd 捐赠了一辆带有轮椅升降器的货车,協助接送受惠人士往返家中和康复中

心。这辆新货车将为本中心的受惠人士提供出行方便,便于他们接受康复治疗。

#### 乐龄远足

本中心很荣幸获得新加坡社区基金会与护联中心资助的乐龄远足基金。本基金用作参加 2 月 5 日的牛车水农历新年的亮灯仪式,以及购物活动及晚餐。本中心的受惠人士还有机会,分别在2013 年 5 月 21 日与 12 月 11 日参观了滨海湾花园与河川生态园。此外,受惠人士更於2013 年12 月 26 日参观圣淘沙名胜世界的海洋水族馆,享受精彩缤纷的远足旅程。



#### 节日庆祝活动

本中心庆祝以下节日,为乐龄受惠人士带来欢乐:

- 母亲节庆祝活动—— 2013 年 5 月 8 日
- 卫塞节庆祝活动——2013年5月23日. 由释培恩法师为受惠佛教徒进行祝福。
- 父亲节庆祝活动——2013 年 6 月 14 日
- 种族和谐日庆祝活动——2013年7月5日. 多种族生日庆祝活动
- 国庆节庆祝活动—— 2013 年 8 月 6 日
- 开斋节庆祝活动—— 2013 年 8 月 14 日
- 屠妖节庆祝活动—— 2013 年 11 月 21 日
- 圣诞节庆祝活动——2013年12月20日
- 华人新年庆祝活动—— 2014年1月12日

#### 企业社会责任

在过去一年中,本中心与数家公司及组织合作,支持企业社会责任活动:

- ESW Manage Pte Ltd 的职员参加并赞助本中心在 2014 年 1 月 12 日为受惠人士举行的农历新年庆祝活动。 他们还向受惠人士分发了红包与桔子。康复中心还准备了「幸运之神」舞蹈与狮子舞作娱乐節目。庆祝活动以 ESW Manage Pte Ltd. 提供的「捞起」年菜与丰盛的午餐画上圆满句号。
- 2013年5月10日, 高盛赞助并与本中心受惠人士一同参加了在白沙公园野餐活动, 並向参加者提供午餐。
- 国民服务度假村俱乐部在 2013 年 5 月 18 日至 19 日举行慈善高尔夫联赛—— NSRCC 慈善高尔夫赛,为慈光 乐龄日间康复中心募集资金。所募集的资金专门用于为本中心受惠人士购买新车辆。
- 法定机构公共设施委员会于 2013 年 8 月 24 日在兀里公园的 PUB 娱乐俱乐部举行开斋节庆祝活动,并邀请本中心受惠人士参加。
- 教育机构新加坡管理发展学院在 2013 年 9 月 26 日为本中心的受惠人士举行并赞助一次前往樟宜机场 1 号与 3 号航站楼的出行活动。本计划包括参观画廊、乘坐「空中列车」、在 Kopitiam享用午餐以及在职总平价超市享受购物之乐。
- Baxter Healthcare (Asia) Pte Ltd 在 2013 年 11 月 9 日为本中心乐龄受惠人士举行并赞助前往滨海花园的远足活动。本年募集金额达美金 46,000的资金,高于 2012 年的美金 43,000,将作购买新车辆之用。 Baxter 的职员前后总共募集了美金 89,000的资金。
- 来自卫理公会五旬节堂的神职人员在 2013 年 12 月 10 日为本中心的受惠人士举行圣诞节庆祝活动,活动包括唱圣诞颂歌、玩游戏。这些神职人员还为受惠人士赞助了圣诞美味甜食。
- Experian Singapore Pte Ltd 的职员则在 2013 年 12 月 20 日为本中心受惠人士赞助一场开心的圣诞及生日庆祝活动,为受惠人士带来圣诞颂歌、游戏以及美味甜食。

#### 义工感谢日

本活动由捐赠者 Wong Sin Yew 博士赞助,于 2013 年 7 月 7 日在 Gurame 餐馆举行,以向 40 名义工致谢。活动举办目的旨在向义工一直為協助运营康复中心给予的支持与努力表达感谢。同时也借本次活动也是让本中心与义工建立更牢固关系的契机。义工通过各种方式提供帮助,如在行政工作中到厨房工帮忙,在远足活动期间帮助本中心的受惠人士推轮椅、打理环境卫生、向他们送上祝福、协助辅助治疗、梳洗打整(如剪头发)与提供医护支持。

#### 生日庆祝活动

康复中心每月为同一月份出生的人员举办集体生日庆祝活动。

#### 护理者培训

本中心得到护联中心的批准,针对女佣雇主补贴计划提供护理者培训。培训由合格培训导师在康复中心每月举行一次。 在完成该培训课程後,申请者每月可得到美金120的补贴。培训的目的旨在讓护理者具备照顾残障人士的特定技能,讓社区內的残障人士得到关爱和护理。

#### 社区参与项目

#### 樟宜监狱

根据每季排程,监狱监管人员将為本中心受惠人士安排制定的社区参与项目,包括協助受惠人士、提供食物及节目表演等。

#### 淡马锡中学

约有20位淡马锡中学教师为進行社区参与项目親臨慈光康复中心。活动包括将赠送的食品封装成礼包、为本中心乐龄受惠人士献上钢琴演奏会与伴唱节目。

#### 外籍来访者

来自韩国釜山乐龄护理中心的社会工作者与义工拜访了慈光康复中心,作为其教育旅游的内容之一。

#### 慈光康复中心的企业社会责任

本中心另外一次的社会责任活動,是参与 Darul Ghufran 清真寺免费社区午餐,又称为「流动厨房」。该清真寺与淡滨尼中民众俱乐部共同制备了午餐并向淡滨尼贫困家庭分发午餐。他们更为慈光康复中心制备午餐,本中心则协助汇集午餐并根据清真寺的指示,向贫困的华人受惠人士分发午餐。

#### 与工艺教育东区学院合作

在由工艺教育东区学院的眼科光学部与眼科光学执业者协会合办的开幕活动中,护眼医生向大家传授有关可避免失明/视觉障碍的知识,提升大家的相关意识。在此次活动中,工艺教育东区学院学生也从中学习到如何向公众传达有关护眼的知识,本中心的受惠人士则得到免费眼部检查与免费眼镜。

#### 社区关爱延伸项目

2013年11月8日,参加社区关爱与社会服务课程的学生邀请本中心受惠人士前往参加社会活动,本活动旨在让学生收获与乐龄人士一起工作的经验与知识。

#### 牙科治疗

Parkway Dental Pte Ltd (位于太平洋广场)提供免费的牙科治疗,包括为本中心的受惠人士抛光牙齿与拔牙,享受此待遇的受惠人士需具备自 2013 年 1 月起持有社保援助计划卡的资格。对于需要假牙的受惠人士,向他们提供了特别的折扣优惠。

#### 未来方向







#### 慈光乐龄日间康复中心

Blk 296 Tampines St 22 #01-526 S(520296) Tel: 6789 5951 Fax: 6786 3758

Email: rehab@metta.org.sg



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# 慈光安宁居家护理中心

重点和数据(截至2014年3月31日为止) 213 位受惠人士 7 位职员 2000年6月开设

#### 服务成绩

#### 培训平台

慈光安宁居家护理中心作为临床家庭护理的培训平台,为新加坡国立大学医学院学生、医生研究学程及护士治标缓症疗法课程提供实习机会。

在本中心的专业医疗及护理团队的指导下,学员能亲身学习到治标缓症疗法的概述及经验。

#### 社区参与

#### 捐血活动

本中心联合樟宜四美社区紧急应策与参与委员会、民防执行委员会以及新加坡红十字会,于2013年6月23日假樟宜四美民众俱乐部举行捐血活动,发挥慈光的社会责任以在国家层面支持社区。

#### 流感疫苗注射

慈光义工护士于2013年11月30日参加黄乘佑医生假牛车水民众俱乐部,专为牛车水社区老人赞助的流感疫苗注射活动。

#### 生日庆祝

慈光安宁居家护理中心深信,本中心的受惠人士应该享受有意义的高素质生活。因此本中心职员联同受惠人士家属为受惠人士举办生日会。透过为致爱用心筹备,此珍贵的感人时刻能为受惠人和家人带来满足感。附图为生日庆祝活动的生活点滴。

#### 提供职员素质

慈光积极鼓励职员参加相关课程及研讨会,进一步加强专业素质。本中心职员有出席新加坡慈怀理事会、连氏慈怀研究中心及杜克一新加坡国大医学研究生院联办的每月医疗见解会。

除此之外,中心医疗人员亦参与新加坡国立癌症中心治标缓症药部门顾问狄波拉沃特金森医生,每隔两个月进行一次圆桌会议。

本中心首次社会心理治疗于2013年8月27日(星期二)由社工和社会心理治疗师Gilbert Fan 医生正式举行。Gilbert Fan 医生为国立癌症中心社会心理治疗肿瘤科主管。本治疗会议会由慈光受惠人亲述其社会心理状况,并由中心医疗职员检讨及进行讨论、于每月举行一次。



慈光医疗职员也于2013年10月11至13日,前往曼谷会议中心参加第十届亚太安宁疗护会议的和谐共融讲座。

#### 年度职员退修午宴

本年度的年度职员退修午宴由外判Joshua Lau医生赞助,于2013年10月22日假阿拉伯街Mamanda 餐厅举行。 本退修午宴旨在给予中心职员和外判医生在远离中心的环境下,讨论如何改善沟通和工作流程,从而增进彼此了解。

#### 捐助

KK Teoh先生为纪念爱妻慷慨解囊,在2013年12月向The Late Mrs Teoh Siok Loo Fund捐出新币2万元正。

新加坡爱尔兰基金周年翡翠舞会筹款活动,于2013年11月16日假新加坡瑞吉酒店隆重举行,专为三间新加坡安养院募捐,其中包括慈光安宁居家护理中心的「许个愿」项目。

另外,本中心亦获得新币10万元正捐款以作采购配备轮椅升降装置的车轮、连同上下楼梯履带式轮椅、斜躺式轮椅及手提式 氧气机等配件,以及实现受惠人临终愿望之用。

四海栈亦于2013年12月27日假圣占姆士发电厂举办的年终舞会中,捐出新币2万5千元正,以作支援拿督张汉三基金 75%以 下的资助类别之用。

阿尔lstighfor清真寺于2013年7月27日假回教寺院举办的lftor活动中捐出新币1千元正。

#### 第一届年度哀悼日

本活动于2013年9月28日假慈光乐龄日间康复中心进行,共有9位已去世的受惠人家属及照料者出席,并分享陪伴受惠人走毕临终旅程的经验。本活动为90分钟,活动内容包括手工制作及亲笔书信、唱歌及茶叙。

#### 年慈怀之音

两年一度的慈怀之音音乐会于2013年10月12日假新加坡理工学院隆重举行,籍着庆祝「世界安宁日」,为临终服务进行筹款及加深各界的认知。慈光安宁居家护理中心是新加坡防癌协会主导的筹备委员之一。 本活动很荣幸邀请到卫生部兼人力部高级政务部长、执政党副党督暨西南区市长许连碹博士担任主礼嘉宾。

#### 外出观光

为向应慈光安宁居家护理中心的「许个愿」活动,本外出活动于2013年10月27日假河川生态园举行,安排受惠人及其家人参加。

#### 筹款活动

慈光安宁居家护理中心亦参与由慈光福利协会主办、Elite Advisory Services支持的2013年慈光慈善影展活动,共同为筹款而出力。活动当晚假国泰电影娱乐城举行,售卖戏票及捐款合共筹得新币14,680元正。

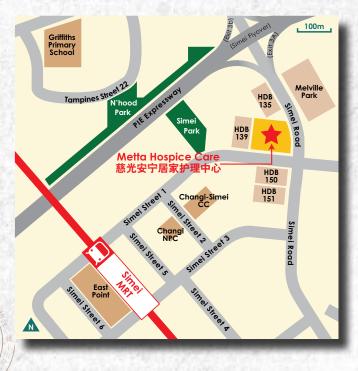
#### 开斋节

本中心职员亲自探访马来西亚受惠人祝贺开斋节,并送上开斋节礼物。

#### 未来计划

慈光安宁居家护理中心旨在持续增加青年艺工参与、计划将使用信息科技升级,以改善工作流程及生产力,并扩大「协助病患了愿」服务。最后本中心将举办年度悼念仪式,给予照料者分享及面对丧亲之痛的机会。





#### 慈光安宁居家护理中心

Metta Building (Level 5) 32 Simei St 1 S(529950) Tel: 6580 4695 Fax: 6787 7542 Email: hhospice@metta.org.sg



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# 慈光学校



重点和数据 (截至2014年3月31日为止) 396 位学生 120 位职员 2001年1月开设

#### 简介

慈光学校于2001年由慈光福利协会开办,专为年龄介乎7至21岁、智商介乎50至70、来自不同种族背景和宗教信仰的轻度智障兼或轻度自闭症孩子办学。

慈光学校的教育使命是提倡全面教育,包括生活技能、职业技能、实用学术、艺术教育以及发展健康体格,从而 达到教育愿景—引导学童们过独立而有意义的生活。

学校的核心教育价值观一慈悲爱心、坦诚无私和尊重关怀,正是校方希望师资和学童所能达到的理想行为。

在教育部、国家福利理事会以及慈光福利协会的支持资助下,学校的专业团队:教育人员、专业治疗师、职业配对员和行政人员,一起付出、共同努力,以达到教育理想和实现教育使命。患有轻度智障的学员在生活上面对各式挑战,例如沟通、自理及处理社交情况等。

#### 核心教育方案

本校设有4类主要教育方案(A、B、C及V方案)以应付轻度智障兼或轻度自闭症学童的需要。

#### 轻度自闭症教育方案 (A方案)

本课程是专为7至18岁的轻度自闭症学童的学习和发展需要而设,以培养和改善学童的人际交往和沟通技巧、行为和情绪发展、认知能力以及日常生活技能。

轻度自闭症学童在组织有序而又有利学习的课室环境中学习,协助学童发挥最大的学习能力,并同时提高独立能力。本校采用结构全面的教学方法协助轻度自闭症学童,包括每日固定上课时间表、功课作业先后系统法、视觉教育法,以及图片教导会话与沟通方法等其他教育策略。

#### 基本与谋生教育方案(B及C方案)

基本与谋生教育方案(B及C方案)是专为7至18岁学童而设,课程包括主要三大学习领域:

- a) 实用学术一学习基本识字和算术法,例如阅读掌握和纠正阅读法、职场识字和算数课程、母语教育,以及信息科技等。
- b) 独立生活技能一生活自助技能、卫生教育/导德教育/性教育、家政、社会能力/工作接触,以及职业指导和 软技巧训练。
- c) 艺术学科与体育一体育、艺术、表演与视觉艺术,包括华乐团、印度尼西亚爪哇宫廷乐佳美兰、手铃、吉

他、马来竹筒摇击乐、中华武术、喜哈舞、敲击乐、陶艺、 摄影、蜡染画作、马赛克艺术 以及中华书法。

#### 职业教育方案(V方案)

V方案是专为17至21岁的学生而设。自从慈光学校于2008年成为合格工艺教育培训中心后,便开办糕点面包烘焙、食物制备以及家务打理共三项领域的工艺教育技能证书课程。本方案主要以两种方法协助学生成功取得工艺教育技能证书。首先,学生必须在非在职训练中,在课室环境内学习工艺和知识;然后透过在职训练中



的经验导师指导, 在真实职场实习工艺技巧。

工艺教育技能证书课程为期两年。在第一年中,受训学生必须在课室中完成140小时非在职训练,以学习特定专业领域的相关技术概念及知识。然后在第二年,在真实职场中完成528小时的在职训练。实习期间由合格的工艺教育培训人员监督。

#### 课程辅助活动

为了达到教育愿景一引导学童们过独立而有意义的生活,课程辅助活动能让学童学习到课外知识、具备课外技能及培养品性。此外,教师和运动导师也会培养学童价值观,例如毅力、纪律及决心,并在每项课程辅助活动中强调团队精神。本校的课程辅助活动广泛,包括游泳、保龄球、射箭、童子军以及足球。

本校的专业治疗师团队由社工、心理学家、语言治疗师及 职业治疗师所组成。因此本课程亦会在真实职场进行的在职 训练实习期间,提供工作辅导监督、工作支持及工作配对服 务。

在2013年,有94%毕业于职业教育方案的学生成功获得工作配对。兩位于2013年毕业的学生目前在工艺教育学徒方案中,成功获得糕点面包烘焙的国家工艺教育学院资格证书。



#### 新计划主要发展

#### 两款全新的工艺教育技能证书课程

本校于2013年中增办两款全新的工艺教育(ITE)技能证书课程,提供学童更多机会入读工艺教育学院继续学习。 凡在烘焙实习及酒店服务的工艺教育技能证书课程毕业,拥有职场识字和算数课程中达5级,及成绩平均绩点达 2.5分以上,便可申请由工艺教育学院举办的糕点面包烘焙及餐饮服务的国家工艺教育学院资格证书课程。下图 为本校职业教育方案过往发展。

1							_010
						2012	
					2011		荣获为政府认
				2010		第四批工艺教	可的培训中心,
			2009		第三批工艺教	育技能证书课	提供2款全新
		2008		第二批工艺教	育技能证书课	程学童毕业	工艺教育技能
	2007		首批工艺教育	育技能证书课	程学童毕业		证书课程,包
		获得高等教育	技能证书课程	程学童毕业		第五批工艺教	括糕点面包烘
	准备设施、培	学院资格	学童毕业		第四批工艺教	育技能证书课	焙及餐饮服务
	训人员、课程			第三批工艺教	育技能证书课	程学童	
	和在职培训的	首批工艺教育	第二批工艺教	育技能证书课	程学童		
	合作伙伴	技能证书课程	育技能证书课	程学童		第二批入读恩	
		学童	程学童		首批入读恩园	园学校及加东	
					学校及加东学	学校学童全新	
					校学童	家政培训课室	
						计划全面的工	
						艺教育技能证	
						书课程	



#### 轻度自闭症教育方案技术培训

慈光学校于2013年设立技术培训课室,以培训高年级的轻度自闭症学童学习包装及分类等基本工作技巧。本校正与Steril Medical Private Limited合作,提供适合的轻度自闭症学童实习机会。截至2014年为止,两位于2013年毕业的轻度自闭症学童成功获Steril Medical Private Limited雇用为兼职员工。

#### 其他服务成绩

本校定期开办课程以提供学童全面的发展计划。课程包括露营、年度出国旅行、课外充实活动和价值实践活动。

#### 童子军巴淡岛露营

2013年3月,25位童子军由5位老师带领出发到巴淡岛,展开亲善露营的旅程,学习独立生活。透过结合远足等活动的体验,各童子军都能冲破个人的舒适区,发展全新自信、焕然一身。

#### 槟城一天游

本校获欣丰虎航赞助100位学童和40位职员前往马来西亚槟城旅游。2013年7月3日,全国职工总会的20位义工亦搭乘TR2808航班前往槟城,与学童们共享欢乐学习。本旅程得以完满结束,全赖欣丰虎航和全国职工总会的鼎力合作。

#### 教育价值

慈光学校深信回馈社会的重要性,积极鼓学童参与有意义的教育价值活动,并透过公开表演及指导年幼学童贡献社会。2013年11月,5位老师带领15位学童,前往印度尼西亚Tanjong Balai 参访Sekolah Luar Biasa 学校。本校学童更协助完成国外项目,负责描绘学校教室,作为VIA项目的一部份。

#### 体育和游戏

本校学童在体育领域中表现卓越, 得奖奖项如下:

- 在特奥会的羽毛球、保龄球、足球、游泳和田径运动项目中, 共获14面金牌、7面银牌和11面铜牌
- 在新加坡残疾人士体育协会举办的第4届2013年全国特殊学校田径锦标赛高年级公开组中,共获2面金牌、1面银牌和3面铜牌
- 在新加坡残疾人士体育协会举办的2013年田径锦标赛 A 组中, 共获2面金牌、2面银牌
- 在新加坡残疾人士体育协会举办的2013年田径锦标赛 B 组中, 共获1面金牌、1面铜牌
- 在新加坡残疾人士体育协会举办的2013年游泳赛高年级公开组中, 共获1面金牌、2面银牌
- 在新加坡残疾人士体育协会举办的2013年游泳赛\$14组别中, 共获4面金牌
- 在新加坡残疾人士体育协会举办的2013年乒乓球比赛 U17 ID 组中,共获2面银牌、3面铜牌
- 在新加坡残疾人士体育协会举办的2013年羽毛球比赛 U17 ID 公开组中, 共获1面金牌、1面银牌
- 在新加坡残疾人士体育协会举办的2013年保龄球比赛 ID 单人组中,共获1面金牌、1面银牌
- 本校4位学童被挑撰为新加坡代表队,于2013年12月参加在澳大利亚纽卡斯尔举办的2013年特澳会—亚太区竞赛。本校学童成绩彪炳,在保龄球、羽毛球和游泳比赛中,共获3面金牌、4面银牌、1面铜牌。

#### 表演艺术

》慈光福利协会于2013年11月举办慈光艺汇 鼓乐争鸣比赛,并获东区工艺教育(ITE)学院合作支持,给予慈光学童尽情展露才华的机会,让在场各学童及家长欣赏到各组精彩表演。学童的创意及天份在本活动展出的艺术工艺中表露无遗。

慈光学校的马戏表演团队SPARKS于2013年12月,被邀请担任儿童慈善音乐会Let the Show Begin的表演嘉宾,与其他特殊学校及院校学童共同表演。

#### 新附设校舍大楼开幕典礼

慈光学校新附设校舍大楼开幕典礼于2013年4月26日隆重举行,并邀请到教育部部长王瑞杰先生担任主礼嘉宾进行开幕仪式,为慈光学校全校师生揭开欢欣崭新的一页。

首先,由本校敲击乐团以气势磅礴的敲击乐,热烈欢迎教育部部长王瑞杰先生莅临,然后邀请王部长参加欢迎会。欢迎会嘉宾包括: 慈光学校校长施碧蓉女士、慈光福利协会主席释法照BBM、慈光福利协会首副主席暨慈光学校校监释普恩法师、慈光福利协会副行政总监余添辉先生、慈光福利协会助理行政总监Felicia Wee女士、教育部教育服务司司长姚德蓉女士、教育部特殊教育副司长Phyllis Chua女士,以及慈光学校副校长Anuwar Abdul Wahab先生和Liu Ho Pui Han女士。

慈光学校校长施碧蓉女士在开幕致词中概括介绍学校学程,并指出本校课程是专为学童提供全面教育、创出新



高而设计,积极实践学校使命。她强调本校充份发挥「慈光」理念一以慈爱之光和大悲心,融合慈光学校的三大核心价值一慈悲爱心、坦诚无私和尊重关怀每位学童。

王部长亦引用开幕典礼的主题「创出新高」为各位致词:「新落成的附设校舍大楼代表着教育部的承诺,持续提高特殊教育学校的学习环境。慈光学校从Chai Chee Lane旧校舍只有40位学童,一直秉持着坚毅谦虚的态度、朴实的精神,到现在已有超过400位学童。慈光学校的新附设校舍大楼能增设150个学额,其价值远比增加学童活动空间更远大深厚。这正代表着慈光学校将每年为150位学童带来

