(UEN: S94SS0081K)

(Registered in Singapore under the Registry of Societies)

Annual Report for the Financial Year Ended 31 March 2025

CREDO ASSURANCE LLP
Public Accountants and
Chartered Accountants of Singapore

Registration no. T15LL0120C 545 Orchard Road #10-06 Far East Shopping Centre Singapore 238882 T: (65) 9837 2633

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FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

STATEMENT BY THE MANAGEMENT COMMITTEE

The Management Committee presents their statement together with the audited financial statements of Metta Welfare Association (the "Association") for the financial year ended 31 March 2025.

In the opinion of the Management Committee,

- a) the financial statements of the Association are drawn up so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2025 and the results, changes in funds and cash flows of the Association for the financial year then ended; and
- b) at the date of this statement, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorised the issue of the financial statements on

President Lai Meng Wah @ Shi Fa Zhao
First Vice President Shi You Guang @ Ng Wei Ping

Second Vice President Oon Chong Kai, Albert

Honorary Secretary

Assistant Honorary Secretary

Honorary Treasurer

Assistant Honorary Treasurer

Committee Member

Ee Tiang Hwee

Ko Yu Quan

Koh Kong Wen

Chua Meng Kiat

Goh Kah Eem

Committee Member Goh Kah Eem
Committee Member Lim Ah Noi, Peter
Committee Member Lim Thou Kin, Julian
Committee Member Lim Yew Si

Committee Member Lim Yew Si
Committee Member Soon Yeu Kian

Committee Member Tay Khay Heng, Jimmy

Committee Member Wong Sin Yew
Committee Member Woo Khai San

For and on behalf of the Management Committee,

Lai Meng Wah @ Shi Fa Zhao

President

Koh Kong Wen Honorary Treasurer

Singapore, 2 6 AUG 2025



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF METTA WELFARE ASSOCIATION FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Metta Welfare Association (the "Association") which comprise the statement of financial position as at 31 March 2025, and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the "Societies Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations") and Charities Accounting Standard ("CAS"), so as to present fairly, in all material respects, the state of affairs of the Association as at 31 March 2025 and the results, changes in funds and cash flows of the Association for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Statement by the Management Committee but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF METTA WELFARE ASSOCIATION FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and CAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF METTA WELFARE ASSOCIATION FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

Evaluate the overall presentation, structure and content of the financial statements, including
the disclosures, and whether the financial statements represent the underlying transactions
and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion,

- (a) the accounting and other records required to be kept by the Association have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- (b) the fund-raising appeal held during the financial year ended 31 March 2025 has been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the Association has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Association has not complied with the requirements of Regulation 15 (fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

CREDO ASSURANCE L
Public Accountants and
Chartered Accountants

Singapore,

2 6 AUG 2025

STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

INCOME	Note	Unrestricted fund	2025 Restricted fund	Total fund	Unrestricted fund	2024 Restricted fund	Total fund
Income from generated fund	ds			[4]			[2]
Voluntary incomeActivities for	4	3,258,384	43,938,809	[1] 47,197,193	2,825,435	36,264,038	39,089,473
generating funds	4	894,475	46,825	941,300	817,526	64,361	881,887
- Investment income	4	649,912	1,639,132	2,289,044	726,216	1,373,065	2,099,281
Income from charitable							
activities	4	1,112,965	1,144,202	2,257,167	1,107,268	956,025	2,063,293
Other income	4	176,779	654,540	831,319	108,356	223,382	331,738
Total income	ā	6,092,515	47,423,508	53,516,023	5,584,801	38,880,871	44,465,672
EXPENDITURE							
Cost of generating funds	5	275,052	237,712	512,764	424,238	302,198	726,436
Cost of charitable activities	5	