光明的未来,以教育机会让学童作融入小区,自给自足并过独立的生活。慈光学校一直强调,建立品格及增强自我管理、自我倚靠和自我恢复的能力,能让他们成为自信和慈悲的市民,并了解在社会中的角色,尽力贡献社会。 I

王部长更指出慈光学校在过去数年中的迅速成长,全赖全校老师职员的努力,致力提供高素质的教育,吸引学童参与有意义的学习。他更表扬慈光学校的老师和职员:「老师,牵你入理想殿堂,开启你心窗,打动你心海。」

之后,王部长便奠重宣布新新附设校舍大楼正式开幕,慈光学校全体学童在大屏幕、音乐和掌声之中为新校舍开幕深感兴奋。

典礼完毕后,众嘉宾便参观新校舍各项培训设备,更到烘焙及食物制备厨房、以及酒店及服务式住宅培训室,参观轻度自闭症学童上课情况。

最后,众嘉宾更亲眼见证1,000幅蜡染画作的新纪录诞生,并由王部长及随行人员在最后8幅蜡染画作上挥笔完成。本开幕典礼就在此项成就的欢欣之中,画下完满的句号。该1,000幅蜡染画作已拼凑成慈光学校的核心教育价值观一「慈悲爱心、坦诚无私和尊重关怀」,并荣获新加坡新纪录颁发「最大型手绘蜡染画作」,由释普恩法师代表领奖。此幅画作为慈光学校6个月内第二幅新纪录画作。

整个活动在欢乐庆祝中完满结束,亦正象征着学校的成就,启发全校师生职员在未来的旅程中创出新高。

#### 毕业及颁奖日

慈光学校于2013年11月13日为毕业及颁奖日,分别于当日上午及下午,为上、下午校毕业学童及家长举行两场 毕业及颁奖典礼。嘉宾包括慈光福利协会利益关系人、企业及社区合作伙伴、学校管理委员会、慈光福利协会主 要职员、义工,以及上午校毕业学童及下午校学童。

本典礼的举办目的是与利益关系人共同庆祝学校的成就,表扬学童表现进步和成绩,并提供一个展现学习成果的平台,以鼓励学童继续向学校愿景努力学习。上午的典礼由上午校合唱团的动人表演开始,而下午校则由下午校学童表演马戏团艺术揭开序幕。最后由慈光学校校长施碧蓉女士致词作总结。

透过教育部的资助,慈光学校共颁发203个新币200元的奖项,以鼓励在学术、非学术领域(例如表演和视觉艺术和课程辅助活动)、职业培训,以及操行和领导能力表现进步的学童。本校校监释普恩法师和校长施碧蓉女士代表颁发奖项。校监释普恩法师和职员亦向2013年全体毕业学童颁发结业证书,并祝福他们在毕业后展开有意义和独立的生活。





典礼结束后更在室内体育场举行毕业展,展出视觉艺术组的轻度自闭症学童亲手制作的陶艺、蜡染画作及马赛克艺术作品。精心作品获在场家长及嘉宾赞叹不已。

本年度活动在祝贺毕业生和得奖学童的欢乐气氛下完满结束。

#### 2013年度慈光学校职员退修日-We CARE!

2013年度慈光学校职员退修日于6月3日及4日假风景如画的胡姬乡村俱乐部举行。本次退修日的主题为「CARE」,可解读为「彼此关爱,以及對学生和我们自己」、「彼此欣赏和肯定,以及對我们的学生」、「透过体育和结合活动恢复活力」,以及「透过团队合作彼此激励」。

本退修日亦包括年中检讨环节,由Jade Low-Lim女士分享内容丰富的基本咨询工作,以及由Kunalan先生主讲发人心省的题目一终生学习。

本年的退修日乘接往年的传统,让各职员放松身心、尽情玩乐。除了破冰游戏和竞技游戏外,更有大型保龄球游戏,让各员工在球道上释放内在的保龄天份。

各职员都能在退修日中学习全新技巧,包括四弦琴、跳舞、合唱团或敲击乐,并随即将学习到的新技艺公开表演,将退修日的欢乐推向尾声。

#### 未来计划

自2013年起,慈光学校不断检讨、修订和重新发展学校课程。课程设计团队以为各学术级别和方案,设定执行和设计算数课程,包括工作规划、课堂设计、作业纸和建议活动。老师即将接受培训,并于2014年推出全新的算数课程。课程设计团队将为老师提供课堂支持和辅导。

慈光学校的老师亦会在高年级的轻度自闭症学童班别,勘查和实验性使用iPad,并预期电子学习能协助学童自我组织日常工作,迈向独立生活。同样,本校亦会为高年级的智障学童班别采用MacBook Pro,旨在吸引学童自我导向学习。

慈光学校自从2001年9月办学以来,不断茁庄成长,为学童提供全面及高素质的教育。全赖慈光学校全体老师职员、别具远见的学校管理委员、各参与家长及赞助合作伙伴等。





慈光学校 30 Simei St 1 S(529949) Tel: 6788 5800 Fax: 6788 5507 Email: enquiry@mettaschool.edu.sg Website: www.mettaschool.edu.sg

# 慈光校友部





资料与统计(截至2014年3月31日为止) 204 位校友 14 位职员 2007年开设

#### 方策和服务

慈光校友部的使命分为以下主要几点:

- 培养学障青年的艺术才能;
- 提供一个安全而开放的培育环境, 让学障青年的艺术才华获得良好发展;
- 推出有效的训练方案和辅助服务, 以协助他们的整体发展;
- 推展能支持学障青年就业的持续工作模式。

视觉艺术训练课于每逢星期一至星期五,上午9时30分至下午4时30分在慈光聚缘阁内进行。

视觉艺术训练课程使学障青年学员能够进一产掌握视觉艺术一蜡染彩绘与陶艺制作。在此过程中,他们也学会正确的工作规矩和吸收一些工作慨念,诸如服务态度、工作素质、工作守时、准时交差、应付工作量以及掌握时间。

#### 提供辅助服务

慈光校友主要提供四类辅助服务:个人和集体治疗、辅导、软技巧训练和社会活动。

#### 个人和集体治疗

本会致力向历届慈光学校毕业生及其他人传播所推出的校友训练课程和服务信息。本部也进行家访,以确保无人被忽略遗漏。

#### 校友辅导服务

校友辅导服务为慈光校友和未经预约的慈光学校的学生提供每周辅导服务。本会辅导员会为他们解决个人、行为、社会及经济问题,同时也对他们的就业机会作出建议。为提供全面的介入治疗措施,慈光校友部也进行校友家访,让其家人参与孩子发展,提高对学障孩子的了解。

#### 软技巧训练

- 社交训练 去年,本会定期为校友青年举办室内 步行运动 (模仿短片内的运动动作)。
- 校友外出走动 本会于去年为本校校友青年举办 多个外出活动,以加强校友关系及提升社交能。 活动包括2013年3月于工艺教育东区学院欣赏 Fame音乐剧; 2013年4月参加由Spencer Teo先 生赞助的河川生态园参访。除此之外,校友青年 也在2013年9月慈光家庭日,在环球影城享受精 彩欢乐的一天; 并于2013年11月参加由IBM赞助 的教育之旅。此外,联谊活动包括2014年1月于樟 宜度假村举办校友会烧烤活动,以及2014年5月于 东海岸公园半天游。

#### 慈光展艺

#### 活动

慈光展艺也于去年举办多项企业社会责任活动,由校 友培训学员训练企业职员蜡染彩绘和陶艺技巧。



部份组织和活动更包括PUB (2013年5月至10月)、赛马博彩局(2013年5月)、Lend Lease (2013年9月)以及Experian (2013年11月)等等。

本校校友培训学员(职员)更参与各类巡回演出和社区活动,包括2013年4月的 Simei Passion Arts Day,由培训学员负责摊位并售卖蜡染彩绘,另外更于2013年11月参与圣淘沙西乐索海滩的LTA 家庭日。

#### 新里程

慈光展艺于2013年11月于樟城坊隆重举办名为Colours Of Life的蜡染和陶艺展览,并邀请到东南区区长暨国防部和国家发展部长 Mohamad Maliki Osman博士主持开幕。



#### 新收生

慈光展艺于2013年3月正式为2位慈光学校轻度智障兼或轻度自闭症毕业生开班授课。课程包括找字游戏和拼字卡、刺绣、绘画、手工艺和计算机辅助课程。

慈光展艺目前已有5位慈光学校轻度智障兼或轻度自闭症毕业生,以及另一位轻度智障兼或轻度自闭症毕业生于接受蜡染培训。

#### 就业支持中心(2013年4月至2014年3月)

多间企业已向应及同意聘请本校毕业生。另一方面,由志愿福利团体、联合会/社会及社会企业组成的社区合作伙伴亦不断增加,持续与本会合作举办技术培训、推荐/介绍及招聘等活动,包括:

企业合作伙伴
Ayako Corp/Albatross World PARK VIEW HOTEL NTUC-Fairprice Crowne-Plaza SERVE HOPE ASPIAL Yargay MCI Pte Ltd. Nick Vina Artisan Bakery Pte Ltd California Laundry Pte Ltd. Shine Tech Pte. Ltd
Four Leaves Pte. Ltd.
The Cake Shop
APS Asia
Siloso Beach Resort
SAESL L.S.1 Maintenance
L&J Maintenance Pan Pacific Hotel
TJJ Event Management
IDV Concepts Pte Ltd
Café in Waterloo
Swift Personnel Pte Ltd
Selvis
Steril
Charles and Keith

Mr. Bean DA Cleaning Services

# Bizlink Dignity Kitchen MINDS-JJP SNEF BELIEVE NJ Fortress/SNTC Employment for Persons with Intellectual Disabilities (E4PID) Mother and Child Project Clothes and Accessories SPD Joan Bowen Café APSN/NEC

社区合作伙伴

6.2

透过就业支持,本计划继续向毕业生及 家属推广本服务,以协助他们成功通过 任职前至任职后的工作。服务包括履历 准备、工作面试练习、面试期间辅助、 与雇主跟进反馈和评估。

这些服务向20位毕业生转介就业机 会, 14位成功获得聘用。有3位毕业生 也被推荐到Dignity Kitchen, 成功取得 熟食培训课程毕业资格。

此外,还有一位在家毕业生投入于蜡染 彩绘的工作。

#### 慈光聚缘轩

#### 关于我们

由慈光福利协会于2014年成立的慈光聚缘轩,旨在向慈光学校的轻度智障兼或轻度自闭症,年龄为18岁以上的 毕业生提供饮食在职培训。我们的使命是向校友青年提供平台,透过完善的培训和发展计划,获得职业、工作和 生活技巧。同时协助他们创立就业机会,达至经济独立、建立信心及自我依靠。

拥有工艺教育技能证书但仍未适合在外就业的慈光学校毕业生,将获慈光聚缘轩聘任当学徒,将他们的技巧进一 步调整至商业运用,透过在职培训发展特定技巧。

#### 使命

为有特殊需要的青年培训及建立就业机会。

## 愿景

协助轻度智障兼或轻度自闭症的青年达至经济独立及自我倚靠。









<mark>慈光校友部</mark> Metta Building (Level 4) 32 Simei St 1 S(529950) Tel: 6580 4688/4656 Fax: 6580 4699 Email: alumni@metta.org.sg

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# 慈光佛教文化部



重点和数据(截至2014年3月31日为止) 5 位职员 2009年1月开设

#### 方策和服务

慈光佛教文化部干2009年1月成立,旨在:

- 宏扬佛教及推广慈善事务;
- 联合及鼓励众生一起参与各类慈善义务工作, 以增长慈悲仁爱;
- 筹集善款,以累积弘法教育经费,并且资助慈光属下福利中心的运作。

#### 推广佛教

慈光佛教文化部举办多项中英文佛学课程及活动,供不同年龄层 和语言背景的信徒修学佛理:

#### 青少年/儿童佛学班

本课程逢星期日举行,专为年龄介乎6至14岁的儿童而设,教授 可于日常生活中学而致用的佛理及道德准则。成人佛学班逄星期六晚举行。

#### 共修法会

本部于每个星期日假慈光聚缘阁二楼礼堂举办连续两场共修法会。此外,本部也配合佛教节日及佛陀或菩萨诞辰,举办诵经法会。

#### 华英语八关斋戒共修班

本部每年举办四次华英语八关斋戒共修班,地点为慈光聚缘阁二楼礼堂,以鼓励参加本班的佛教信徒从早上8时至晚上8时期间12小时内,学习持守佛教戒律。

#### 慈爱活动

为了增长众生慈悲仁爱、保护生命,本部每隔数月便举办放生活动。除此之外,本部也举办大规模的义工活动,不但走入本地社区,更走出国外,达致福利目标并推广给予的精神,进一步实践博爱精神。为了加强信徒与义工之间的情谊与联系,本部也举办重要的节日庆祝会或集体出国观光活动。

#### 成绩

在2013/2014财政年度,本部在慈光执行董事普恩法师的领导下,积极增加共修活动,令参加佛学班及活动的人数明显增加。本部也于本年度举办多项富有意义、具有爱心以及利益众生的活动,对社会做出贡献。

#### 佛理讲座

在过去一年中,本部举办多个免费华英语佛法讲座,并让参加者与新加坡佛教总会教育主任传观法师及台湾心宏 法师等演讲者公开讨论。本部亦很荣幸邀请到Sri Lankaramaya寺院的Kanugolle Rathanasara 法师主讲英语 佛理讲座。

#### 慈悲放生

本会于去年在不同地方举办过两次别具意义的放生活动。

#### 慈光净土助念团

本部于2011年9月正式成立慈光净土助念团,目前共有138位义工团员,按需要为专为举丧的慈光义工及家人助念,借着真诚而慈悲的助念力量,协助逝世者往生西方净土。



#### 成人短期出家

本部于2012年12月举办成人短期出家活动,获超过100位成人参加。本活动旨在给予成人有机会体验出家人士一周的生活。

#### 儿童学佛成长营

本部于6月份学校假期,为小三至小六学童举办三天两夜的儿童学佛成长营。本活动共有60位儿童参考,活动内容包括佛学、电影欣赏、烹任DIY、团体游戏和社区参与活动等。

#### 节日庆祝

本部于去年举办下列热闹难忘的节日庆祝会及精彩好玩的旅游活动,以促进信徒与义工之间的情谊,加强彼此联系。

#### 慈光元宵莭欢庆会

继秉历年的传统,本部为感谢各善长人翁及支持者对本部的贡献,特别举办元宵节「捞起」自助餐。本活动率先 )由精彩的醒狮表演揭开序幕,然后由慈光执行董事普恩法师主持祝福礼,紧接期待以久的捞愉生环节。整个活动 在布置吉祥挥春中完满举行。

#### 朝拜团

本部率领逾80位参加者亲临中国大陆及印度朝拜各知名佛教寺院及胜地,饱览湖江山色的自然美境。

#### 义务工作

本年举办多个意义重大的大规模信徒义务活动,不但关怀本地弱势社群,更走出国外造福他乡族社群。

#### 信众団圆聚缘会

本部专为信众及义工举办信众団圆聚缘会,以慰劳信徒们在过去一年的热心付出、努力护法。

#### 未来计划

本部会继续推广现有服务,并积极促进青少年及儿童的参与佛教活动,加深对佛法的认识。自2013年起,本会每年至少三次从国外邀请法师主讲佛学教育讲座。

本部会持续扩大成人短期出家活动,让有兴趣人士体验出家人的生活。





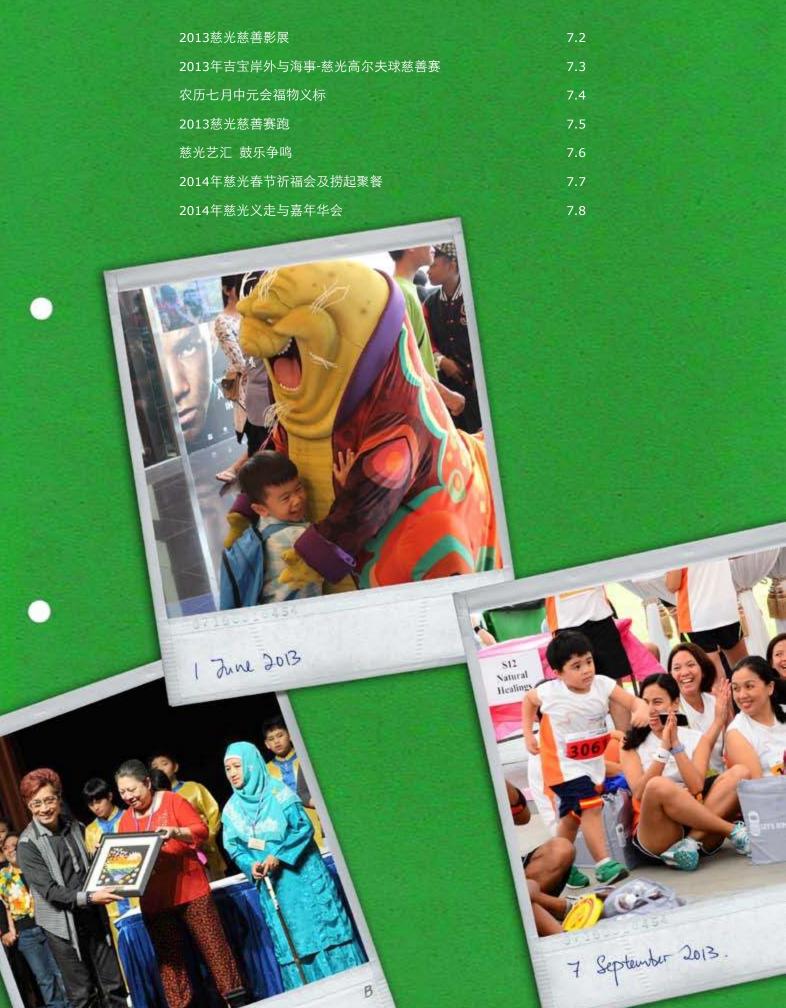


慈光佛教文化部 Metta Building (Level 2) 32 Simei St 1 S(529950) Tel: 6580 4630/4631 Fax: 6580 4699 Email: buddhistculture@metta.org.sg



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## 慈光活动



#### 2013年慈光慈善影展

#### 2013年6月1日, 国泰电影娱乐城

在成功运营的第二年,慈光举办了慈善电影放映活动,在国泰电影娱乐城放映3D动画电影;本次放映由 Elite Advisory Services 推出。本次活动得到反应热烈,入场券几乎售罄,三个放映厅的观众超过一千人,争相一睹 这场幻想冒险动画盛宴。出乎意料的成功为慈光项目募集了超过新币60,000的善款,同时让公众对本会的服务 有更多了解,同时提升公众知名度。在本本会想感谢诸位合作伙伴,包括数家公司,其中有 Bali Tangi、Mount Vernon Sanctuary Private Limited Singapore Pools Private Limited JP Nelson Equipment Private Limited Bo Tree Private Limited、Lee Foundation,同时感谢各慈长人翁与购买入场券的观众,是他们让这次放映取得巨大 成功。











#### 2013年吉宝岸外与海事-慈光高尔夫球慈善赛 2013年7月12日, 莱佛士乡村俱乐部

第14届慈光高尔夫球慈善赛是每年举行一次的重要活动,长期以来都得到了冠名赞助商吉宝岸外与海事 (Keppel Offshore and Marine)的大力支持。2013年的大型运动赛事为慈光福利协会募集了新币293,000的善 款。本会非常荣幸地邀请到新加坡副总理兼财政部长 Tharman Shanmugaratnam 先生担任嘉宾;为本次活动大 增光彩。与往年一样,本次高尔夫联赛既是有趣的游戏活动,也是一场积极、健康的竞赛,展现了高尔夫球手们 之间的友谊。赛后高尔夫球手们一起享用了丰盛的晚餐,并一同观赏了来自慈光学校马戏表演团的踩高跷表演者 的精彩演出,他们也对联赛的结果进行了热烈的预测。

#### 农历七月中元会福物义标

#### 2013年8月7日至9月4日,整岛范围内

本年度慈善拍卖活动由慈光院长,释法照法师于2013年7月5日正式启动,并邀请到众多知名资深名人列席启动 仪式。本次拍卖的焦点物件是充满吉祥之意的「荷香富贵」,据说本物可为拥有者的家庭与事业带来更多好运与 祝福。本物件为雕刻物,中间是一朵很大的莲花,雕刻在饰品右上角。雕刻物上的附属图案有一只三条腿的蟾蜍 和在池中嬉戏的可爱的鲤鱼,这些都隐含着繁荣、兴旺之意。这一吉祥物件经拍卖售出,募集了近新币250,000 的善款。





迄今,慈光连续四年为赛跑爱好者们举办年度极具刺激感的体育赛事。本次活动首次在榜鹅水道公园举行,共有 1,100多人参加赛跑,为慈光的各个项目与服务募集善款,同时也让公众对慈光有了更多了解,提升慈光在公众 中的知名度。本会非常荣幸地邀请到 Penny Low 女士,白沙-榜鹅集选区国会议员参加本次活动;同时本次活动 还得到了各个公司的大力支持,包括新加坡博彩公司、新加坡管理发展学院、巴克莱、Sime Darby 与 Experian Singapore。在本次活动中,除了设置5公里与10公里赛跑的常规类别,本会还设置了既富有挑战性又充满乐趣 的1.2公里亲子赛跑项目。赛跑结束后,则是享用可口的零食、食品与饮料的开心大聚会,还可观赏到实仁中学 与 Triskelion 新加坡理事会带来的各种表演节目。

#### 慈光艺汇 鼓乐争鸣

#### 2013年11月16日, 工艺教育东区学院

作为面向慈光职员、受惠人士与学生的才艺竞赛,「慈光艺汇 鼓乐争鸣」在工艺教育东区学院迎来了第10周年。在本次活动中,观众可欣赏到该校学生带来的精彩表演,包括 Stomp Warriors、华人管弦乐表演、打击乐器表演、尤克里里琴演奏与伴唱、马林巴琴演奏,还有各种演唱与舞蹈表演。在活动中,来自慈光幼儿园与慈光乐陶苑的人士与来自慈光学校的学生展开了激烈的角逐。最后来自慈光学校的多才多艺的舞蹈演员 Asif Saifudin 作为总冠军摘得桂冠。



















#### 2014年慈光春节祈福会及捞起聚餐 2014年2月8日,慈光聚缘阁

为了体现感恩的态度迎接新年,慈光举办了年度农历新年自助午餐活动,同时借此机会向来自各个行业的慈善捐赠者、义工与支持者致以谢意,感谢他们为这一组织提供的用心服务。在本次活动中,「幸运之神」吉祥物突然到访,让每个人为它的意外出现感到欢欣雀跃。慈光的执行董事,释培恩法师在午餐开始前主持了祝福仪式。在上主菜之前,开胃菜「鱼生」拌捞仪式令众人兴趣盎然,他们一边拌鱼生一边说出了许多充满吉祥之意的中国成语、词语和词;在拌鱼生时,他们尽可能地将可口的配料高高拌起,这象征着财富与成功。

#### 2014年慈光义走与嘉年华会

#### 2014年3月23日, 慈光学校/慈光聚缘阁

「慈光义走与嘉年华会」迎来了第17周年,本活动持续整天,为年轻人推出各种有趣的活动、激动人心的游戏与骑行活动,同时也为注重健康的人士、专业人士、爱好迷与书迷提供各种健康斋饭与点心。本次3公里健康步行马拉松赛上邀请了总理公署部长林瑞生先生担任贵宾;有900多人参加了本次赛跑,场面颇为壮观。林先生与释法照法师一起敲响锣,正式拉开了嘉年华的序幕。本次活动共设置了133个摊位以迎合各种兴趣爱好,无人会被遗忘在热闹的活动外。在众多赞助商、摊主、义工团体、学校,以及公众与职员的大力支持下,本次活动成功募集新币235,000的善款,用于慈光的各个项目与服务,也同时让公众对本会的受惠人士具备的能力有了更多了解。











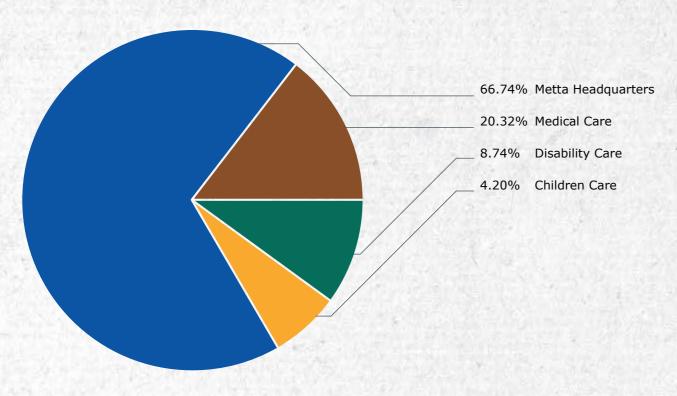


# OPERATIONS REVIEW & CORPORATE GOVERNANCE

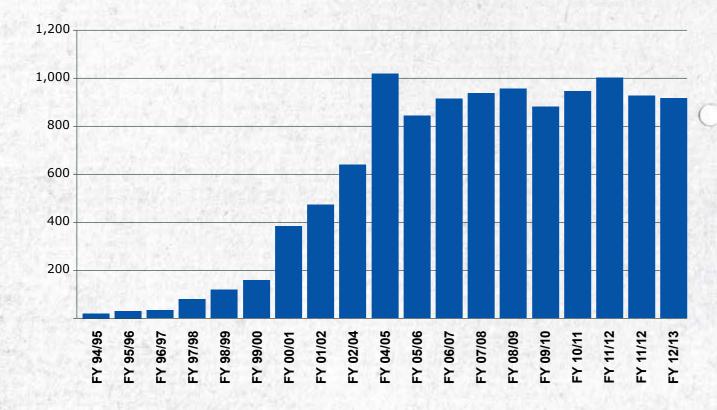
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#### **OPERATIONS REVIEW**

#### **Donations Received for Financial Year 2013/14**



#### **Total Number Of Clients In Our Centres Daily**



#### **KEY RATIOS**

#### **Reserves: Operating Expenses**

Operating Reserves (Total) : \$22,253,705 Annualised Expenses : \$12,052,626 Ratio : 1.85 (22.16 mths)

#### Fund Raising Expenses: Fundraising Income

(Consolidated Year Ended 31 March 2014)

Fundraising Expenses : \$201,150 Fundraising Income : \$965,633 Ratio : 21%

#### **Conflict of Interest Policies**

All Executive Committee members, Chairmen of Sub-Committees and senior staff members of Metta Welfare Association are required to read and understand the conflict of interest policy in place and make full disclosure of interests, relationships and holdings that could potentially result in a conflict of interest. When a conflict of interest situation arises, the member/staff shall abstain from participating in the discussion, decision making and voting on the matter.

#### **Reserves Policy**

The maximum operating reserves shall be 5 years of annual operating expenditure, with annual operating expenditure being 5 times the highest annual expenditure over the last 3 years. Operating reserves exclude all building/project funds, endowment and sinking funds.

#### **Remuneration of the Management Committee**

During the financial year, one of the Executive Management Committee members received honorariums for services rendered during Buddhist culture activities totalling to S\$4,000. Other members did not receive any remuneration during the financial year.

### **GOVERNANCE EVALUATION CHECKLIST** for the period Apr 2013 to Mar 2014

S/No.	Code Description	Code ID	Compliance
1	Are there Board members holding staff appointments? Remarks: (Skip questions 2 and 3 if "No")		No
2	If the governing instrument permits staff to become Board members, they should comprise not more than one-third of the Board.	1.1.2	
3	Staff does not chair the Board.	1.1.2	
4	There is a maximum term limit of four consecutive years for the Treasurer position (or equivalent, e.g. Finance Committee Chairman).	1.1.6	Complied
5	The Board conducts regular self-evaluation to assess its performance and effectiveness.	1.1.10	Complied
6	There are Board committees (or designated Board members) with documented terms of reference.	1.2.1	Complied
7	The Board meets regularly with a quorum of at least one-third or at least three members, whichever is greater (or as required by the governing instrument).	1.3.1	Complied (
8	There are documented procedures for Board members and staff to declare actual or potential conflicts of interest to the Board.	2.1	Complied
9	Board members do not vote or participate in decision-making on matters where they have a conflict of interest.	2.4	Complied
10	The Board reviews and approves the vision and mission of the charity. They are documented and communicated to its members and the public.	3.1.1	Complied
11	The Board approves and reviews a strategic plan for the charity to ensure that the activities are in line with its objectives.	3.2.2	Complied
12	The Board approves documented human resource policies for staff.	5.1	Complied
13	There are systems for regular supervision, appraisal and professional development of staff.	5.6	Complied
14	There is a system to address grievances and resolve conflicts.	5.11	Complied
15	The Board ensures internal control systems for financial matters are in place with documented procedures.	6.1.2	Complied
16	The Board ensures reviews on the charity's controls, processes, key programmes and events.	6.1.3	Complied
17	The Board approves an annual budget for the charity's plans and regularly monitors its expenditure.	6.2.1	Complied
18	The charity discloses its reserves policy in the annual report.	6.4.1	Complied
19	Does the charity invest its reserves? Remarks: (Skip question 20 if "No")		Yes
20	The charity invests its reserves in accordance with an investment policy approved by the Board. It obtains advice from qualified professional advisors, if deemed necessary by the Board.	6.4.4	Complied
21	Donations collected are properly recorded and promptly deposited by the charity.	7.2.2	Complied

5	No.	Code Description	Code ID	Compliance
	22	The charity makes available to its stakeholders an annual report that includes information on its programmes, activities, audited financial statements, Board members and executive management.	8.1	Complied
	23	Are Board members remunerated for their Board services? Remarks: (Skip questions 24 and 25 if "No")		No
	24	No Board member is involved in setting his or her own remuneration.	2.2	
	25	The charity discloses the exact remuneration and benefits received by each Board member in the annual report.	8.2	
	26	Does the charity employ paid staff? Remarks: (Skip questions 27 and 28 if "No")		Yes
	27	No staff is involved in setting his or her own remuneration.	2.2	Complied
	28	The charity discloses in its annual report the annual remuneration of its three highest paid staff who each receives remuneration exceeding \$100,000, in bands of \$100,000. If none of its top three highest paid staff receives more than \$100,000 in annual remuneration each, the charity discloses this fact.	8.3	Complied
	29	The charity accurately portrays its image to its members, donors and the public.	9.1	Complied





#### **NON-FINANCIAL INFORMATION**

#### **Charity Status**

The Metta Welfare Association was set up as a society with the Registry of Societies (ROS) on 13 July 1994. It was registered as a charity under the Charities Act on 9 March 1995.

Charity Registration Number: 01082

ROS Registration Number : 0285/1993WEL Unique Entity Number : S94SS0081K

Institution of a Public Character (IPC)/Central Fund Status

Period : 2 May 2013 to 1 May 2016

IPC Reference No. : S94SS0081K

Member of Central Fund : NCSS Charitable Fund

#### **OPERATIONAL DETAILS**

(as at 31 March 2014)

Number of Beneficiaries : 929 Number of Staff : 299

#### **REGISTERED ADDRESS**

32 Simei Street 1 Metta Building Singapore 529950

#### **EXECUTIVE MANAGEMENT COMMITTEE**

(Charity Trustees)

Ven Shi Fa Zhao - President

Ven Shi Fa Cheng - 1st Vice President
Tan Ming Yong - 2nd Vice President
Tan Yen Kee - Honorary Secretary

Khua Kian Kheng, Ivan - Assistant Honorary Secretary

Tay Khin Sian, Anthony - Honorary Treasurer

Yeong Wai Chee, Raymond - Assistant Honorary Treasurer

Helen Tan - Committee Member Lim Yew Si - Committee Member Neo Siow Hong, Jason - Committee Member - Committee Member Ngiam Kee Yuan Poh Yong Meng, Stephen - Committee Member Tan Wui Khiang, Kevin - Committee Member Tsang Siu For, Thomas - Committee Member Woo Khai San, Victor - Committee Member

#### **AUDITOR**

Fiducia LLP



## AUDITED FINANCIAL STATEMENTS

For The Year Ended 31 March 2014



Unique Entity No. S94SS0081K IPC No. IPC000269 Registered under the Registrar of Societies

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#### STATEMENT BY EXECUTIVE MANAGEMENT COMMITTEE

In the opinion of the Executive Management Committee,

- a) the financial statements as set out on pages 9.4 to 9.25 are drawn up so as to give a true and fair view of the state of affairs of the Association at 31 March 2014, and of the results of the financial activities and cash flows of the Association for the financial year then ended; and
- b) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

The Executive Management Committee, comprising the following, authorized the issue of these financial statements on 1 September 2014.

President Lai Meng Wah @ Shi Fa Zhao

First Vice President Lee Siew Hoong @ Shi Fa Cheng (Appointed on 29 March 2014)

Second Vice President Tan Ming Yong Honorary Secretary Tan Yen Kee

Assistant Honorary Secretary Khua Kian Kheng, Ivan Honorary Treasurer Tay Khin Sian, Anthony

Assistant Honorary Treasurer Yeong Wai Chee, Raymond Committee Member Helen Tan
Committee Member Lim Yew Si

Committee Member Neo Siow Hong, Jason Committee Member Ngiam Kee Yuan

Committee Member Poh Yong Meng, Stephen

Committee Member Tan Wui Khiang

Committee Member Tsang Siu For, Thomas
Committee Member Woo Khai San, Victor

On behalf of the Executive Management Committee,

31.00

Lai Meng Wah @ Shi Fa Zhao President 12/20

Tay Khin Sian, Anthony Honorary Treasurer

Singapore, 1 September 2014 REPORT ON THE FINANCIAL STATEMENT

We have audited the accompanying financial statements of Metta Welfare Association (the "Association") set out on pages 5 to 32, which comprise the statement of financial position as at 31 March 2014, the statement of financial activities and the statement of cash flows for the financial year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Societies Act (Chapter 311), Charities Act (Chapter 37) and Charities Accounting Standard, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition, that transactions are properly authorized and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements of the Association are properly drawn up in accordance with the provisions of the Societies Act (Chapter 311), Charities Act (Chapter 37) and Charities Accounting Standard so as to give a true and fair view of the state of affairs of the Association as at 31 March 2014, and the results and cash flows of the Association for the financial year ended on that date.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the regulations enacted under the Singapore Societies Act (Chapter 311) and Charities Act (Chapter 37) to be kept by the Association have been properly kept in accordance with those regulations.

During the course of our audit, nothing has come to our attention that the 30% cap mentioned in Regulation 15(1) of the Charities Act, Cap. 37 (Institutions of a Public Character) Regulations 2007 and as amended by Charities (Institutions of a Public Character) (Amendments) Regulations 2008 has been exceeded.

During the course of our audit, nothing has come to our attention that donation moneys are used for disbursements other than those in accordance with the objectives of the Association.

Fiducia LLP

Public Accountants and Chartered Accountants Singapore,

1 September 2014





#### STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2014

	Note	2014 S\$	2013 S\$	
ASSETS				
Current assets Cash and cash equivalents Trade and other receivables Inventories	4 5	9,021,052 1,042,553 7,902 10,071,507	8,920,208 1,236,320 4,945 10,161,473	
Non-current assets Investment in financial assets Property, plant and equipment	6 7	1,018,600 13,611,451 14,630,051	506,000 13,809,708 14,315,708	
Total assets		24,701,558	24,477,181	
LIABILITIES				
Current liabilities Trade and other payables	8	1,657,749	2,070,327	(
Total liabilities		1,657,749	2,070,327	
NET ASSETS		23,043,809	22,406,854	
FUNDS				
Unrestricted funds General fund Investment fund Project account reserve Sinking fund Designated funds	9 9 9 9	18,725,628 1,738,102 1,517,134 272,841 441,932 22,695,637	18,185,531 1,610,712 1,187,647 279,222 466,414 21,729,526	
Restricted funds Building fund Education trust fund	9 9	0 348,172 348,172	329,487 347,841 677,328	(
Total funds		23,043,809	22,406,854	

The accompanying notes form an integral part of these financial statements.

#### STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

								Unrestrict	ed funds								
		N. There		1000		W	-0.1			Designat	ed funds			Constitution of	Restricte	ed funds	
2014	Note	General fund S\$	Investment fund S\$	Project account reserve S\$	Sinking fund S\$	Alumni welfare fund S\$	Children welfare fund S\$	Client welfare fund S\$	Equipment fund S\$	HIV fund S\$	Medicine fund S\$	Metta School reserve S\$	Student welfare fund S\$	The Late Mrs. Teoh Siok Loo fund S\$	Building fund S\$	Education trust fund S\$	Total S\$
INCOME																	
Income from generated fu	nds					24.1											
<ul><li>Voluntary income</li><li>Activities for generating</li></ul>	10	7,972,141	0	0	0	400	0	2,428	0	0	1,188	0	9,800	20,000	0	331	8,006,288
funds	10	1,197,901	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,197,901
- Investment income Income from charitable	10	63,211	0	0	0	0	0	0	0	0	0	0	0	0	0	0	63,211
activities	10	3,368,738	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,368,738
Other income	10	53,443	0	0	0	0	0	0	0	0	0	0	0	0	0	0	53,443
Total income		12,655,434	0	0	0	400	0	2,428	0	0	1,188	0	9,800	20,000	0	331	12,689,581
EXPENDITURE																	
Cost of generating funds Cost of charitable	11	484,363	0	0	0	1,198	79	0	462	0	0	0	3,890	50,069	0	0	540,061
activities Governance and other	11	10,323,819	0	0	49,652	0	0	0	0	0	0	0	0	0	0	0	10,373,471
administrative costs	11	1,139,094	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,139,094
Total expenditure		11,947,276	0	0	49,652	1,198	79	0	462	0	0	0	3,890	50,069	0	0	12,052,626
NET INCOME / (EXPENDITURE)		708,158	0	0	(49,652)	(798)	(79)	2,428	(462)	0	1,188	0	5,910	(30,069)	0	331	636,955
GROSS TRANSFERS BETWEEN FUNDS																	
Transfer to / (from) of fun	ds	(168,061)	127,390	329,487	43,271	275,932	35,000	0	6,500	(13,000)	3,900	0	(310,932)	0	(329,487)	0	0
NET MOVEMENT IN FUN	DS	540,097	127,390	329,487	(6,381)	275,134.	34,921	2,428	6,038	(13,000)	5,088	0	(305,022)	(30,069)	(329,487)	331	636,955
TOTAL FUNDS BROUGHT FORWARD		18,185,531	1,610,712	1,187,647	279,222	70,420	0	21,054	16,353	13,000	7,405	0	305,022	33,160	329,487	347,841	22,406,854
TOTAL FUNDS CARRIED FORWARD		18,725,628	1,738,102	1,517,134	272,841	345,554	34,921	23,482	22,391	0	12,493	0	0	3,091	0	348,172	23,043,809
			A District												2		





#### STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014 (CONT'D)

							Unrestricte	ed funds								
		WILLIAM ST	Second No.	4 - 60 - 10			2.00		Designated	d funds			K-6-1 48	Restricte	ed funds	
2013	Note	General fund S\$	Investment fund S\$	Project account reserve S\$	Sinking fund S\$	Alumni welfare fund S\$	Client welfare fund S\$	Equipment fund S\$	HIV fund S\$	Medicine fund S\$	Metta School reserve S\$	Student welfare fund S\$	The Late Mrs. Teoh Siok Loo fund S\$	Building fund S\$	Education trust fund S\$	Total S\$
INCOME																
Income from generated fu	nds					. 7				ALC: NO.						
<ul><li>Voluntary income</li><li>Activities for generating</li></ul>	10	7,623,311	0	0	0	10	8,087	0	0	1,129	2	77,000	41,949	0	1,082	7,752,570
funds	10	1,264,895	0	0	0	0	0	0	0	0	0	0	0	0	0	1,264,895
- Investment income Income from charitable	10	18,490	0	0	0	0	0	0	0	0	0	0	0	0	0	18,490
activities Other income	10 10	2,772,512 51.074	0	0	0	0	0	0	0	0	0	0	0	0	0	2,772,512 51,074
Other income	10	51,074	0	0	0	0	U	U	0	0	0	0	<u> </u>		0	51,074
Total income		11,730,282	0	0	0	10	8,087	0	0	1,129	2	77,000	41,949	0	1,082	11,859,541
EXPENDITURE								Sales Inc								
Cost of generating funds Cost of charitable	11	626,883	0	0	0	48	0	0	0	0	0	35,755	8,789	0	5,248	676,723
activities Governance and other	11	9,206,531	0	0	0	0	0	0	0	0	0	0	0	0	0	9,206,531
administrative costs	11	812,732	0	0	0	0	0	0	0	0	0	0	0	0	0	812,732
Total expenditure		10,646,146	0	0	0	48	0	0	0	0	0	35,755	8,789	0	5,248	10,695,986
NET INCOME / (EXPENDITURE)		1,084,136	0	0	0	(38)	8,087	0	0	1,129	2	41,245	33,160	0	(4,166)	1,163,555
GROSS TRANSFERS BETWEEN FUNDS																
Transfer to / (from) of fun	nds	(237,149)	232,711	0	47,451	0	0	0	0	0	(121,985)	121,985	0_	(43,013)	0	(
NET MOVEMENT IN FUN	IDS	846,987	232,711	0	47,451	(38)	8,087	0	0	1,129	(121,983)	163,230	33,160	(43,013)	(4,166)	1,163,555
TOTAL FUNDS BROUGHT FORWARD		17,338,544	1,378,001	1,187,647	231,771	70,458	12,967	16,353	13,000	6,276	121,983	141,792	0_	372,500	352,007	21,243,299
TOTAL FUNDS CARRIED FORWARD		18,185,531	1,610,712	1,187,647	279,222	70,420	21,054	16,353	13,000	7,405	0	305,022	33,160	329,487	347,841	22,406,854
IORWARD		10,100,001	1,010,712	1,107,047	213,222	70,420	21,034	10,555	13,000	7,403	U	303,022	33,100	323,407	347,041	22,400,034

The accompanying notes form an integral part of these financial statements.

#### STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

		Note	2014 S\$	2013 S\$
	Cash flows from operating activities	7 - 1		
	Net income		636,955	1,163,555
	Adjustments for:			
	- Depreciation	7	735,415	753,451
	- Interest income	10	(63,211)	(18,490)
	- Loss on disposal of fixed assets	11	(11.124)	2,376
	- Profit on disposal of fixed assets	7	(11,134)	1 000 003
	Operating cash flow before working capital changes		1,298,025	1,900,892
	Changes in operating assets and liabilities:			
	- Trade and other receivables		193,767	(483,985)
	- Inventories		(2,957)	1,354
	- Trade and other payables		(412,578)	699,011
	Cash generated from operations		1,076,257	2,117,272
	Interest received		3,013	6,075
	Net cash provided by operating activities		1,079,270	2,123,347
	Cash flows from investing activities			
)	Increase in pledged deposits		(290,240)	(52,962)
	Interest received		60,198	12,415
	Placement of investment		(512,600)	(506,000)
	Proceeds from disposal of property, plant and equipment		11,134	32
	Purchases of property, plant and equipment	7	(537,158)	(187,705)
	Net cash (used in) / provided by investing activities		(1,268,666)	(734,220)
	Net increase in cash and cash equivalents	30.15	(189,396)	1,389,127
	Cash and cash equivalents at beginning of financial year		8,682,146	7,293,019
	Cash and cash equivalents at end of financial year	4	8,492,750	8,682,146
	Cash and cash equivalents comprise:			
	Cash on hand	4	11,645	9,700
	Cash in banks	4	4,398,265	6,210,313
	Fixed deposits	4	4,082,840	2,462,133
			8,492,750	8,682,146
Ą				The Valley

The accompanying notes form an integral part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1. General information

Metta Welfare Association ("the Association") operates in the Republic of Singapore. Its registered office and principal place of activities is located at Block 32, Simei Street 1, Metta Building, Singapore 529950.

The Association is dedicated to the active promotion of humanitarian causes. The Association's objectives are to provide special education, welfare services, community and medical care to the intellectually disabled, elderly and terminally ill in the community, regardless of race and religion.

The Association is registered as a charity organization under Charities Act, Chapter 37 on 9 March 1995 and has been accorded an Institution of a Public Character ("IPC") status for the period from 2 May 2013 to 1 May 2016.

The Association is composed of nine (9) welfare centres as follows:

- 1. Metta Home for the Disabled
- 2. Metta Home Day Activity Centre
- 3. Metta Day Activity Centre for the Intellectually Disabled
- 4. Metta Day Rehabilitation Centre for the Elderly
- 5. Metta Hospice Care Centre
- 6. Metta Preschool@Simei
- 7. Metta Preschool@Punggol
- 8. South East CDC-Metta Student Care Centre
- 9. Metta Alumni Care

#### 2. Significant accounting policies

#### 2.1 Basis of preparation

The financial statements have been prepared in accordance with Charities Accounting Standard ("CAS") and the disclosure requirements of the Societies Act (Chapter 311) and Charities Act (Chapter 37). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

These financial statements are presented in Singapore Dollar (S\$), which is the Association's functional currency.

The preparation of these financial statements in conformity with CAS requires management to exercise its judgement in the process of applying the Association's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.



#### 2.2 Income recognition

Income comprises the fair value of the consideration received or receivable for the services rendered in the ordinary course of the Association's activities. Income is recognized as follows:

- 2.2.1 Donations are recognized in the statement of financial activities upon receipt. Donations subject to donor-imposed conditions that specify the time period in which the expenditure can take place are accounted for as deferred income and recognized as a liability until the financial period in which the Centre is allowed by the condition to expend the income.
  - Donations-in-kind are recognized when the fair value of the assets received can be reasonably ascertained.
- 2.2.2 Government grants are recognized at their fair value where there is reasonable assurance that the grants will be received and all related conditions will be complied with.
- 2.2.3 Income from services is recognized over the period in which the services are rendered, by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be performed.
- 2.2.4 Management fees are allocated costs comprised of: general management; human resource and administration; finance costs; and IT costs which are allocated among the welfare centres on a basis determined by the Executive Management Committee.
- 2.2.5 Interest income on bank current accounts and fixed deposits placed with banks are recognized on a time-proportion basis using the effective interest method.
- 2.2.6 Other income is recognized when received.

#### 2.3 Cost recognition

All expenditures are accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

2.3.1 Cost of generating funds from fund-raising activities

Costs that are directly attributable to the fund-raising activities are separated from those costs incurred in undertaking charitable activities.

2.3.2 Cost of charitable activities

Cost of charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Association. The total costs of charitable expenditure are apportionment of overhead and shared costs.

2.3.3 Governance and administrative costs

Governance costs include the costs of governance arrangement, which relate to the general running of the Association, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.



#### 2.4 Property, plant and equipment

#### 2.4.1 Measurement

All property, plant and equipment are initially recognized at cost and subsequently carried at cost less accumulated depreciation.

The cost of an item of property, plant and equipment includes its purchase price and any costs that are directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

#### 2.4.2 Depreciation

Depreciation on property, plant and equipment except renovation in progress is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

	Useful live
Aircon	5 years
Alarm and security system	5 years
Arts and music equipment	5 years
Building	50 years
Computer	3 years
Electrical and fittings	5 years
Furniture and equipment	5 years
Kitchen equipment	5 years
Laundry equipment	5 years
Motor vehicles	5 years
Physio / Medical equipment	5 years
Renovation	15 years

The residual values and useful lives of property, plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision of the residual values and useful lives are included in the statement of financial activities for the financial year in which the changes arise.

#### 2.4.3 Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that have already been recognized is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Association and the cost of the item can be measured reliably. Other subsequent expenditure is recognized as repair and maintenance expenses in the statement of financial activities during the financial year in which it is incurred.

#### 2.4.4 Disposal

On disposal of an item of property, plant and equipment, the difference between the net disposals proceeds and its carrying amount is taken to the statement of financial activities.

#### 2.5 Cash and cash equivalents

Cash and cash equivalents include cash on hand, and deposits with financial institutions, which are subject to an insignificant risk of change in value. Cash and cash equivalents are carried at cost.



#### 2.6 Financial assets

#### 2.6.1 Recognition and measurement

Trade and other receivables, excluding prepayments, are initially recognized at their transaction price, excluding transaction costs, if any. Transaction costs shall be recognized as expenditure in the statement of financial activities as incurred. Prepayments are initially recognized at the amount paid in advance for the economic resources expected to be received in the future.

Investments in financial assets are investments in debt or equity instruments, which are recognized when it becomes a party to the contractual provisions of the instrument. These are initially measured at the transaction price excluding transaction costs, if any, which shall be recognized as expenditure immediately in the Statement of Financial Activities. They are included in non-current assets unless management intends to dispose of the assets within twelve months after the balance sheet date.

Trade and other receivables and investments in financial assets are subsequently measured at cost less accumulated impairment losses.

#### 2.6.2 Derecognition

Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the Association has transferred substantially all risks and rewards of ownership.

#### 2.6.3 Impairment

The Association assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired.

An allowance for impairment of financial assets is recognized when there is objective evidence that the Association will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization, and default or delinquency in payments is considered indicators that the receivable is impaired. The amount of the allowance is the difference between the asset's carrying amount and the undiscounted future cash flows that the Association expects to receive. The amount of the allowance for impairment is recognized in the statement of financial activities within "Governance and administrative costs".

Subsequently, if the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the Association shall reverse the previously recognized impairment loss. The reversal shall not result in any carrying amount of the financial asset (net of any allowance account) that exceeds what the carrying amount would have been had the impairment not previously been recognized. The amount of reversal is recognized in the statement of financial activities.

#### 2.7 Inventories

Inventories are carried at the lower of cost and net realizable value. Cost includes all costs of purchase and other cost incurred in bringing the inventories to their present location and condition. Cost is determined using the first-in, first-out basis. Net realizable value is the estimated selling price in the ordinary course of business less selling expenses.



#### 2.8 Financial liabilities

Financial liabilities are recognized when the Association becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognized in the statement of financial activities. Financial liabilities include "Trade and other payables".

Financial liabilities are derecognized when the obligations under the liability are discharged, cancelled or expire. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognized in the statement of financial activities.

#### 2.9 Trade and other payables

Trade and other payables, excluding accruals, are recognized at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs shall be recognized as expenditure in the statement of financial activities as incurred. Accruals are recognized at the best estimate of the amount payable.

#### 2.10 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognized when the Association has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

#### 2.11 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Executive Management Committee. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The Executive Management Committee retains full control over the use of unrestricted funds for any of the Association's purposes.

#### 2.12 Leases

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the statement of financial activities on a straight-line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognized as an expense in the period in which termination takes place.

Rental on operating lease is charged to statement of financial activities. Contingent rents are recognized as an expense in the statement of financial activities in the financial year in which they are incurred.

#### 2.13 Related parties

Related parties are entities with one or more common management committee members. Parties are considered to be related if one party has the ability to control the other party or exercise influence over the party in making financial and operating decisions.



#### 2.14 Employee compensation

#### 2.14.1 Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Association pays fixed contributions into separate entities such as the Central Provident Fund ("CPF"), on a mandatory, contractual or voluntary basis. The Association has no further payment obligations once the contributions have been paid. The Association's contribution to defined contribution plans are recognized as employee compensation expense when they are due.

#### 2.14.2 Employee compensation

Employee entitlements to annual leave are recognized when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

#### 2.15 Currency translation

Transactions denominated in a currency other than Singapore Dollar ("foreign currency") are translated into Singapore Dollar using the exchange rates prevailing at the dates of the transactions. Currency translation gains and losses resulting from the settlement of such transactions and from the translation at the closing rate at the reporting date of monetary assets and liabilities denominated in foreign currencies are recognized in the statement of financial activities.

#### 3. Critical accounting estimates, assumptions and judgments

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### 3.1 Critical judgments in applying the entity's accounting policies

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### 3.1.1 Estimated useful lives of property, plant and equipment

The Association reviews annually the estimated useful lives of property, plant and equipment based on factors such as operating plans and strategies, expected level of usage and future technological developments. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned.

#### 3.1.2 Allowance for impairment of receivables

The Association reviews the adequacy of allowance for impairment of receivables at each closing by reference to the ageing analysis of receivables, and evaluates the risks of collection according to the credit standing and collection history of individual client. If there are indications that the financial position of a client has deteriorated resulting in an adverse assessment of his risk profile, an appropriate amount of allowance will be provided.



#### 4. Cash and cash equivalents

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,208
,062)
,146
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Fixed deposits have maturity terms of 6 to 36 months (2013: 1 to 12 months) and interest rates ranging from 0.25% to 1.10% (2013: 0.05% to 2.00%) per annum.

Fixed deposits amounting to S\$238,062 and S\$240,240 are pledged against the Banker's Guarantee in compliance to the tenancy agreement with Singapore Land Authority, which will expire on 29 June 2014 and 29 June 2017, respectively.

Fixed deposit amounting to S\$50,000 is pledged to an existing credit facility with a certain financial institution.

Long-term fixed deposits, excluding the pledged deposits, are included as cash and cash equivalents as these can be readily converted into cash without incurring significant penalty.

At the reporting date, the tenures of the fixed deposits are as follows:

	2014 S\$	2013 S\$
Less than 1 month 6 months to 1 year	435,000 3,647,840 4,082,840	1,462,133 1,000,000 2,462,133
Trade and other receivables	2014	2013
Trade receivables	S\$	<b>S</b> \$

	2014	2013
	S\$	S\$
Trade receivables		
- Outside parties	88,107	87,684
- Allowance for bad debts	(57,950)	(58,150)
	30,157	29,534
Other receivables		
- Amount due from related parties	7,064	910
- Deposits paid	154,066	142,269
- Donations and grants receivable	253,735	732,339
- Other debtors	431,416	297,235
- Prepayments	166,115	34,033
	1,042,553	1,236,320

Amount due from related parties are unsecured, interest-free, collectible on demand, and will be settled with cash.

#### 6. Investment in financial assets

	2014 S\$	2013 S\$
At cost Corporate bonds in Singapore	1,018,600	506,000

The corporate bonds have interest rates of 3.08% and 4.25% (2013: 3.08%) per annum and will mature on 12 September 2022 and 29 September 2049 (2013: 12 September 2022), respectively.



#### 7. Property, plant and equipment

2014	Balance at beginning of financial year S\$	Additions S\$	(Disposals) S\$	Balance at end of financial year S\$
Cost Aircon Alarm and security system Arts and music equipment Building Computer Electrical and fittings Furniture and equipment Kitchen equipment Laundry equipment Motor vehicles Physio / Medical equipment Renovation Renovation in progress	0 164,169 6,065 15,427,304 501,208 106,381 1,305,338 114,665 58,407 607,310 141,401 1,680,237 0 20,112,485	309,174 16,390 0 0 40,524 26,863 25,682 27,150 0 9,086 9,660 16,810 55,819	0 0 0 0 0 0 0 (2,284) 0 (12,152) 0 0 (14,436)	309,174 180,559 6,065 15,427,304 541,732 133,244 1,331,020 139,531 58,407 604,244 151,061 1,697,047 55,819
	Balance at beginning of financial year S\$	Depreciation charge S\$	(Written back/ off) S\$	Balance at end of financial year S\$
Accumulated depreciation				
Aircon Alarm and security system Arts and music equipment Building Computer Electrical and fittings Furniture and equipment Kitchen equipment Laundry equipment Motor vehicles Physio / Medical equipment Renovation Renovation in progress	0 65,289 2,482 3,315,020 403,051 33,837 1,098,693 46,392 12,655 540,597 94,223 690,538 0 6,302,777	97 32,433 1,306 306,465 85,169 22,453 70,514 23,627 11,681 22,401 16,069 143,200 0 735,415	0 0 0 0 0 0 0 (2,284) 0 (12,152) 0 0 0 (14,436)	97 97,722 3,788 3,621,485 488,220 56,290 1,169,207 67,735 24,336 550,846 110,292 833,738 0
	Balance at beginning of financial year S\$			Balance at end of financial year S\$
Aircon Alarm and security system Arts and music equipment Building Computer Electrical and fittings Furniture and equipment Kitchen equipment Laundry equipment Motor vehicles Physio / Medical equipment Renovation Renovation in progress	0 98,880 3,583 12,112,284 98,157 72,544 206,645 68,273 45,752 66,713 47,178 989,699 0 13,809,708			309,077 82,837 2,277 11,805,819 53,512 76,954 161,813 71,796 34,071 53,398 40,769 863,309 55,819 13,611,451



#### 7. Property, plant and equipment (Cont'd)

2013	Balance at beginning of financial year S\$	Additions S\$	(Disposals) S\$	Balance at end of financial year S\$
		1 - 1 - 1		
Alarm and security system Arts and music equipment Building Computer Electrical and fittings Furniture and equipment Kitchen equipment Laundry equipment Motor vehicles Physio / Medical equipment Renovation	144,265 6,065 15,427,304 450,514 84,680 1,289,365 94,357 58,407 607,310 135,281 1,669,907 19,967,455 Balance at beginning of	23,013 0 0 50,694 21,701 46,548 20,309 0 15,110 10,330 187,705	(3,109) 0 0 0 0 (30,576) 0 0 (8,990) 0 (42,675)	164,169 6,065 15,427,304 501,208 106,381 1,305,337 114,666 58,407 607,310 141,401 1,680,237 20,112,485 Balance at end of
	financial	Depreciation	(Written	financial
	year S¢	charge c¢	back/ off)	year
	S\$	S\$	S\$	S\$
Accumulated depreciation Alarm and security system Arts and music equipment Building Computer Electrical and fittings Furniture and equipment Kitchen equipment Laundry equipment Motor vehicles Physio / Medical equipment Renovation	36,022 1,270 3,008,557 303,427 15,525 1,056,740 26,011 973 508,046 84,741 548,281 5,589,593 Balance at beginning of financial year S\$	30,808 1,212 306,463 99,624 18,312 71,690 20,381 11,682 32,551 18,471 142,257 753,451	(1,541) 0 0 0 (29,737) 0 0 (8,989) 0 (40,267)	65,289 2,482 3,315,020 403,051 33,837 1,098,693 46,392 12,655 540,597 94,223 690,538 6,302,777 Balance at end of financial year \$\$
Net book value Alarm and security system Arts and music equipment Building Computer Electrical and fittings Furniture and equipment Kitchen equipment Laundry equipment Motor vehicles Physio / Medical equipment Renovation	108,243 4,795 12,418,747 147,087 69,155 232,625 68,346 57,434 99,264 50,540 1,121,626 14,377,862			98,880 3,583 12,112,284 98,157 72,544 206,644 68,274 45,752 66,713 47,178 989,699 13,809,708



#### 8. Trade and other payables

	2014 S\$	2013 S\$
Trade payables		
- Outside parties	146,431	727,393
Other payables		
- Accruals	985,938	798,479
- Advance receipts	402,383	337,992
- Amount due to related parties	8,789	77,435
- Deposits received	112,048	106,112
- Other creditor	2,160	22,916
	1,657,749	2,070,327

Amount due to related parties are unsecured, interest-free, payable on demand, and will be settled with cash.

#### 9. Funds

#### 9.1 Investment fund

In a meeting held on 28 September 1997, the Executive Management Committee resolved that 20% of the annual surplus should be transferred to this fund.

#### 9.2 Project account reserve

This reserve is for setting up new centres and closing existing ones.

#### 9.3 Sinking fund

This fund is for maintenance of the building property of Metta Building and Metta Home for the Disabled.

#### 9.4 Designated funds

This fund is composed of the following:

#### 9.4.1 Alumni welfare fund

This fund is to support the alumni's training programs and other related expenses.

#### 9.4.2 Children welfare fund

This fund is used to pay various expenses for the benefit of the Preschool's students.

#### 9.4.3 Client welfare fund

This fund is used to pay various expenses for the benefit of the clients at Metta Day Activity Centre for the Intellectually Disabled and Metta Home Day Activity Centre.



#### 9. Funds (Cont'd)

#### 9.4 Designated fund (Cont'd)

#### 9.4.4 Equipment fund

This fund is used to purchase electrical appliances and exercise equipment for the clients of Metta Day Rehabilitation Centre for the Elderly.

#### 9.4.5 HIV fund

This fund is established in partnership with Action for Aids to assist patients of Metta Hospice Care Centre afflicted with Aids by raising funds to purchase antiretroviral drugs for these patients.

#### 9.4.6 Medicine fund

This fund helps subsidize cost of medication and other pharmaceutical expenses of the clients of Metta Hospice Care Centre.

#### 9.4.7 Metta School reserve

This reserve pertains to the money returned by Metta School to be held in trust by the Association.

#### 9.4.8 Student welfare fund

This fund is used to pay for recess meals as well as educational and recreational outings of Metta School students.

#### 9.4.9 The Late Mrs. Teoh Siok Loo fund

This fund is used to cover the costs not subsidized under the government means testing funding for hospice clients.

#### 9.5 Building fund

This fund was established in financial year 2010 for the opening of the Preschool. It is currently being used for the on-going renovations works at the Preschool's premises.

#### 9.6 Education trust fund

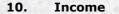
This fund is for the benefit of special needs children between 7 and 21 years old of Metta School and Alumni youths.

The fund balances are not presented by any specific accounts, but are presented by all assets and liabilities of the Home

Transfer (to) / from of funds were approved by the Executive Management Committee to meet the remaining obligations of each designated funds.

Fiducia LLP, Public Accountants and Chartered Accountants of Singapore

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Donations – Designated 497,779 Grants – Government 5,246,700 Grants – Non – Government 50,069 NCSS grants 315,290 Temasek Care Grant 56,700	9 0 9 0 0 0 9 0 0 0	Project account reserve S\$  0 0 0 0 0	Sinking fund S\$ 0 0	Alumni welfare fund S\$ 0 0	Children welfare fund S\$	Client welfare fund S\$	Equipment fund S\$	Designate HIV fund S\$	Medicine fund S\$	Metta School reserve S\$	Student welfare fund S\$	The Late Mrs. Teoh Siok Loo fund S\$	Restricte  Building fund S\$	Education trust fund S\$	Total S\$
## Tote Board grants  fund S\$    Fund S\$	fund S\$  6 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	account reserve S\$ 0 0	fund	welfare fund S\$	welfare fund S\$	welfare fund S\$	fund		fund	School reserve	welfare fund	Mrs. Teoh Siok Loo fund	fund	trust fund	
Donations – Tax exempt       780,206         Donations – Non-tax exempt       320,659         Donations – Designated       497,779         Grants – Government       5,246,700         Grants – Non – Government       50,069         NCSS grants       315,290         Temasek Care Grant       56,700         Tote Board grants       704,738         7,972,141	9 0 9 0 0 0 9 0 0 0	0	0 0 0		0								34	ΟΨ	54
Donations – Tax exempt       780,206         Donations – Non-tax exempt       320,659         Donations – Designated       497,779         Grants – Government       5,246,700         Grants – Non – Government       50,069         NCSS grants       315,290         Temasek Care Grant       56,700         Tote Board grants       704,738         7,972,141	9 0 9 0 0 0 9 0 0 0	0	0 0 0		0	The state of the s			J. P. Barrey		4.5				
Donations - Non-tax exempt       320,659         Donations - Designated       497,779         Grants - Government       5,246,700         Grants - Non - Government       50,069         NCSS grants       315,290         Temasek Care Grant       56,700         Tote Board grants       704,738         7,972,141	9 0 9 0 0 0 9 0 0 0	0	0			0	0	0	0	0	0	0	0	0	780,206
Donations - Designated       497,779         Grants - Government       5,246,700         Grants - Non - Government       50,069         NCSS grants       315,290         Temasek Care Grant       56,700         Tote Board grants       704,738         7,972,141	9 0 0 0 0 0 0 0		0		0	0	0	0	0	0	0	Ö	0	Ō	320,659
Grants – Government       5,246,700         Grants – Non – Government       50,069         NCSS grants       315,290         Temasek Care Grant       56,700         Tote Board grants       704,738         7,972,141	0 9 0 0 0	0		400	0	2,428	0	0	1,188	0	9,800	20,000	0	331	531,926
Grants - Non - Government       50,069         NCSS grants       315,290         Temasek Care Grant       56,700         Tote Board grants       704,738         7,972,141	0 0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,246,700
NCSS grants       315,290         Temasek Care Grant       56,700         Tote Board grants       704,738         7,972,141	0 0		0	0	0	0	0	0	0	0	0	0	0	0	50,069
Temasek Care Grant 56,700 Tote Board grants 704,738 7,972,141	0	0	0	0	0	0	0	0	0	0	0	0	0	0	315,290
Tote Board grants 704,738 7,972,141		0	0	0	0	0	0	0	0	0	0	0	0	0	56,700
7,972,141	, ,	0	0	0	0	0	0	0	0	0	0	0	0	0	704,738
Activities for generating funds		0	0	400	0	2,428	0	0	1,188	0	9,800	20,000	0	331	8,006,288
														N. D. D.	
Corporate social responsibility 5,555	5 0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,555
Event and activity 226,713		0	0	0	0	0	0	0	0	0	0	0	0	0	226,713
Fund-raising 965,633		0	0	0	0	0	0	0	0	0	0	0	0	0	965,633
1,197,901		0	0	0	0	0	0	0	0	0	0	= 0	0	0	1,197,901
Investment income											1.00		PERM		
Interest income 63,211	0	0	0	0	0	0	0	0	0	0	0	0	0	0	63,211
Income from charitable activities															
Buddhist activity income 2,046,910	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,046,910
Fees received 1,104,252		0	0	0	0	0	0	0	0	0	0	0	0	0	1,104,252
Membership fee 2,005		0	0	0	0	0	0	0	0	0	0	0	0	0	2,005
Sales 48,592		0	0	0	0	0	0	0	0	0	0	0	0	0	48,592
Transport service fee 130,799		0	0	0	0	0	0	0	0	0	0	0	0	0	130,799
Others 36,180	0	0	0	0	0	0	0	0	0	0	0	0	0	0	36,180
3,368,738	3 0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,368,738
Other income															
Profit on disposal fixed assets 11,134	1 0	0	0	0	0	0	0	0	0	0	0	0	0	0	11,134
Sundry 42,309		0	0	0	0	0	0	0	- 0	0		0	0		42,309
53,443		0	0			U	U	U	- 0	0	0	0	U	0	42,309



#### 10. Income (Cont'd)

				STATE OF			Unrestric	ted fund								
			Sec. 2012	VIII - 37					Designate	ed Fund		357 5 7 7		Restrict	ed Fund	
2013	Note	General fund S\$	Investment fund S\$	Project account reserve S\$	Sinking fund S\$	Alumni welfare fund S\$	Client welfare fund S\$	Equipment fund S\$	HIV fund S\$	Medicine fund S\$	Metta School reserve S\$	Student welfare fund S\$	The Late Mrs. Teoh Siok Loo fund S\$	Building fund S\$	Education trust fund S\$	Total S\$
Walnutam in same			The Real		400											
Voluntary income		046 004					0		0	0	0	0			0	046.06
Donations – Tax exempt		846,804	0	0	0	0	0	0	0	0	0	0	0	0	0	846,80
Donations – Non-tax exempt		370,240	0	0	0	0	0	0	0	0	0	0	0	0	0	370,24
Donations - Designated		322,725	0	0	0	10	8,087	0	0	1,129	2	77,000	41,949	0	1,082	451,98
Grants - Government		4,820,775	0	0	0	0	0	0	0	0	0	0	0	0	0	4,820,77
Grants - Non - Government		8,791	0	0	0	0	0	0	0	0	0	0	0	0	0	8,79
NCSS grants		1,002,470	0	0	0	0	0	0	0	0	0	0	0	0	0	1,002,47
President's Challenge		70,000	0	0	0	0	0	0	0	0	0	0	0	0	0	70,00
Temasek Care Grant		75,000	0	0	0	0	0	0	0	0	0	0	0	0	0	75,00
Tote Board grants	- 50	106,506	0	0	0	0	0	0	0	0	0	0	0	0	0	106,50
		7,623,311	0	0	0	10	8,087	0	0	1,129	2	77,000	41,949	0	1,082	7,752,57
Activities for generating funds	100												10 30 40			
Event and activity income		180,028	0	0	0	0	0	0	0	0	0	0	0	0	0	180,02
Fund-raising income		1,084,867	0	0	0	0	0	0	0	0	0	0	0	0	0	1,084,86
runu-raising income		1,264,895	0	0	0	0	0	0	0	0	0	0		0		1,264,89
		EN TARK			A 10 A 10 A				A TO SO		11 6 120	of the same	71 P 4 10		0.00	CHUCK
Investment income																
Interest income		18,490	0	0	0	0	0	0	0	0	0	0	0	0	0	18,49
Income from charitable activities																
Buddhist activity income	Fell-Si	1,374,710	0	0	0	0	0	0	0	0	0	0	0	0	0	1,374,71
Fees received		1,207,951	Ō	0	0	0	0	0	0	0	0	0	0	0	0	1,207,95
Membership fee		2,694	0	0	0	0	0	0	0	0	0	0	0	0	0	2,69
Transport service fee		106,666	0	Ô	Ö	Ô	0	0	0	0	0	0	0	0	0	106,66
Sales		49,413	Ö	0	Ö	0	Ö	0	Ö	0	0	0	0	0	0	49,41
Others		31,078	0	0	0	0	0	Ö	Ö	0	0	0	0	0	0	31,07
Others		2,772,512	0	0	0	0	0				0			0		
							the late.	70000000		M - 3			A	\$1-30 E & FA	When to be	1464
Other income																
Management fee	14	43,200	0	0	0	0	0	0	0	0	0	0	0	0	0	43,20
Sundry	-UNA	7,874	0	0	0	0	0	0	0	0	0	0	0	0	0	7,87
		51,074	0	0	0	0	0	0	0	0	0	0	0	0	0	51,07
	1130V		1/ 120701	RATIONAL PRO										N N N N N		

Donations-in-kind, mostly consumables are received during the year. However, the fair value of the assets received cannot be reasonably ascertained. Hence, the assets are not recognized in the books.



#### 11. Expenditure

		STATE OF		1000			THE LEW	Unrestrict	ed fund								
		N. STATE		100	- N- N-	Supplied the	W. F.		31 1 1 3 3 5 L	Designate	ed Fund				Restricte	ed Fund	
2014	Note	General fund S\$	Investment fund S\$	Project account reserve S\$	Sinking fund S\$	Alumni welfare fund S\$	Children welfare fund S\$	Client welfare fund S\$	Equipment fund S\$	HIV fund S\$	Medicine fund S\$	Metta School reserve S\$	Student welfare fund S\$	The Late Mrs. Teoh Siok Loo fund S\$	Building fund S\$	Education trust fund S\$	Total S\$
Cost of generating funds Corporate social responsibility		1,740	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,740
Designated expenses  Donation expense		90,841 26,698	0	0	0	1,198 0	79 0	0	462 0	0	0	0	3,890 0	50,069 0	0	0	146,539 26,698
Event and activity expense		155,492	0	0	0	0	0	0	0	0	0	0	0	0	0	0	155,492
Fund-raising expenditure Investment expense		201,150 8,442	0	0	0	0	0	0	0	0	0	0	0	0	0	0	201,150 8,442
investment expense		484,363	0	0	0	1,198	79	0	462	0	0	0	3,890	50,069	0	0	540,061
Cost of shoritable activities	m		3,2411,9	NI J. B			Marie de	10.0								A TIME	
Cost of charitable activities Buddhist activity expense	4.7	900,142	0	0	0	0	0	0	0	0	0	0	0	0	0	0	900,142
Cost of sales		21,164	0	0	0	0	0	0	0	0	0	0	0	0	0	0	21,164
Depreciation	7	735,415	0	0	0	0	0	0	0	0	0	0	0	0	0	0	735,415
Direct activity expenses - Meals and refreshments		70,872	0	0	0	0	0	0	0	0	0	0	0	0	0	0	70,872
- Medical and physical aids		39,086	0	0	0	0	0	0	0	0	0	0	0	= 0	0	0	39,086
- Medical professional fee		255,967	Ö	Ö	Ö	ő	Ö	ő	Ö	ő	Ö	ő	Ö	Ö	Ö	ő	255,967
- Other expense		31,869	0	0	0	0	0	0	0	0	0	0	0	0	0	0	31,869
- Outings and activities - Training and teaching		2,230	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,230
materials - Transportation		17,412 146,906	0	0	0	0	0 0	0	0 0	0	0	0	0	0	0	0	17,412 146,906
- Uniform		8,771	0	0	0	0	0	0	0	0	0	0	0	0	0	0	8,771
Fixed assets expensed		42,915	0	0	0	0	0	0	0	0	0	0	0	0	0	0	42,915
Public education		6,832	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,832
Rental - Building		1,405,838	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,405,838
- Equipment	1.0	39,388	0	0	0	0	0	0	0	0	0	0	0	0	0	0	39,388
Staff costs Upkeep, repairs and maintenance	12	5,636,050	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,636,050
- Equipment		26,622	0	0	0	0	0	0	0	0	0	0	0	0	0	0	26,622
- General		223,244	0	0	49,652	0	0	0	0	0	0	0	0	0	0	0	272,896
- Motor vehicles Utilities		91,515	0	0	0	0	0	0	0	0	0	0	0	0	0	0	91,515
Balance carried forward		431,022 10,133,260	0	0	49,652	0	0	0	0	0	0	0	0	0	0		431,022 10,182,912
Otners		10,133,200			15,032			•									10,102,512
- General expenses		57,197	0	0	0	0	0	0	0	0	0	0	0	0	0	0	57,197
- License and subscription		7,648	0	0	0	0	0	0	0	0	0	0	0	0	0	0	7,648
<ul><li>Meeting expenses</li><li>Printing, stationery and</li></ul>		12,361	0	0	0	0	0	0	0	0	0	0	0	0	0	0	12,361
postage	130	49,102	0	0	0	0	0	0	0	0	0	0	0	0	0	0	49,102
- Telecommunication		64,251	Ō	0	Ö	0	0	0	0	0	Ō	Ö		0	0	0	64,251
		10,323,819	0	0	49,652	0	0	0	0	0	0	0	0	0	0	0	10,373,471
Governance and other administrative costs													le l		E CONST		
Audit fees		44,480	0	0	0	0	0	0	0	0	0	0	0	0	0	0	44,480
Bank charges		6,714	0	0	0	0	0	0	0	0	0	0		0	0	0	6,714
Newspapers and periodicals Other professional fees		1,104 52,685	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,104 52,685
Provision for bad debts		1,835	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,835
Recruitment		8,881	0	0	0	0	0	0	0	0	0	0	0	0	0	0	8,881
Staff costs	12	1,023,395	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,023,395
		1,139,094	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,139,094



#### 11. Expenditure (Cont'd)

	K. 100				Mark Toronto A	( BALKSON A BA	Unrestrict	ted Fund	THE WEST	us saumers.						
			Second Second	47.6201	100		21172015		Designate	d Fund			VI-2017 24	Restrict	ed Fund	
2013	Note	General fund S\$	Investment fund S\$	Project account reserve S\$	Sinking fund S\$	Alumni welfare fund S\$	Client welfare fund S\$	Equipment fund S\$	HIV fund S\$	Medicine fund S\$	Metta School reserve S\$	Student welfare fund S\$	The Late Mrs. Teoh Siok Loo fund S\$	Building fund S\$	Education trust fund S\$	Total S\$
						1000										
Cost of generating funds Designated expenses		227,491	0	0	0	48	0	0	0	0	0	35,755	8,789	0	5,248	277,331
Donation expense		20,493	0	0	0	0	0	0	0	0	0	33,733	0,769	0	0	20,493
Event and activity expense		121,049	0	0	0	0	0	0	0	0	0	0	o o	0	0	121,049
Fund-raising expenditure		256,837	0	0	0	0	0	0	0	0	0	0	0	0	0	256,837
Investment expense		1,013	0	0	0	0	0	0	0	0	0	0	0	0	0	1,013
		626,883	0	0	0	48	0	0	0	0	0	35,755	8,789	0	5,248	676,723
Cost of charitable activities																
Buddhist activity expense		415,678	0	0	0	0	0	0	0	0	0	0	0	0	0	415,678
Cost of sales		19,324	0	0	0	0	0	0	0	0	0	0	0	0	0	19,324
Depreciation	7	753,451	0	0	0	0	0	0	0	0	0	0	0	0	0	753,451
Direct activity expenses			THE RESERVE	A 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				100	MESCHIEL .		NAMED OF STREET			All March Company		
- Meals and refreshments		63,392	0	0	0	0	0	0	0	0	0	0	0	0	0	63,392
<ul><li>Medical and physical aids</li><li>Medical professional fee</li></ul>		27,388 230,337	0	0	0	0	0	0	0	0	0	0	0	0	0	27,388 230,337
- Other expense		10,945	0	0	0	0	0	0	0	0	0	0	0	0	0	10,945
- Outings and activities		5,249	ő	Ő	ő	Ö	ő	ő	ő	Ö	ő	0	Ö	Ö	Ö	5,249
- Training and teaching				A												
materials		10,308	0	0	0	0	0	0	0	0	0	0	0	0	0	10,308
- Transportation		139,837	0	0	0	0	0	0	0	0	0	0	0	0	0	139,837
- Uniform		3,990	0	0	0	0	0	0	0	0	0	0	0	0	0	3,990
Fixed assets expensed Public education		38,436 3,672	0	0	0	0	0	0	0	0	0	0	0	0	0	38,436 3,672
Rental		3,072		All the state of			0	0		0				•		3,072
- Building		1,295,115	0	0	0	0	0	0	0	0	0	0	0	0	0	1,295,115
- Equipment		33,928	0	0	0	0	0	0	0	0	0	0	0	0	0	33,928
	12	5,234,532	A STATE OF THE STA									1				5,234,532
Upkeep, repairs and maintenance			0		0	0	0	0	0	0	0	0	0	0	0	
- Equipment	A. 15	21,413	0	0	0	0	0	0	0	0	0	0	0	0	0	21,413
- General		174,435	0	o 0	0	Ö	0	0	ő	0	Ö	0	Ö	0	0	174,435
- Motor vehicles		98,415	0	0	0	0	0	0	0	0	0	0	0	0	0	98,415
Utilities	11 1 <u>1</u>	479,733	0	0	0	0	0	0	0	0	0	0	0	0	0	479,733
Balance carried forward		9,059,578	0	0	0	0	0	0	0	0 -	0	0	0	0	0	9,059,578
Others - General expenses		22,434	0	0	0	0	0	0	0	0	0	0	0	0	0	22,434
- License and subscription		6,630	0	0	0	0	0	0	0	0	0	0	0	0	0	6,630
- Meeting expenses		7,137	Ö	Ö	ő	Ö	0	ő	ő	Ö	0	ő	Ö	ő	0	7,137
- Printing, stationery and																
postage		46,802	0	0	0	0	0	0	0	0	0	0	0	0	0	46,802
- Telecommunication		63,950	0	0	0	0	0	0	0	0	0	0	0	0	0	63,950
	XX	9,206,531	0	0	0	0	0	0	0	0	0	0	0	0	0	9,206,531
Governance and other																
administrative costs Audit fees	1000	18,600	0	0	0	0	0	0	0	0	0	0	0	0	0	18,600
Bank charges		7,282	0	0	0	0	0	0	0	0	0	0	0	0	0	7,282
Loss on disposal of fixed asset	ts	2,376	Ö	Ö	ő	Ö	Ö	Ö	Ö	Ö	Ö	Ö	ő	0	Ö	2,376
Newspapers and periodicals		1,208	0	0	0	0	0	0	0	0	0	0	0	0	0	1,208
Other professional fees		50,196	0	0	0	0	0	0	0	0	0	0	0	0	0	50,196
Recruitment Staff costs 1	2	9,449	0	0	0	0	0	0	0	0	0	0	0	0	0	9,449
Starr costs 1	L2 _	723,621 812,732	0	0	0	0	0	0	0	0	0	0	0	0	0	723,621 812,732
	N/A	012,/32	U	U	U	U	U	U	U	U	U	U	<u> </u>		U	012,/32



#### 12. Staff costs

	Note	2014 S\$	2013 S\$
CPF/SDL and FWL contributions Salaries and bonuses Staff benefits Staff welfare		822,180 5,564,845 201,967 70,453 6,659,445	739,500 4,989,465 153,724 75,464 5,958,153
The staff costs were allocated as follows:			
Costs of charitable activities Governance and administrative costs	11 11	5,636,050 1,023,395 6,659,445	5,234,532 723,621 5,958,153

#### 13. Operating lease commitments

As at the reporting date, the Association has commitments for future minimum lease payments under non-cancellable operating leases as follows:

	2014	2013
	S\$	S\$
Rental of building		
Not later than one year	1,377,706	1,368,384
More than a year but not more than five years	2,726,289	0
	4,103,995	1,368,384
Rental of equipment		
Not later than one year	35,336	36,619
More than a year but not more than five years	85,111	125,273
	120,447	161,892

The above operating lease commitments are based on known rental rates as at the date of this report and do not include any revision in rates which may be determined by the lessor.

#### 14. Income tax expense

The Association is registered as a charity organization under Charities Act, Chapter 37. As an approved charity, it is exempt from income tax under Section 13(1) of the Income Tax Act.

#### 15. Related party transactions

The Association had transactions with related parties on terms agreed between the parties as follows:

		2014	2013
	Note	S\$	S\$
Expenses paid by Association on behalf of the	e related party	8,755	93,561
Expenses paid on behalf of the Association		16,630	1,685
ncome received by Association on behalf of	the related party	17,627	470,066
Management fee income	10	0	43,200
Purchase of goods and services		4,697	72,981
Sale of goods and services		4,227	582
Fransfer of fixed assets		11,466	0

The balances with related parties as at the reporting date are set out in Notes 5 and 8.

During the financial year, one (2013: two) of the Executive Management Committee members received honorariums for services rendered during Buddhist culture activities totalling to \$\$4,000 (2013: \$\$21,440). Other members did not receive any remuneration during the financial year.

#### 16. Key management personnel compensation

The number of key management personnel in remuneration bands is as follows:

	2014 No. of key management personnel	2013 No. of key management personnel
Remuneration band Between S\$100,001 to \$150,000	4	3
Between S\$50,001 to \$100,000	3	4

#### 17. Management of conflict of interest

There is no paid staff on the Association's Executive Management Committee.

Committee members are required to disclose any interest that they may have, whether directly or indirectly, that the Association may enter into or in any organizations that the Association has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Association's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Executive Management Committee member may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

#### 18. Reserve policy and position

The Association's reserve position at the reporting is as follows:

		2014	2013	Increase / (Decrease)
		S\$'000	S\$'000	%
Α	Unrestricted Funds	ON THE ART IN	A STATE	131767
-77	Accumulated general funds	18,726	18,186	2.97
119	Investment fund	1,738	1,611	7.88
	Project account reserve	1,517	1,188	27.69
100	Sinking fund	273	279	(2.15)
	Total	22,254	21,264	4.66
В	Restricted or Designated Funds	A DESTRUCTION OF THE PARTY OF T		
- 67°E	Designated Funds	442	466	(5.15)
	Restricted Funds	348	677	(48.60)
С	Endowment Funds	0	0	0
D	Total Funds	23,044	22,407	2.84
E	Total Annual Operating Expenditure	12,053	10,696	12.69
F	Ratio of Funds to Annual Operating Expenditure (A/E)	1.85	1.99	(7.04)

#### Reference:

- C. An endowment fund consists of assets, funds or properties, which are held in perpetuity, which produce annual income flow for a foundation to spend as grants.
- D. Total Funds include unrestricted, restricted / designated and endowment funds.
- E. Total Annual Operating Expenditure includes expenses related to Cost of generating funds, Cost of Charitable Activities and Governance and Other Administrative costs.

The Association's reserve policy is as follows:

The Association regards its unrestricted general fund as its reserves.

The Association maintains sufficient reserve to ensure long-term financial sustainability and continuity for the purpose of operating effective programmes.

The maximum operating reserves shall be five (5) years of annual operating expenditure, with annual operating expenditure being five (5) times the annual expenditure over the last three (3) years.



## Comparative figures Certain comparative figure activities to comply with

19.

Certain comparative figures have been reclassified on the face of the statement of financial activities to comply with the reporting requirements prescribed by the CAS, as shown below:

2013	As previously reported S\$	Reclassification S\$	As restated S\$
Statement of financial activities			
Expenditure Costs of charitable activities - Cost of sales - Fixed assets expensed - Staff costs - Upkeep, repairs and maintenance	0 0 5,958,153 266,500	19,324 38,436 (723,621) 27,763	19,324 38,436 5,234,532 294,263
Governance and other administrative costs - Cost of sales - Fixed assets expensed - Fixed assets insurance - Staff costs	19,324 38,436 27,763 0 6,310,176	(19,324) (38,436) (27,763) 723,621	0 0 0 723,621 6,310,176

#### 20. Authorization of financial statements

These financial statements were authorized for issue in accordance with a resolution of the Executive Management Committee on 1 September 2014.





## AUDITED FINANCIAL STATEMENTS

For The Year Ended 31 March 2014



#### Registration No. 1431 Registered with Ministry of Education

Statement by The Management Committee	9.28
Independent Auditors' Report	9.28
Statement of Financial Position	9.30
Statement of Financial Activities	9.31
Statement of Cash Flows	9.35
Statement of Monthly Pupil Eligible for Funding	9.36
Statement of Monthly Pupil Enrolment for International Students	9.36
Notes to the Financial Statements	9.37

#### STATEMENT BY MANAGEMENT COMMITTEE

In the opinion of the Management Committee,

- a) the financial statements as set out on pages 9.30 to 9.47 are drawn up so as to give a true and fair view of the state of affairs of the School at 31 March 2014, and of the results of financial activities and cash flows of the School for the year then ended; and
- b) at the date of this statement, there are reasonable grounds to believe that the School will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorized the issue of these financial statements on 28 July 2014.

Lai Meng Wah @ Shi Fa Zhao Ong Tai Yong @ Shi Pu En So Kah Lay Tan Ming Yong Ee Tiang Hwee Lau Swee Eng Lim Yew Si Tan Yen Kee Poh Yong Meng, Stephen Yong Soo Cheng

Member Member Member nen Member Member

Teo Siew Khim Ministry of Education representative

Chairman

Secretary

Treasurer

Member

School supervisor

For and on behalf of the Management Committee,

So Kah Lay

Secretary / Principal

Tan Ming Yong Honorary Treasurer

Singapore, 28 July 2014

#### REPORT ON THE FINANCIAL STATEMENT

We have audited the accompanying financial statements of Metta School (the "School") set out on pages 5 to 31, which comprise the statement of financial position as at 31 March 2014, the statement of financial activities, statement of cash flows, statement of monthly pupil enrolment eligible for funding and statement of monthly enrolment for international students for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Charities Accounting Standard, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition, that transactions are properly authorized and that they are recorded as necessary to permit the preparation of true and fair profit and loss accounts and balance sheets and to maintain accountability of assets.

#### REPORT ON THE FINANCIAL STATEMENT (CONT'D)

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements of the School are properly drawn up in accordance with the provisions of the Charities Accounting Standard so as to give a true and fair view of the state of affairs of the School as at 31 March 2014, and the results and cash flows of the School for the financial year ended on that date.

Report on other Legal and Regulatory Requirements

In our opinion, the accounting and other records properly kept in accordance to the Rules and Regulations issued by the Ministry of Education and National Council of Social Services, as well of any agreement with the Ministry of Education and National Council of Social Services.

During the course of audit, nothing has come to our attention that caused us to believe that during the year:

- (i) the receipt, expenditure and investment income; and
- (ii) the acquisition and disposal of assets by the School;

have not been carried out in accordance to the Rules and Regulations issued by the Ministry of Education and National Council of Social Services, as well as of any agreement signed with the Ministry of Education; nor that:

(iii) the donations and other receipts of the School were not used for approved projects and the purposes intended

Fiducia LLP

Public Accountants and Charlered Accountants

Singapore,

28 July 2014





#### STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2014

Current assets         Cash and cash equivalents       4       13,330,361       12,2         Other receivables       5       92,744         Inventories       0       13,423,105       12,2         Non-current assets       Property, plant and equipment       6       13,916,991       14,3         Total assets       27,340,096       26,6         LIABILITIES         Current liabilities       7       449,894       3         Accruals and other payables       7       449,894       3         Total liabilities       449,894       3	5\$
Cash and cash equivalents       4       13,330,361       12,2         Other receivables       5       92,744         Inventories       0       13,423,105       12,2         Non-current assets       13,916,991       14,3         Property, plant and equipment       6       13,916,991       14,3         Total assets       27,340,096       26,6         LIABILITIES         Current liabilities       7       449,894       3         Accruals and other payables       7       449,894       3         Total liabilities       449,894       3         NET ASSETS       26,890,202       26,2	00 202
Other receivables Inventories       5       92,744 0 0 13,423,105 12,2 12,2 12,2 12,2 12,2 12,2 12,2 12,	00 000
Inventories         0           Non-current assets         13,423,105         12,2           Property, plant and equipment         6         13,916,991         14,3           Total assets         27,340,096         26,6           LIABILITIES         Current liabilities         7         449,894         3           Accruals and other payables         7         449,894         3           Total liabilities         449,894         3           NET ASSETS         26,890,202         26,2	09,389
Non-current assets       13,423,105       12,2         Property, plant and equipment       6       13,916,991       14,3         Total assets       27,340,096       26,6         LIABILITIES         Current liabilities       7       449,894       3         Accruals and other payables       7       449,894       3         NET ASSETS       26,890,202       26,2	80,079
Non-current assets       Property, plant and equipment       6       13,916,991       14,3         Total assets       27,340,096       26,6         LIABILITIES         Current liabilities       7       449,894       3         Accruals and other payables       7       449,894       3         NET ASSETS       26,890,202       26,2	10
Property, plant and equipment       6       13,916,991       14,3         Total assets       27,340,096       26,6         LIABILITIES         Current liabilities       7       449,894       3         Accruals and other payables       7       449,894       3         NET ASSETS       26,890,202       26,2	89,478
Total assets         27,340,096         26,6           LIABILITIES         Current liabilities         7         449,894         3           Accruals and other payables         7         449,894         3           Total liabilities         449,894         3           NET ASSETS         26,890,202         26,2	
Current liabilities Accruals and other payables  Total liabilities  NET ASSETS  Accruals and other payables  7 449,894 3  449,894 3  26,890,202 26,2	45,630
Current liabilities         7         449,894         3           Accruals and other payables         7         449,894         3           Total liabilities         449,894         3           NET ASSETS         26,890,202         26,2	35,108
Accruals and other payables       7       449,894       3         Total liabilities       449,894       3         NET ASSETS       26,890,202       26,2	
Total liabilities         449,894         3           NET ASSETS         26,890,202         26,2	
NET ASSETS 26,890,202 26,2	78,153
	78,153
FUNDS	56,955
Unrestricted funds	
Accumulated general fund 20,996,610 20,8	73,936
Restricted funds	
Additional training vote fund 9 13,233	0
Curriculum enhancement fund 9 46,841	475
Discretionary financial assistance fund 9 (3,820)	18,775
Financial assistance fund 9 15	15
High needs fund 9 4,335	6,940
Opportunity fund 9 20,356	5,600
Parent support group fund 9 0	2,500
	98,997
	68,014)
	21,835
	14,801
	81,095
5,893,592	83,019
TOTAL FUNDS 26,890,202 26,2	W 10 10 10 10

	Unrestricted						Doctricted 6	unda						
	funds		177	Discretionary			Restricted f	Parent		THE PARTY OF	1	Staff		
	Accumulated general		Curriculum enhancement	financial assistance	Financial assistance	High needs	Opportunity	support group		School building fund	Sinking	training vote	Student assistance	
2014	fund S\$	vote fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	- Extension S\$	fund S\$	fund S\$	fund S\$	Total S\$
INCOME														
Income from generated funds														
Voluntary income														
- Donations - Designated	88,882	0	0	0	0	0	0	0	0	0	0	0	0	88,882
- Donations – Unsolicited	16,241	0	0	0	0	0	0	0	0	0	0	0	0	16,24
Investment income	40.000	HEAT YAN												
- Interest - Fixed deposit	62,353	0		0	0	0	0	0	0	0	0	0	0	62,35
- Interest received	125	0	0	0	0	0	0	0	0	0	0	0	0	12.
Income from charitable activities	es							A CONTRACTOR						
Fees received	27.165											VILLY DO		27.46
- Foreign students	27,165	0		0		0	0	0	0	0	0	0	0	27,16
- Local students	98,000	0	0	0	0	0	0	0	0	0	0	0	0	98,00
Ministry of Education	25 722	0		0	0	0	0	0	0	0	0	0	0	25.72
- Contract teaching resources	35,722	22.600		6 225	0	0	0	0	0	0	0	24.020	0	35,72
- Grants	5,566,108	23,600	80,729	6,225	U	29,740	42,925	U	U	U	U	34,029	0	5,783,35
- Provision of administrative	02 102	0	0	0	0	0	0	0	0	0	0	0	0	02 10
manager  – Proto-typing vocational	83,102	0	0	0	U	U	0	0	U	0	0	0	U	83,10
preparation	209,677	0	0	0	0	0	0	0	0	0	0	0	0	209,67
- School breakfast programme	6,509	0		0	0	0	0	0	0	0	0	0	0	6,509
- Secondment fund	118,944	0		0		0	0	0	0	0	0	0	0	118,94
- SPED Financial Assistance	110,544			· ·	· ·			O	· ·	· ·				110,54
Scheme	41,338	0	0	0	0	0	0	0	0	0	0	0	0	41,33
NCSS grant	771,721	0		0		0	ő	0	0	0	0	0	0	771,72
Singapore Totalisator Board grant	1,311,936	0	0	0		0	0	0	0	0	0	0	0	1,311,93
Other income	000			0	0		0		0			0	0	00
Gain on disposal of fixed asset	999	0	0	0	0	0	0	0	0	0	0	0	0	99
Government grant – Special	16 450	0	8 62 9 0	0	0	0	0	0	0	0	0	0	0	16 45
employment credit Others	16,450 37	0		0		0	0	0	0	0	0	0	0	16,45 3
Others	37	U	0	U	U	U		U		3	0	U	U	3
Total income	8,455,309	23,600	80,729	6,225	0	29,740	42,925	0	0	0	0	34,029	0	8,672,557
EXPENDITURE														
Cost of generating funds			A SHOW YOU											No.
Designated expenditure	76,482	0	0	0	0	0	0	0	0	0	0	0	0	76,482
Cost of charitable activities														
CCA and PVA activities	62,688	0	0	0	0	0	0	0	0	0	0	0	0	62,688
Classroom decoration materials	7,257	0		0		0	0	0	0	0	0	0	0	7,257
Home economics materials	13,093	0		0		0	0	0	0	0	0	0	0	13,093
Home visits	1,059	Ö		Ö		0	Ö	Ö	Ő	Ö	Ö	0	Ö	1,059
Instructor assessment and	Man C. S.			COLUMN TO SERVICE AND ADDRESS OF THE PARTY O		187.52		A 2 W/T	15000		11500		V. 1	Letter Walder
exam fees	41,583	0	0	0	0	0	0	0	0	0	0	0	0	41,583
PE equipment	3,239	0		0		0	0	0	Ö	0	0	0	0	3,23
Proto-typing of vocational	DEN BUNG				T. D. Wille		The Charles	THE NAME OF	1677	TO SERVE	WITCH.	11.5		A 100
Preparation	128,191	0	0	0	0	0	0	0	0	0	0	0	0	128,19
Pupil welfare	222,642	0		28,820	0	0	0	0	0	0	0	0	45,352	296,81
School breakfast programme	6,509	0		0	0	0	0	0	0	0	0	0	0	6,50
	89,669	0		0	0	0	28,169	2,500	12,041		0		0	132,37





#### STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014 (CONT'D)

	u	Inrestricted funds						Restricted f	unds						
			OR POST	J187471711	Discretionary	HART ST	ALV. HV	1	Parent				Staff	The state of	1000000
	A	general		Curriculum enhancement	financial assistance	Financial assistance	High needs	Opportunity	support group		School building fund	Sinking	training vote	Student assistance	
<b>2014 (Cont'd)</b>	Note	fund S\$	vote fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	- Extension S\$	fund S\$	fund S\$	fund S\$	Total S\$
EXPENDITURE (CONT'D)					1000.00										
Cost of charitable activities SPED Financial Assistance	s (Cont	'd)													
Scheme Staffing costs 1	1	41,338	0	0	0	0	0	0	0	0	0	0	0	0	41,338
- School		4,845,168	10,367	6,918	0	0	32,345	0	0	0	0	0	116,154	0	5,010,952
<ul> <li>MOE seconded teacher</li> </ul>		173,805	0	0	0	0	0	0	0	0	0	0	0	0	173,805
Teaching materials		13,637	0	27,445	0	0	0	0	0	0	0	0	0	0	41,082
Vocational programme training	a														
materials		93,964	0	0	0	0	0	0	0	0	0	0	0	0	93,964
Others		16,287	0	0	0	0	0	Ō	0	0	0	0	0	0	16,287
															10,207
Governance and other adm	iinistra								0						1 122
Bank charges		1,133	0	0	0	0	0	0	0	0	0	0	0	0	1,133
Cleaning services		68,655	0	0	0	0	0	0	0	0	0	0	0	0	68,655
Fixed assets															
	5	625,204	0	0	0	0	0	0	0	0	0	0	0	0	625,204
– Disposal		380	0	0	0	0	0	0	0	0	0	0	0	0	380
Housekeeping and utensils		12,865	0	0	0	0	0	0	0	0	0	0	0	0	12,865
Insurance		2,648	0	0	0	0	0	0	0	0	0	0	0	0	2,648
Licence fees		3,933	0	0	0	0	0	0	0	0	0	0	0	0	3,933
Maintenances and services		112,371	0	0	0	0	0	0	0	0	0	0	0	0	112,371
Other events		636	0	0	0	0	0	0	0	0	0	0	0	0	636
Postage		1,157	0	0	0	0	0	0	0	0	0	0	0	0	1,157
Printing and stationery		28,434	0	0	0	0	0	0	0	0	0	0	0	0	28,434
Professional fees		6,807	0	0	0	0	0	0	0	0	0	0	0	0	6,807
Purchase of goods and service	25	30,338	0	0	0	0	0	0	0	0	11	0	0	0	30,349
Recruitment services	0.18	1,964	0	0	0	0	0	0	0	0	0	0	0	0	1,964
Rental of equipment		11,300	0	0	0	0	0	Ö	0	0	Ö	0	0	0	11,300
Security services		45,280	0	0	0	0	0	0	0	Ô	Ö	0	0	Ů	45,280
	1	669,966	ő	Ö	Ö	Ö	0	ő	0	0	Ö	0	0	0	669,966
Utilities and telecommunicatio		191,030	0	0	0	0	0	0	0	0	0	0	0	0	191,030
othicles and telecommunication	,,,, 		100000		STATE AND		77.00			117 / 4	Mile to state		16.0		
Total expenditure	76. <del></del>	7,650,712	10,367	34,363	28,820	0	32,345	28,169	2,500	12,041	11	0	116,154	45,352	7,960,834
NET INCOME / (EXPENDITE	URE)	804,597	13,233	46,366	(22,595)	0	(2,605)	14,756	(2,500)	(12,041)	(11)	0	(82,125)	(45,352)	711,723
ADJUSTMENT ON OVER / (UNDER) GRANT FUNDING	8	(78,476)	0	0	0	0	0	0	0	0	0	0	0	0	(78,476)
GROSS TRANSFERS BETWEEN FUNDS															
Appropriation of net income		(603,447)	0	0	0	0	0	0	0	201,149	0	201,149	0	201,149	0
NET MOVEMENT IN FUNDS		122,674	13,233	46,366	(22,595)	0	(2,605)	14,756	(2,500)	189,108	(11)	201,149	(82,125)	155,797	633,247
TOTAL FUNDS BROUGHT FORWARD		20,873,936	0	475	18,775	15	6,940	5,600	2,500	1,498,997	(68,014)	2,321,835	114.801	1,481.095	26,256,955
TOTAL FUNDS CARRIED										17.		75=27555		,,	
FORWARD	1.4	20,996,610	13,233	46,841	(3,820)	15	4,335	20,356	0	1,688,105	(68,025)	2,522,984	32,676	1,636,892	26,890,202



#### STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014 (CONT'D)

#### Unrestricted

	funds						Restricted f	unds						
	Accumulated general	Additional training	Curriculum enhancement	Discretionary financial assistance	Financial assistance	High needs	Opportunity	Parent support group	Project	School building fund	Sinking	Staff training vote	Student assistance	
2013	fund S\$	vote fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	fund S\$	- Extension S\$	fund S\$	fund S\$	fund S\$	Total S\$
INCOME														
Income from generated funds Voluntary income														
- Donations - Community Chest	35,000	(	0	0	0	0	0	0	0	0	0	0	0	35,000
- Donations - Designated	178,586	(	0	0	0	0	0	0	0	0	0	0	0	178,586
- Donations – Unsolicited	653	C	0	0	0	0	0	0	0	0	0	0	0	653
Investment income					ine b			1 1 20						
- Interest – Fixed deposit	63,808			0	0	0	0	0	0		0	0	0	63,808
- Interest received	124	(	0	0	0	0	0	0	0	0	0	0	0	124
Income from charitable activitie					Marcel 1									
Fees received – Foreign students	7,227			0		0	0	0	0	0	0	0	0	7,227
Fees received – Local students Ministry of Education	101,400	C		0	0	0	0	0	0	0	0	0	0	101,400
<ul><li>Grants</li><li>Provision of administrative</li></ul>	5,806,047	(	59,191	25,000	0	58,035	7,228	2,500	0	2,395,974	0	0	0	8,353,975
manager – Proto-typing vocational	80,511	(	0	0	0	0	0	0	0	0	0	0	0	80,511
preparation	185,557		0	0	0	0	0	0	0	0	0	0	0	185,557
- Secondment fund	60,736			Ö	Ö	0	Ö	0	0	ő	0	0	Ö	60,736
NCSS grant	1,336,701			0	Ö	0	ő	0	0	ő	0	0	Ö	1,336,701
Singapore Totalisator Board grant	400,859	ď		Ö	ő	ő	Ö	Ö	Ö	Ö	ő	ő	ő	400,859
Other income											E. 181			
Government grant – Special employment credit	30,810	(	0	0	0	0	0	0	0	0	0	0	0	30,810
Total income	8,288,019	C	59,191	25,000	0	58,035	7,228	2,500	0	2,395,974	0	0	0	10,835,947
EXPENDITURE														
Cost of generating funds Designated expenditure	159,362	(	0	0	0	0	0	0	0	0	0	0	0	159,362
STEED THE STREET	159,502		B. WUR I			U		U		U.	0	0	0	139,362
Cost of charitable activities														.5439191
CCA and PVA activities	47,617			0	0	0	0	0	0	0	0	0	0	47,617
Classroom decoration materials	12,104			0	0	0	0	0	0	0	0	0	0	12,104
Home economics materials	33,762	(	0	0	0	0	0	0	0	0	0	0	0	33,762
Home visits	906	(	0	0	0	0	0	0	0	0	0	0	0	906
PE equipment	1,580	(	0	0	0	0	0	0	0	0	0	0	0	1,580
Professional fees and			E0 60E				7.440							66 775
other services	0	(	59,635	0	0	0	7,140	0	0	0	0	0	0	66,775
Proto-typing of vocational	110 50:							1000						440 504
preparation	112,504	(		0	0	0	0	0	0	0	0	0	0	112,504
Pupil welfare	214,275			6,225	24,985	0	0	0	0	0	0	0	44,922	290,407
School events and activities Staffing costs 11	88,103	C		0	0	0	4,611	0	0	0	0	0	0	92,714
- School	4,397,335	C		0	0	49,866	0	0	0	0	0	44,972	0	4,492,173
<ul> <li>MOE seconded teacher</li> </ul>	171,555	C		0	0	0	0	0	0	0	0	0	0	171,555
Teaching materials Vocational programme training	18,073	C	0	0	0	0	0	0	0	0	0	0	0	18,073
materials	102,067	C		0	0	0	0	0	0	0	0	0	0	102,067
Others	4,754		0	0	0	0	0	0	0	0	0	0	0	4,754



#### STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014 (CONT'D)

	Unrestricted						Danksinkad	ede						
	funds			Discustions	2347.00.00		Restricted				2000	Chaff		
				Discretionary	-			Pare				Staff		
	Accumulated	Additional	Curriculum	financial	Financial	High		supp		School		trainin		
	general	training	enhancement	assistance	assistance	needs	Opportunity					_		
	fund	vote fund	fund	fund	fund	fund	fund	fun		- Extensio			fund	Total
2013 (Cont'd) Note	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$
EXPENDITURE (CONT'D)				111-1-74										
Governance and other administ	rative costs													
Bank charges	1,154	C	0	0	0	0	0		0	0	)	0	0 0	1,154
Cleaning services	9,250	C	0	0	0	0	0		0	0	)	0	0 0	9,250
Fixed assets														
- Depreciation 6	459,772	C	0	0	0	0	0		0	0	)	0	0 0	459,772
– Disposal	11	C		0	0		0		0	0	)	0	0 0	
Housekeeping and utensils	9,511	C	0	0	0	0	0		0	0	)	0	0 0	
Insurance	1,524	C	0	0	0	0	0		0	0	0	0	0 0	
Licence fees	145	C	0	0	0	0	0		0		Ď	0	0 0	
Maintenances and services	112,562	Č	0	0	0	0	Õ		Ô		Ď	0	0 0	
Management fees	43,200	Č		0	0	0	0		0		)	0	0 0	
Postage	856	C		0	0	0	0		0	•	)	0	0 0	
Printing and stationery				0	0	0	0		0	•	)	0	0 0	
	40,185									-	)	-		,=
Professional fees	18,440	C		0	0	0	0		0	_		0	0 0	-,
Purchase of goods and services	14,815	C		0	0	0	0		0 12,15		0	0	0 0	- / -
Recruitment services	2,832	C		0	0	0	0		0	_	)	0	0 0	-,
Rental of equipment	8,706	C		0	0	0	0		0		0	0	0 0	01.00
Security services	12,971	C		0	0	0	0		0		0	0	0 0	/-/-
Staffing costs 11	487,692	C	0	0	0	0	0		0	0	0	0	0 0	,
Utilities and telecommunication	174,756	С	0	0	0	0	0		0	0	)	0	0 0	174,756
Total expenditure	6,762,379	C	59,635	6,225	24,985	49,866	11,751		0 12,15	9	0	0 44,97	72 44,922	7,016,894
NET INCOME / (EXPENDITURE)	1,525,640	C	(444)	18,775	(24,985)	8,169	(4,523)	2,500	(12,159)	2,395,974	0	(44,972)	(44,922)	3,819,053
ADJUSTMENT ON OVER / (UNDER) GRANT FUNDING 8	(2,744)	) C	0	0	0	0	0	0	0	0	0	0	0	(2,744)
(ONDER) GRANT TONDING	(2,744)		,					U			0		0	(2,744)
GROSS TRANSFERS BETWEEN FUNDS														
Appropriation of net income	(1,144,230)	) C	0	0	0	0	0	0	381,410	0	381,410	0	381,410	0
Transfer to / (from) of funds	3,007,522					0	0	· ·		(2,705,535)	0	0	0	Ö
Transfer to / (from) or funds	3,007,322			100		17.7	34111	100	(301,307)	(2,703,333)	-	0	U	
NET MOVEMENT IN FUNDS	3,386,188	C	(444)	18,775	(24,985)	8,169	(4,523)	2,500	67,264	(309,561)	381,410	(44,972)	336,488	3,816,309
TOTAL FUNDS BROUGHT														
FORWARD	17,487,748	C	919	0	25,000	(1,229)	10,123	0	1,431,733	241,547	1,940,425	159,773	1,144,607	22,440,646
TOTAL FUNDS CARRIED														
TOTAL FUNDS CARRIED	20.072.026		475	10 775	THE YEAR	C 040	F 600	2 500	1 400 007	(60.014)	221 025	114 001	1 401 005	26 256 255
FORWARD	20,873,936	С	475	18,775	15	6,940	5,600	2,500	1,498,997	(68,014)	2,321,835	114,801	1,481,095	26,256,955

The accompanying notes form an integral part of these financial statements.





#### STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

	Note	2014 S\$	2013 S\$
Cash flows from operating activities Net income for the year		711,723	3,819,053
Adjustments for:  - Depreciation  - Disposal of fixed asset	6	625,204 380	459,771 11
<ul> <li>Adjustment to prior year grant funding</li> <li>Gain on disposal of fixed asset</li> <li>Interest income</li> </ul>	8	(78,476) (999) (62,478)	(2,744) 0 (63,932)
Operating cash flows before working capital changes  Changes in operating assets and liabilities		1,195,354	4,212,159
<ul> <li>Inventories</li> <li>Trade and other receivables</li> <li>Trade and other payables</li> </ul> Net cash generated from operating activities		10 (12,665) 71,741 1,254,440	69 112,172 (46,874) 4,277,526
Cash flows from investing activities			4,277,320
Purchases of fixed assets Proceeds from disposal of fixed assets Interest received	6	(196,589) 643 62,478	(3,251,784) 0 63,932
Net cash used in investing activities		(133,468)	(3,187,852)
Net increase in cash and cash equivalents Cash and cash equivalents at beginning of financial year Cash and cash equivalents at end of financial year	4	1,120,972 12,209,389 13,330,361	1,089,674 11,119,715 12,209,389
Cash and Cash equivalents at end of financial year	4	13,330,361	12,209,369
Cash and cash equivalents comprise: Cash and bank balances		4,511,652	3,458,713
Fixed deposits	4	8,818,709 13,330,361	8,750,676 12,209,389

The accompanying notes form an integral part of these financial statements.

#### STATEMENT OF MONTHLY PUPIL ENROLMENT ELIGIBLE FOR FUNDING FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

		of pupils lity group (a)	studer	nber of nts under anal tracks (b)	Total number of pupils (c=a+b)		
Average for the period	MID(J)+MID(S)+ASD	MID(J)	MID(S)	ASD	VOC	VOC-ASD	GAST-TON
Apr – Jun 2013	311	177	27	107	98	11	420
Jul - Sep 2013	312	179	26	107	96	10	418
Oct - Dec 2013	312	179	26	107	95	10	417
Jan – Mar 2014	247	140	16	91	131	13	391

Separate columns to be provided for each disability, which are:

MID(J) - Mild intellectual disability - Junior students

MID(S) - Mild intellectual disability - Senior students

ASD - Autism Spectrum Disorder

VOC - Vocational students

The accompanying notes form an integral part of these financial statements.

#### STATEMENT OF MONTHLY PUPIL ENROLMENT FOR INTERNATIONAL STUDENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

Average for the period	Number of international pupils * (a)	Number of international pupils ** (b)	Total number of pupils (c=a+b)
Apr – Jun 2013	1	0	1
Jul - Sep 2013	0	0	0
Oct - Dec 2013	0	0	0
Jan – Mar 2014	2	0	2

<sup>\*</sup> International students who are children of employment pass holders, skilled workers and diplomatic staff.

Note: International students are defined as those who are not of Singapore Citizen or Permanent Resident status.

The accompanying notes form an integral part of these financial statements.



#### NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2014

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1. General information

Metta School (the "School") is registered with the Ministry of Education (MOE) under the Education Act (Chapter 87) on 16 November 2001. The registered office and principal place of business of the School is located at 30, Simei Street 1, Singapore 529949.

It is one of the welfare centres being provided by Metta Welfare Association, which is a registered exempt charity in Singapore.

The objective of the School is to provide special education to mildly intellectually disabled and/or mildly autistic children between ages seven (7) and eighteen (18) who are functioning between IQ range of fifty (50) and seventy (70). Students who can benefit from vocational programmes can continue to school up to twenty one (21) years old.

As at 31 March 2014, the School has 120 (2013: 113) employees.

#### 2. Significant accounting policies

#### 2.1 Basis of preparation

The financial statements have been prepared in accordance with Charities Accounting Standard ("CAS"). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

These financial statements are presented in Singapore Dollar (S\$), which is the School's functional currency.

The preparation of these financial statements in conformity with CAS requires Management to exercise its judgement in the process of applying the School's accounting policies. It also requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of income and expenses during the financial year. Although these estimates are based on Management Committee's best knowledge of current events and actions, actual results may ultimately differ from those estimates.

The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

#### 2.2 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the services rendered in the ordinary course of the School's activities. Revenue is recognized as follows:

- 2.2.1 School fees are recognized over the period of instruction. Amounts of fees relating to future periods of instruction are included in fees received in advance.
- 2.2.2 Government grants are recognized as a receivable at their fair value when there is reasonable assurance that the grant will be received and the School will comply with all the attached conditions. Government grants receivable are recognized as income over the periods necessary to match them with the related costs that they are intended to compensate, on a systematic basis. Government grants relating to expenditures are shown separately as other income.
- 2.2.3 Donations are recognized in the statement of financial activities upon receipt. Donations subject to donor-imposed conditions that specify the time period in which the expenditure can take place are accounted for as deferred income and recognized as a liability until the financial period in which the School is allowed by the condition to expend the income.

Donations-in-kind are recognized when the fair value of the assets received can be reasonably ascertained.

<sup>\*\*</sup> International students who are not children of employment pass holders, skilled workers and diplomatic staff.

#### 2. Significant accounting policies

#### 2.2 Revenue recognition (Cont'd)

- 2.2.4 Interest income is recognized on a time-proportion basis using the effective interest method.
- 2.2.5 Other income is recognized when received.

#### 2.3 Property, plant and equipment

#### 2.3.1 Measurement

All property, plant and equipment are initially recognized at cost and subsequently carried at cost less accumulated depreciation.

The cost of an item of property, plant and equipment includes its purchase price and any costs that are directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

#### 2.3.2 Depreciation

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

	Useful lives
Arts and music	5 years
Computers	3 years
Furniture and fittings	5 years
Office equipment	5 years
Other equipment	3 years
Physio and occupational equipment	5 years
Renovations	2 years
School building	50 years

The residual values and useful lives of property, plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision of the residual values and useful lives are included in the statement of financial activities for the financial year in which the changes arise.

#### 2.3.3 Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that have already been recognized is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the School and the cost of the item can be measured reliably. Other subsequent expenditure is recognized as repair and maintenance expenses in the statement of financial activities during the financial year in which it is incurred.

#### 2.3.4 Disposal

On disposal of an item of property, plant and equipment, the difference between the net disposals proceeds and its carrying amount is taken to the statement of financial activities.



## Significant accounting policies (Cont'd) Financial assets

#### 2.4.1 Recognition and measurement

Trade and other receivables, excluding prepayments, are initially recognized at their transaction price, excluding transaction costs, if any. Transaction costs shall be recognized as expenditure in the statement of financial activities as incurred. Prepayments are initially recognized at the amount paid in advance for the economic resources expected to be received in the future.

Trade and other receivables are subsequently measured at cost less accumulated impairment losses.

#### 2.4.2 Derecognition

Trade and other receivables are derecognized when the rights to receive cash flows from the financial assets have expired or have been transferred and the School has transferred substantially all risks and rewards of ownership.

#### 2.4.3 Impairment

The School assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired.

An allowance for impairment of trade and other receivables is recognized when there is objective evidence that the School will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganization, and default or delinquency in payments is considered indicators that the receivable is impaired. The amount of the allowance is the difference between the asset's carrying amount and the undiscounted future cash flows that the School expects to receive. The amount of the allowance for impairment is recognized in the statement of financial activities within "Governance and administrative costs".

Subsequently, if the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the School shall reverse the previously recognized impairment loss. The reversal shall not result in any carrying amount of the financial asset (net of any allowance account) that exceeds what the carrying amount would have been had the impairment not previously been recognized. The amount of reversal is recognized in the statement of financial activities.

#### 2.5 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, demand deposits and, short-term and highly liquid investments that are readily convertible to known amounts of cash which are subject to an insignificant risk of changes in value.

#### 2.6 Financial liabilities

Financial liabilities are recognized when the School becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognized in the statement of financial activities. Financial liabilities include accruals and other payables.

Financial liabilities is derecognized when the obligations under the liability is discharged or cancelled or expires. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognized in the statement of financial activities.



#### 2. Significant accounting policies (Cont'd)

#### 2.7 Trade and other payables

Trade and other payables, excluding accruals, are recognized at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs shall be recognized as expenditure in the statement of financial activities as incurred. Accruals are recognized at the best estimate of the amount payable.

#### 2.8 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognized when the School has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

#### 2.9 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Management Committee. Externally restricted funds may only be utilized in accordance with the purposes for which they are established. The Management Committee retains full control over the use of unrestricted funds for any of the School's purposes.

#### 2.10 Employee compensation

#### 2.9.1 Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the School pays fixed contributions into separate entities such as the Central Provident Fund ("CPF"), on a mandatory, contractual or voluntary basis. The School has no further payment obligations once the contributions have been paid. The School's contribution to defined contribution plans are recognized as employee compensation expense when they are due.

#### 2.9.2 Employee compensation

Employee entitlements to annual leave other than teaching staff are recognized when they accrue to employees. Unused annual leave are not allowed to be carried forward to the following calendar year.

#### 2.11 Leases

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the statement of financial activities on a straight-line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognized as an expense in the period in which termination takes place.

Rental on operating lease is charged to statement of financial activities. Contingent rents are recognized as an expense in the statement of financial activities in the financial year in which they are incurred.

#### 2.12 Currency translation

Transactions denominated in a currency other than Singapore Dollar ("foreign currency") are translated into Singapore Dollar using the exchange rates prevailing at the dates of the transactions. Currency translation gains and losses resulting from the settlement of such transactions and from the translation at the closing rate at the reporting date of monetary assets and liabilities denominated in foreign currencies are recognized in the statement of financial activities.

#### 2.13 Related parties

Related parties are entities with one or more common management committee members. Parties are considered to be related if one party has the ability to control the other party or exercise influence over the party in making financial and operating decisions.



#### 3. Critical accounting estimates, assumptions and judgements

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### 3.1 Critical judgments in applying the entity's accounting policies

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### 3.1.1 Estimated useful lives of property, plant and equipment

The School reviews annually the estimated useful lives of property, plant and equipment based on factors such as operating plans and strategies, expected level of usage and future technological developments. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned.

#### 3.1.2 Allowance for impairment of receivables

The School reviews the adequacy of allowance for impairment of receivables at each closing by reference to the ageing analysis of receivables, and evaluates the risks of collection according to the credit standing and collection history of individual client. If there are indications that the financial position of a client has deteriorated resulting in an adverse assessment of his risk profile, an appropriate amount of allowance will be provided.

#### 4. Cash and cash equivalents

	2014	2013
	S\$	S\$
Cash on hand	1,000	1,000
Cash at bank	4,510,652	3,457,713
Fixed deposits	8,818,709	8,750,676
	13,330,361	12,209,389

Fixed deposits have maturity terms from 6 months to 12 months (2013: 6 months to 12 months) and have interest rates ranging from 0.55% to 0.84% (2013: 0.47% to 0.85%) per annum.

#### Other receivables

S\$ S\$	
Fees receivables 19,385	0
Grant receivables 30,797 48,4	470
Accrued interests 23,525 29,2	205
Amount due from related party 8,200	0
Prepayments 3,339	797
Other receivables 7,498 1,6	607
92,744 80,0	079

Amount due from related party is unsecured, interest-free, and collectible on demand.



#### 6. Property, plant and equipment

2014	Balance at beginning of financial year S\$	Additions S\$	(Disposals) S\$	Transfer to / (from) S\$	Balance at end of financial year S\$
Cost Arts and music Building in progress Computers Furniture and fittings Office equipment Other equipment Physio and occupational	92,764 6,971,211 379,955 190,081 341,015 590,415	4,635 16,201 47,466 2,750 36,832 12,400	0 0 (39,439) 0 (3,742)	0 (6,987,412) 0 0 0 0	97,399 0 387,982 192,831 374,105 602,815
equipment Renovations School building	660 176,406 8,126,991 16,869,498	76,305 0 196,589	0 0 0 (43,181)	0 0 6,987,412 0	660 252,711 15,114,403 17,022,906
	Balance at beginning of financial year S\$	Depreciation charge S\$	(Written back/ off) S\$	Transfer to / (from) S\$	Balance at end of financial year S\$
Accumulated depreciation Arts and music Building in progress Computers Furniture and fittings Office equipment Other equipment Physio and occupational equipment Renovations School building	91,552 0 275,296 156,646 215,890 340,658 659 159,344 1,283,823 2,523,868 Balance at beginning of financial	1,895 0 70,206 12,823 49,461 133,325 0 55,206 302,288 625,204	0 0 (39,416) 0 (3,741) 0 0 0 0 (43,157)	0 0 0 0 0 0 0	93,447 0 306,086 169,469 261,610 473,983 659 214,550 1,586,111 3,105,915 Balance at end of financial
	year S\$				year S\$
Net book value Arts and music Building in progress Computers Furniture and fittings Office equipment Other equipment Physio and occupational equipment Renovations	1,212 6,971,211 104,659 33,435 125,125 249,757				3,952 0 81,896 23,362 112,495 128,832 1 38,161
School building	6,843,168 14,345,630				13,528,292 13,916,991

#### 6. Property, plant and equipment (Cont'd)

2013	Balance at beginning of financial year S\$	Additions S\$	(Disposals) S\$	Balance at end of financial year S\$
Cost Arts and music Building in progress Computers Furniture and fittings Office equipment Other equipment Physio and occupational equipment Renovations	92,764 4,401,515 237,513 165,824 230,722 228,839 660 142,295	0 2,569,696 150,255 24,855 111,291 361,576	0 0 (7,813) (598) (998) 0	92,764 6,971,211 379,955 190,081 341,015 590,415 660 176,406
School building	8,126,991 13,627,123	34,111 0 3,251,784	(9,409)	8,126,991 16,869,498
	Balance at beginning of financial year S\$	Depreciation charge S\$	(Written back/ off) S\$	Balance at end of financial year S\$
Accumulated depreciation Arts and music Building in progress Computers Furniture and fittings Office equipment Other equipment Physio and occupational equipment Renovations School building	90,320 0 225,578 143,784 174,155 208,205 659 109,511 1,121,283 2,073,495 Balance at beginning of financial year S\$	1,232 0 57,522 13,459 42,732 132,453 0 49,833 162,540 459,771	0 (7,804) (597) (997) 0 0 0 0 (9,398)	91,552 0 275,296 156,646 215,890 340,658 659 159,344 1,283,823 2,523,868 Balance at end of financial year \$\$
Net book value Arts and music Building in progress Computers Furniture and fittings Office equipment Other equipment Physio and occupational equipment Renovations School building	2,444 4,401,515 11,935 22,040 56,567 20,634 1 32,784 7,005,708			1,212 6,971,211 104,659 33,435 125,125 249,757 1 17,062 6,843,168





#### 7. Accruals and other payables

	2014 S\$	2013 S\$
Accrued operating expenses		
- Outside parties	390,384	246,829
- Related parties	0	428
	390,384	247,257
Deferred grants received	57,101	114,518
Other payables	2,409	16,378
	449,894	378,153

Amounts due to related parties are unsecured, interest-free and payable on demand.

#### 8. Accumulated general fund

Adjustments on grant funding charged to accumulated general fund are comprised of:

	2014 S\$	2013 S\$
NCSS grant (over) / under funding FY 2012 / 2013 NCSS grant (over) / under funding FY 2011 / 2012 TOTE Board (over) / under funding FY 2012 / 2013 TOTE Board (over) / under funding FY 2011 / 2012	(19,508) 0 (58,968) 0 (78,476)	0 14,117 0 (16,861)

#### 9. Restricted funds

#### 9.1 Additional training vote fund

	2014 S\$	2013 S\$
Balance at the beginning of the year Grants received during the year	0 23,600	0
Grants received daring the year	23,600	0
Expenditure during the year	(10,367)	0
Balance at the end of the year	13,233	0

During the financial year, MOE provided S\$400 for each registered teacher to receive appropriate trainings in order to improve the quality of his or her services.

#### 9.2 Curriculum enhancement fund

	2014 S\$	2013 S\$
Balance at the beginning of the year	475	919
Grants received during the year	<u>79,525</u> 80,000	59,191 60,110
Expenditure during the year	(33,159)	(59,635)
Balance at the end of the year	46,841	475

This fund was set up to promote and sustain school-based initiatives in enhancing the quality of the school's curriculum and co-curriculum.



#### 9. Restricted funds (Cont'd)

#### 9.3 Discretionary financial assistance fund

	2014 S\$	2013 S\$
Balance at the beginning of the year Grants received during the year	18,775 6,225	0 25,000
	25,000	25,000
Expenditures during the year	(28,820)	(6,225)
Balance at the end of the year	(3,820)	18,775

This pertains to the once-off top-up fund received from MOE during the year that is ring-fenced to discretionary financial assistance purposes to help students.

#### 9.4 Financial assistance fund

	2014 S\$	2013 S\$
Balance at the beginning of the year Grants received during the year	15 0	25,000 0
	15	25,000
Expenditures during the year	0	(24,985)
Balance at the end of the year	15	15

In financial year 2012, MOE released an additional top-up grant that would be ring-fenced to financially assist students.

#### 9.5 High needs fund

	2014 S\$	2013 S\$
Balance at the beginning of the year Grants received during the year	6,940 29,740	(1,229) 58,035
	36,680	56,806
Expenditures during the year	(32,345)	(49,866)
Balance at the end of the year	4,335	6,940

In financial year 2012, a new High Needs Grant has been set up by MOE for SPED Schools to provide additional resources to support students with high needs. The fund is used to employ additional full-time teaching aides for students with highly challenging behaviours.

#### 9.6 Opportunity fund

The opportunity fund is an initiative by MOE since financial year 2006/2007 to support needy students.

#### 9.7 Parent support group fund

	2014 S\$	2013 S\$
Balance at the beginning of the year	2,500	0
Grants received during the year	0	2,500
	2,500	2,500
Expenditures during the year	(2,500)	0
Balance at the end of the year	0	2,500

This pertains to the one-off seed funding received from MOE/NCSS during the year to enhance its partnership efforts with parents and to try out new ideas to engage parents.



#### 11. Staffing costs

	2014 S\$	2013 S\$
CPF contributions Salaries and bonus Staff welfare	704,964 4,974,884 104,823 5,784,671	615,671 4,422,101 103,780 5,141,552
The staff costs were allocated as follows:		
Costs of charitable activities  – Proto-typing of vocational preparation	95,732	84,970
<ul><li>School</li><li>MOE seconded teacher</li></ul>	4,845,168 173,805	4,397,335 171,555
Governance and administrative costs	669,966 5,784,671	487,692 5,141,552

#### 12. Income tax

The School is one of the welfare centres being provided by Metta Welfare Association which is a registered charity under the Charities Act 1982 and is exempted from tax.

#### 13. Commitments

#### 13.1 Capital commitments

The estimated capital expenditures contracted for at the reporting date but not recognized in the financial statements were as follows:

	2014 S\$	2013 S\$
Property, plant and equipment  – Building in progress	287,250	303,450

#### 13.2 Operating lease commitments

As at the reporting date, the School has commitment for future minimum lease payments under non-cancellable operating lease as follows:

	2014 S\$	2013 S\$
Not later than one year	10,440	10,440
Later than one year but not later than five years	27,502	37,942
	37,942	48,382



#### 14. Related party transactions

The following related party transactions took place between the School and its related parties during the financial year on terms agreed by the parties concerned:

	2014 S\$	2013 S\$
School meals Management fees	0	139,999 43,200
Income received on behalf of the school	8,200	0
Reimbursement of expenses paid:  - By the School for related parties  - By the related parties for the School	0 <u>3,464</u>	1,685 6,837

Balances with the related parties as at the reporting date are set out in Notes 5 and 8.

The rental expense of the School is fully funded by MOE. The School has given consent that the funding will be remitted directly to Metta Welfare Association. Hence, such expenses and the corresponding grants are not recognized in the School's statement of financial activities and instead in Metta Welfare Association's accounts.

The rental expense and income recognized by Metta Welfare Association amounts to S\$797,004 (2013: S\$569,239).

#### 15. Management of conflict of interest

Committee members are required to disclose any interest that they may have, whether directly or indirectly, that the School may enter into or in any organizations that the School has dealings with or is considering dealing with; and any personal interest accruing to him as one of the School's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Management Committee member may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

#### 16. Management of reserves

The School regards its accumulated general fund as its reserves.

The School's reserve policy requires it to maintain sufficient reserve to ensure long-term financial sustainability and continuity for the purpose of operating effective programs.

#### 17. Comparative figures

Certain comparative figures have been reclassified on the face of the statement of financial activities to conform to current year's presentation, as shown below:

2013	As previously reported S\$	Reclassification S\$	As restated S\$
Statement of financial activities			
<b>Expenditure</b> Costs of charitable activities Governance and other administrative costs	6,660,943 196,589	(1,213,952) 1,213,952	5,446,991 1,410,541
	6,857,532	0	6,857,532

#### 18. Authorization of financial statements

These financial statements were authorized for issue in accordance with a resolution of the Management Committee on 28 July 2014.



## 致谢篇

慈光福利协会衷心感激所有善长仁翁、企业公司、司仪朋友、中元理事会以及庙宇理事会的慷慨捐施、热心支持以 及相信认同,尚盼在未来的福物义标活动中,继续支持慈光。

下列名单,皆按字数与笔画的由少至多秩序,进行排列。 若有失误或遗漏,尚盼海量包涵。

政府	部门以及政府相关机构	31	Fang Bi Fu		AVVIII. O	99	Tang Kum San	49	Charles and Keith
		32	Fang Kim Siang			100	Teo Teck Kay	50	Chilli Api Catering Pte Ltd
1	Agency for Integrated Care	33	Faridah Ali-Chang			101	Ter Seng Koon & Family	51	China Shipping (S) Agency Pte Ltd
2	Changi Simei Grassroots Organisations	34	Feng Cai Feng			102	Wan Boo Sow Family	52	CitiExchange Express & Services Pte Ltd
3	Fu Chun Community Club	35	Fong Chuin Dub			103	Wee Sheng Felix	53	Citrusox
4	Inter-Racial and Religious Confidence Circle	36	Fong Lai Xun			104	Wong Horng Yit	54	City Hair Studio
	(IRCC)	37	Fong Lai Man			105	Wong Tian Fu	55	Ci Yan Organic Vegetarian Health Food
Bar 10/50									
5	Land Transport Authority	38	Goh Chai Seng		WIND REAL	106	Xiao Hei	56	Clear Channel Singapore
6	Ministry of Education	39	Hanna Toh			107	Xie Chun	57	CMYZ Design & Prints
7	Ministry of Health	40	Jackie Goh	AN IIPAN		108	Yeo Pei Pei	58	Coffee & Toast @ Tampines Mall
8	Ministry of Social and Family Development	41	James Ng			109	Zheng Chao Yuan	59	Coffeehock (2006) Pte Ltd
9	National Council of Social Service	42	Janet Seow			110	王季业	60	Colgate-Palmolive (Eastern) Pte Ltd
		43				111	王福銓	61	Cranio for Health
10	National Environment Agency		Jilian and Jerry from ACS (International)						
11	National Library Board Singapore	44	John Ong			112	杨启花	62	Credit Suisse AG, Singapore
12	National Trade Union Congress	45	Jonathan Best			113	黄順莲	63	Crowne Plaza Changi Airport
13	National Volunteer and Philanthropy Centre	46	KK Teoh			114	黄亞細	64	DA Cleaning Services
14	North East Community Development Council	47	Lan Hui Shan			115	蔡忆仁老师	65	Daimler South East Asia Pte Ltd
15	NTUC Centre	48	Lau Kim Huang			CONTRACTOR	3,131	66	Danmax Healthcare (Sin) Pte Ltd
	NTUC FairPrice Chai Chee		Lee Bok Hin and Family			*=	/四件	67	Danztitude
16		49				冏豕	/团体		
17	NTUC FairPrice Foundation Ltd	50	Lee Chin Fern					68	Dharma Cakra Society
18	NTUC FairPrice Jurong Point	51	Lee Cheng Tat and Mr See			1	5B Pte Ltd	69	Dignity Kitchen
19	NTUC Income Insurance Co-Operative Ltd	52	Lee Meng Kher			2	5Cs Ice Cream Parlour	70	DKSH Singapore Pte Ltd
20	Police Training Command (TRACOM)	53	Lee Pu Eng			3	5M Pte Ltd	71	Dojo Wu
21	Public Utilities Board	54	Lee Si Ying			74	7 Sensations	72	Dragon D'or Cosmetics
22	Punggol West Community Sports Club	55	Lee Tiam Nam		E4 E53	5	24/7 Pitstop	73	Dragon Tree Milk Shake House
23	Punggol West Grassroots Organisations	56	Lee Yeng & Friends			6	66 Super Store	74	DSO (Oriental Delight Catering)
24	SG Enable	57	Liang Guo Liang			7	A1 Bubble Tea	75	EBM Trading
25	Singapore Pools (Private) Ltd	58	Liau Soon Heng and Family			8	ABR Holdings Ltd	76	Eco-meadows
26	Singapore Prison Service	59	Lim Eng Koo and Family			9	Ace Medical Services	77	Eggs & Berries (Singapore) Pte Ltd
27	South East Community Development Council	60	Lim Gek Kwee			10	Add Value Pte Ltd	78	Elite Advisory Services Pte Ltd
28	Tampines Regional Library	61	Lim Joo Khoon			11	Advance Canvas Industries Pte Ltd	79	Emiko Arts
29	Tote Board	62	Lim Ke Wei			12	Aerogaz (S) Pte Ltd	80	Employment for Persons with Intellectual
30	U Sports, NTUC Club	63	Lim May Lin		1 848 1 4	13	Albatross World Pte Ltd		Disabilities (E4PID)
31	Vital, Ministry of Finance	64	Lim Meng Gu			14	Allalloy Dynaweld Pte Ltd	81	Entrust Provision
32	Woodlands Swimming Complex	65	Lim Yong Hiang			15	Ang Association	82	ESW Manage Pte Ltd
32	Woodiands Swimming Complex				TABLE TO SE		Ang Chin Moh Casket		
A 1		66	Lim Zhi Yu Kimberly			16		83	Everform Enterprises
个人		67	Lin Yan Xin			17	Apollo Food Holdings Berhad	84	Evergreen Buddhist Culture Service Pte Ltd
		68	Lee Kok Choe			18	APS Asia	85	Experian Singapore
1	Mr Tharman Shanmugaratnam	69	Low Chee Keong			19	Arts @ Metta	86	Fairmont Singapore
2	Mr Lim Swee Say	70	Mabel Tan Yi Chien			20	Aspac F&B Pte Ltd (Carl's Jr.)	87	Fancy Papers Supplier
3	Dr Mohamad Maliki Bin Osman	71	Max Teo			21	Aspial Corporation Ltd	88	Felt Crafts
1									
4	Ms Jessica Tan	72	May Chin			22	Aspire Group Pte Ltd	89	Fo You Yuan Vegetarian Restaurant
5	Ms Penny Low	73	Mohan Dass			23	Aston Food & Beverage Specialities Pte Ltd	90	Food Bank
6	Aloysius Tan	74	Ng Kheng Siang and Family			24	Arox Singapore Pte Ltd	91	Food From The Heart
7	Ang Ah Hua	75	Nicholas Ong Ann Wei			25	Ayako Corporation (S) Pte Ltd	92	Food Junction Management Pte Ltd
8	Ang Bang Gee	76	Nicholas Teo			26	Bakery House	93	Fook Hin Pawnshop Pte Ltd
0	Angela Ng Wee Hoon (Deceased)	77	Oh Koh Chuan			27	Bali Tangi	94	Fortune Palace Bird's Nest
10									
10	Anjaneya Sharma	78	Peh Oon Kee			28	Barang-Barang	95	Fong Shun Thai Buddhist Artifacts
11	Ann Hussein	79	Peng Kai Yan			29	Barclays Technology Centre PL	96	Food Summons Waterloo Street 21
12	Annie Sim	80	Phoon Huy Tiang			30	Barn Barn by Front and Back SG team	97	Fook Yuan Pawnshop
13	Chan Soo	81	Poh Chin Loo			31	Basic Essence	98	Fortress/ SNTC
14	Chan Tack Seng	82	Poi Kim Sew			32	Baxter Healthcare (Asia)	99	Fountain Money Changer
15	Chen Hui Si	83	Richard Tan			33	Baystreet 21 Bistro Pte Ltd	100	Four Leaves Pte Ltd
								101	Gan Teck Kar Investments Pte Ltd
16	Ch'ng Jit Koon	84	Roger Wan			34	Bee Choo Herbal Hair Treatment		
17	Chew Boon Kiat	85	Sandora Kwan Shu Ming			35	BELIEVE NJ	102	Genki Popiah 元气薄饼
18	Chia Puay Koon	86	Seah Ai Soo			36	Bengawan Solo Pte Ltd	103	Gifts Store
19	Chiang Keng Heng	87	Serene Tang			37	Bizlink Centre Singapore Ltd	104	Glitter Star
20	Chionh Poh Suan	88	Sim Boon Hai			38	Body Wellness	105	Goodmen 好好先生
21	Choo Chye Leng	89	Sng Kian Peng			39	Bosch Rexroth Pte Ltd	106	Grand Hyatt Singapore
22	Chow Kin Chee	90	Soh Eng Hua			40	C & C Press	107	Great Eastern Singapore
23	Christopher Yeow	91	Sophia Liau			41	Café in Waterloo	108	Group of Philanthropists
24	Chua Ah Buay	92	Stephen Poh		ALC: NO	42	Cake Glace	109	Hai Fong Restaurant
25	Chui Ya Jin	93	Subramaniam			43	California Laundry Pte Ltd	110	Han Poh Court Trading
26	Eden Liew	94	Susan Foo			44	Canon Singapore Pte Ltd	111	Han's (F&B) Pte Ltd
27	Edmund Tan	95	Susan Lim			45	Ceramics Corner	112	Hanis Cafe & Bakery Pte Ltd
28	Edward Teo	96	Tan Hock Soon			46	Champions Golf Academy	113	Happy Buddhists Families
29	Eric Lim	97	Tan Hua Moy			47	Changi City Point	114	Harmony MT Pte Ltd
30	Eric Teoh	98	Tan Wee Keong			48	Changi Simei Detox Dance Group	115	Happy Realm Vegetarian Food Centre Pte Ltd
2 4									

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116	Heng Kwang Optics & Contact Lens Centre	183	Lian Yick Metal Tents Pte Ltd	
117	Hi Land Facilities Services Pte Ltd	184	Lions Club Of Singapore 308-A1	
118	High Tea	185	Light of Wisdom	
119	Ho Kee Pau Pte Ltd	186	Lim Family	
120	Hock Hua	187	Little Apples Handmade Jewelry Crafts	
121	Hola Cafeteria	188	Long John Silver	
122	Holiday Inn Atrium Singapore	189	M21 Drycleaners Pte Ltd	
123	Holiday Inn Singapore Orchard City Centre	190	McDonald's Place	
124	Holland & Barrett	191	McDonald's Restaurants Pte Ltd	
125	Hoong Mong Department Store	192	Management Development Institute of	
126	Horologe		Singapore	
127	Huay Feng Hang Pte Ltd	193	Mandarin Orchard Singapore	
128	Humanitarian Organisation for Migration	194	Man Fut Tong Nursing Home	
	Economics (H.O.M.E.)	195	Manhattan Fish Market Restaurants Pte Ltd	
129	Hutcabb Services (Manicure)	196	Marina Bay Sands Pte Ltd	
130	Hutcabb Services (Stationery)	197	Marina Mandarin Singapore	
131	IDV Concepts Pte Ltd	198	MarinEx Pharmaceuticals (Singapore) Pte Ltd	3
132	IK Chin Travel Service (S) Pte Ltd	199	Mata Thai Pte Ltd	
133	Infectious Disease Partners Pte Ltd	200	MediaCorp Pte Ltd	
134	iTrade Marketing	201	Melaleuca Southeast Asia (S) Pte Ltd	
135	Jack Singing Training & Musical Centre	202	Mercedes-Benz Singapore	
136	Jen's Creation	203	Merck Pte Ltd	
137	Jerry Tan Eye Surgery	204	Metta Café	
138	Jessica's Delight	205	Metta School	(
139	Jian Yu Construction Pte Ltd	206	Miao Yi Vegetarian Restaurant Pte Ltd	
140	Jiu Tien Fu De Dian	207	MINDS- JJP	
141 142	Joan Bowen Café	208	Ministry of Baby	
143	Joan Walker Pte Ltd	209	Mitsubishi Electric Asia Pte Ltd	
144	JOJO Balloon	210 211	Moonstone Coffee House LLP	
145	JOJO Calligraphy JOJO Coffee	211	MOS Foods Singapore Pte Ltd Mother and Child Project Clothes and Accessories	
146	JOJO Makan	212	Mount Vernon Sanctuary Pte Ltd	
147	JOJO Plakali JOJO Pancake	214	Mr Bean	
148	Joy Woon	215	MTM Ship Management Pte Ltd	
149	JP Nelson Equipment Pte Ltd	216	Nail Code	
150	Juho Construction Pte Ltd	217	Nando's Chickenland Singapore Pte Ltd	
151	Just Green Vegetarian Food	218	National Equestrian Center	
152	JS Hair Dressing Beauty Saloon	219	National Service Resort and Country Club	
153	Kai Joo Departmental & Optical	220	Natural Harvest	
154	Kai Joo Hung Optical & Watches	221	Natural Healing Pte Ltd	
155	Kampong Café	222	Nature Vegetarian Catering Pte Ltd	
156	Kampong Group Pte Ltd	223	NCL Housing Pte Ltd	
157	Kellogg Brown & Root	224	Nick Vina Artisan Bakery Pte Ltd	92
158	Kentucky Fried Chicken Management Pte Ltd	225	Nikkoo Florist	
159	Kepin Travel Pte Ltd	226	Ocean Curry Fish Head	1
160	Keppel Offshore & Marine Ltd	227	Oh Guan Hing Sesame Oil Factory Pte Ltd	1
161	Key Power International Pte Ltd	228	Old Chang Kee Ltd	
162	Khong Guan Biscuit Factory (S) Pte Ltd	229	On Cheong Jewellery	
163	Killiney @UE Bizhub East	230	Pan Pacific Hotel	
164	Kim Hock Guan	231	Paper Quilling Art	
165	Kips N Kwik	232	Park Avenue, Changi Business Park, Singapore	
166	Kopitiam Investment Pte Ltd	233	Park Avenue, Clemenceau, Singapore	
167	Koufu Foodcourt - 素满园	234	Parkroyal on Beach Road	
168	Koufu Vegetarian Food	235	Park View Hotel	
169	Kushinagara Buddhist Cultural Products (Pte) Ltd	236	PastaMatrix International Pte Ltd	
170	Kwan Im Vegetarian Restaurant	237	Peninsula Excelsior Hotel	
171	Kway Guan Huat	238	Phoenix Beauty Salon	
172	Kwong Cheong Thye Pte Ltd	239	PinkQ	
173	KYDZ International	240	Pizza Hut Singapore Pte Ltd	
174	L&J Maintenance Services	241	Polycare Optometrist	
175	Lagoon Events & Entertainment Pte Ltd	242	Pottery Corner	
176	LBK Import & Export	243	Precious Eyes Optical	
177	Lee Beng Tyre & Battery Co.	244	Prima Tower Revolving Restaurant	
178	Lee Foundation	245	Princeton Pharmacy (S) Pte Ltd	
179	Lee Wei Song School Of Music	246	Pru Trading PTC System (S) Pto Ltd	
180	Lend Lease Retail Pte Ltd	247	PTC System (S) Pte Ltd	
181 182	Li An Foodstuff Pte Ltd	248	Pure Mind Vegetarian	
102	Lian Yick Construction Pte Ltd	249	Qool Enviro Pte Ltd	

	250	Quality Hotel Marlow	316	The Organic Paradise
	251	Raffles Country Club	317	The Shady Business
	252	Raffles Town Club	318	The Sukha House
	253	Rainbow Fruit Stall 彩虹水果摊	319	Thong Seng Tong Traditional Chinese
	254	Reactiv	010	Medicine Shop
	255	RedDot Brewhouse @Boat Quay	320	Tian Tai Eating House
	256	Ren Ting Trading	321	Tiger Airways Singapore Pte Ltd
	257	Richlight Trading Company Pte Ltd	322	Tiong Bahru Football Club
	258	Roma's Deli	323	TJJ Event Management
	259	Rotary Club of Garden City Singapore	324	T.K.H Deco Pte Ltd
	260	Rotaract Club of Singapore East	325	Travelport Singapore
	261	Rottapharm Madaus Singapore	326	Twelve Cupcakes Pte Ltd
	262	Royal Caribbean Cruises (Asia) Pte Ltd	327	T.Y.Lin International Pte Ltd
	263	SAF 6th Army Maintenance Base	328	U & P Pte Ltd
	264	San Jiang Eating House	329	UE Managed Solutions Singapore Pte Ltd
	265	S-City Café Pte Ltd	330	Uncle Ringo Trading Pte Ltd
	266	Selvi's Pte Ltd	331	Underwater World Singapore
8	267	Serena Hair & Beauty Salon	332	Uniglo
	268	ServeHope Pte Ltd	333	UPS Singapore
	269	SGDrivers Pte Ltd	334	Ustyle Hair Beauty Zone
	270	SG Truckers	335	Velocity, Novena Square Investments Ltd
	271	Shanghai Fruits Pte Ltd	336	Very Special Arts (VSA)
	272	Sheng Moh Fruits & Provision Store	337	Vincent Watch Pte Ltd
Ÿ	273	Shine Tech Pte Ltd	338	Vinta Trading Company
	274	SIA Cabin Crew Club for Community Care	339	Wang-Fu Industry (Pte) Ltd
		(The 5Cs)	340	West Point Optometrist
	275	Siloso Beach Resort	341	Winter Time
	276	Silver Ribbon (Singapore)	342	Wire Art
	277	Sime Darby Edible Products Ltd	343	Who Yuan Industrial Pte Ltd
	278	Sin Tien Hwa Radio & TV Service	344	Wu Xin Vegetarian & Organic Products
	279	Sincere Tuition Agency	345	Xi De Li Pte Ltd
	280	Singapore Aero Engine Services Pte Lt	346	Yargay MCI Pte Ltd
		(SAESL)	347	Yew Huat Scaffolding Work
	281	Singapore Health Services Pte Ltd	348	Yikowei Pte Ltd
	282	Singapore National Employers Federation	349	Yilai Abalone
	283	Singlong Pte Ltd	350	YHS (Singapore) Pte Ltd
	284	Skiniks Skin Care Centre	351	YMCA of Singapore
	285	Spinelli Pte Ltd	352	Yong Xiang Economical Bee Hoon
	286	Society for the Physically Disabled	353	Young Living @ The Gift Cottage
	287	Southern Palace Vegetarian Restaurant	354	Your Only Gift
	288	Standard Chartered Bank Singapore	355	Yummilicious Fritters
	289	Steril Medical Pte Ltd	356	Yummy Treats
	290	Super Bean International Pte Ltd	357	Yuniku Na
	291	Sweetmunch (online Chocolate chips cookies)	358	Yuniku Na Café
1	292	Swift Personnel Pte Ltd	359	Zensho Food Singapore Pte Ltd
	293	Star Book Store	360	Zi Yean Restaurant Pte Ltd 自然活海鲜
	294 295	Summer Grace Sunbeam	361 362	Zi Zai Vegetarian 波东巴西第一道合作社中元会 (DIK)
	296	Sun Tanning Studio Pte Ltd	363	健康素食
	297	Soon Heng Cake and Tim Sum	364	性味系良 智冠素食 (Reservoir Koffee Corner)
	298	Sweet Treats	365	一心一意
	299	Tai Sam Yuen Pte Ltd	366	亲规 Burger & Kebab
	300	Taisan Import & Export	367	准提
	301	Tampines Optical & Contact Lens Centre Pte Ltd	368	十方结缘
	302	Tao Band of the Triskelion Singapore Council	369	和盛饼家
	303	Triskelion Singapore Council	370	嘹亮佛经流通处
	304	Taste Original Organic Mart	371	四弘愿
	305	Tay Ah Tho Trading	372	因缘结缘团
	306	TCR Music Station	373	国营印刷
	307	Teng Yang Organic Trading	374	地藏林
	308	Terrarium Workshop	375	大悲院
	309	TES-AMM (Singapore) Pte Ltd	376	家乡小吃
	310	Texas Chicken @Changi City Point	377	心莲心
	311	The Cake Shop Pte Ltd	378	惜缘
	312	The Coffee Bean & Tea Leaf (Singapore) Pte Ltd	379	慈爱乐乐串 "Lok-Lok"
	313	The Community Foundation of Singapore	380	慧生
	314	The Food Barn	381	新加坡"香港之友"国际饮食协会
	315	The New Women Group	382	旅杰佛教文物
		THE RESIDENCE AND ADDRESS OF THE PARTY OF TH		

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383	旺利兴贸易私人有限公司
384	济心壇
385	满愿茶香之旅
386	滨海湾金沙酒店《金山楼》
387	特百惠保鲜环保 TUPPERWARE
388	百草味 Herbal Legion
389	竹野手工艺
390	红萍小社
391	群心 Teamwork
392	老伴豆花
393	自然酒楼
394	观音斋
395	觉海学佛中心
396	阿嬷的被 (Patchwork Blankets)
397	陈科威
396	阿嬷的被 (Patchwork Blankets)
397	陈利盛寿桃馆
398	饼屋
李	当应

#### 教育学府

1 2 3 4 5 6 7	Broadrick Secondary School Changkat Changi Secondary School Compassvale Secondary School Dunman Secondary School Fajar Secondary School Fengshan Primary School Fuchun Primary School
8	Gongshang Primary School
9	Fuchun Secondary School
10	Hwa Chong Institution
11	ITE College East
12	ITE College West
13	Manjusri Secondary School
14	Nan Chiau High School
15	Pasir Ris Secondary School
16	Pei Hwa Secondary School
17	Yu Neng Primary School
18	Serangoon Secondary School
19	Singapore American School
20	Tampines Secondary School
21	United World College South East Asia East Campus
22	Woodlands Secondary School

#### 寺院、佛堂

1 2	Buddha Tooth Relic Temple and Musuem Buddhist Life Mission 佛教生命协会
3	Buddhist Research Society
4	Golden Pagoda Buddhist Temple
5	Kwan Im Thong Hood Cho Temple
6	Loyang Tua Pek Kong Temple
7	Mahakaruna Buddhist Society
8	Man Fatt Lam Buddhist Temple
9	Meow Im Kok Yuen Temple
10	Palelai Buddhist Temple
11	Pu Ti Buddhist Temple
12	Puat Jit Buddhist Temple
13	Singapore Buddhist Youth Mission
14	Wat Ananda Metyarama Thai Buddhist Temple
15	Youth Group from Metta Buddhist Culture
16	Zu-Lin Temple Association
17	法藏精舍
18	能仁精舍

#### 慈光福物义标的支持组织、企业公司及个人 (不分先后)

New Town Engineering Pte Ltd – 邱新城 Apollo Food Industries (M) Sdn Bhd – 连长兴

12		
	3	陈利盛寿桃馆 - 廖琰银
	4	Winter Time (Moments of Warmth)
	5	Hay Dairies Pte Ltd – Hay Weng Khen
	6	陈利盛寿桃馆 - 廖琰银, 陈朝豪, 陈朝武
	7	老中中五香酥虾饼-陈机光,郑秀兰
	8	陶发新记 – 杨应青
	9	Cool Dynamics Pte Ltd, Heng Mong Yong
	10	New Town Engineering Pte Ltd - 邱新城
	11	Goh Chin Wah
	12	Koh Soo Meng
	13	Yap Yong Song
	14	Burt Wee Lai Huat
	15	江福成
	16	Ho Shao Dong
	17	林福力Anthony Lim
	18	澄心坛: 王福裕-果顺
	19	FMD Management Consultants Pte Ltd
	20	Juho Construction Pte Ltd – Siah Teck Loo
	21	Yew Huat Scaffolding Work - Tan Seng Hua
	22	Arox Singapore Pte Ltd – Tay Kim Ann,
		Lim Yok Ley
	23	Choon Hin Stainless Steel Pte Ltd - Richard
		Robert Lim
	24	Taylor Tyler Herbal Hair Spa and Salon,
		Union Inks and Graphics - Philippines - 张拉

22 Arox Singapore Pte Ltd - lay Kim Ann,
Lim Yok Ley
23 Choon Hin Stainless Steel Pte Ltd - Richard Lim,
Robert Lim
24 Taylor Tyler Herbal Hair Spa and Salon,
Union Inks and Graphics - Philippines - 张振发
25 Vincent Watch Pte Ltd, Marshal Watch,
VinCees Pte Ltd; 刘政运,何梅珠
26 Tibetan Buddhist Studies Society H. E. Lhatse Tulku Rinpoche
27 阴溪殿公庙: Chng Kok Whatt, 叶长南,
Resource Partner Pte Ltd, Ong Meng Chai
28 协北坛: Wong Yuen Choy, 洪汉奇
29 义福龙坛: 黄美珠 (亚碹)
30 万兴坛: 黄永财, Ah Heng, Liew Sun Meow,
Yee Tat Glass Trading, Mary Aw, James Sim

Yee Tat Glass Trading, Mary Aw, James Sim Chee Keong, YinChuan Motoring – Jeffrey Chong 慈善坛 (达摩祖师): 林亚兴, 李诚实, Hock Seng Heng Transport & Trading Pte Ltd – Vincent Tan Bee Teong, Chiu Siew Cheong, 黄富名 花莲宫: 李亚春 (Mr Lee), Teng Kok Hiang,

裕廊凤山寺, 凤友喊标团队, 凤友娱乐, 林清河<sub>PBM</sub>, Sin Gee Huat Hardware – 曾振源, Ang Shee Choon, Think One Credit Pte Ltd – Neo Tiam Ting, Wong Wai Guan, We Holdings Ltd – Cedric Ng, Seng Choon Huat Trading – Jackson Goh, 永益机件公司 – Mdm Tan, Vincent Lim, 张庆良, 王伟全, 林载顺, 黄明和, 陈梓莹, 卓新川, 郑德和, 沈丰家, 黄海山, 卓莉芳, 林威联, 许俪正, 黄水竣, 林添吉, 吕培顺, 方惠铭, 洪志明, 许美后, 陈维忠 BBM, 黄鸿铭, Eng Kwang Chiang, Alan Ng Choon Chee 安济圣王庙: Chua Kok Wah PBM

35 玉封至富财帛星君庙: 黄联兴, 黄联成,

Toh Eng Chew, Quek Lee Choo

Tan Aik Hock, Eldwin Wong, 鸿运石膏装修工程 36 北山救世堂:吴淳荞,阿全,陈英达,陈丽娟,

Taiko Jacky, Ben Oh, Kim Ting Landscape Pte Ltd, J M Ice – Lim Bok Choon 学师协举行·许再兴(红毛仔) 黄成财

37 关帅协莲坛:许再兴(红毛仔),黄成财, Liang See Hing, 刘吉贵, 林劲福 РВМ, 林金发, Chow Chaw Ling

38 凤图庙: Ng Kee Chew 39 锦茂村水美宫大伯公庙:

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锦茂村水美宫大伯公庙: 刘亚龙, 李两华, 杨素柳中南坛: Jason Lim, 林俊德

慈云山宫协会:黄金德,陈厝文,张进来,陈蔡文德明中学1971中四D中元会

43 Koh Aik Kuan - Consultants CKz

14 吾仙门总堂 – Master T. Aaron, Ginny Neo,

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Pte Ltd

新兴栈房中元会: TAL Holdings Pte Ltd – 陈亚来, Er Hui Shan,Tan Cheng Ser (阿慈), Masato Ikeda–Tan Bee Choo Irene 亚兰车区厂商联合中元会: 图文记Fatt Chan Meta

74 兀兰东区厂商联合中元会: 周文记Fatt Chan Metal Industrials Pte Ltd, Fatt Chan Aluminium Construction, 林鉅评, 永成主席, Loh Soon Wan, Yew Huat Scaffolding Work - 陈成发, Mike Chong, Angelia Ang, See Ho Private Limited, Kenny Ang Ching Kang, KA Industrial Engineering Pte Ltd, Lye Huat Scaffolding Pte Ltd

5 荷兰通道居民商店巴刹联合中元会: 陈奕政, 林秀搒, Ricky Lau, Sing Yi F&B Pte Ltd – Lim Cheng Hoon, Lim Ming Peng, Lam Fock Ling

Yong Air-Conditioning Services – Yong Wee Cheong

77 德福十巷福德正神中元会: Ronnie Khoo, 陈国华, 陈锦源, Eric Wong Machinery Transportation Pte Ltd, Tan Gim Guan

78 拔友社中元会: Seah Chong Hwee, 黄保拢 (亚九), 林南全, Diamond Hotel – 谢孝铭, Allgreen Design Pte Ltd

金文泰镇商联会中元会: 黄崧珲, Goh Khee Huat, Niam Heng Ming Scoopy Ice Cream Cake, Soh Yih Peng, Low Joo Hiang, 谢美珠, Bee Choo Herbal Pte Ltd, Origin Herbal Hair Treatment Pte Ltd, Origin Herbal Hair Sdn Bhd 合兴社中元会: Seah Chong Hwee, Kwek Sing Kin, Yap Thiam Meng, Seven Seas Oil Trading Pte Ltd

董理松, RJ Contract Pte Ltd – Rick Toh, 李绍文, Lee Goon Huan,

JLA Marine Supplies Pte Ltd, 倩萍, Kee Hai Hardware

玄武殿 – Eddie Neo, Richard Wong, Ginny Neo 正华七福宫: 赖俊鹏, 梁昆景, 世强, STAAC Construction Pte Ltd, Hourhub Pte Ltd, Neo Chun Wei, Tan Chin Kwang, Tan Seck Kuan

麦波申三合兴中元会: 林耀辉, Chan Chee Kong, 陈机光先生, Daniel Tan, Soon Tiong Electrical Engineering – Tan Chua Joo

丰涛别墅邻里中元会: 林德祥, 陈春成, 林丽贞, 蔡月明, Tan Siak Hiong, LPC Industrial Services, Ang Shee Choon, Ng Keng Kwang-Keith, DECON ENGINEERING CONTRACTOR -Tan Heng Poh

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91 明古连商业大厦中元会: Chua Cher Khiang, Mr Leow, 亚华

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Kao Lee Aluminum Industrial Pte Ltd – H. P. Tan, Kiung Nam Pte Ltd, Foo Khee Woon, Wong Kim Soon, Contat Decoration & Transport Pte Ltd – Ng Poy Wan

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Thomas Luah, Raymond Lim, Motor-East

Pte Ltd, Raymond Tang

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罗弄榴梿联合顺兴社中元会:廖宝贵,素瑛,陈敬文

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唐琥, 陈天文, 叶世品, 梁田, 邱胜扬, 严丙量,

Services Pte Ltd-Allister Lim 麦肯西汽车贸易中心中元会 实龙岗中心居民中元会: Ivy Lai

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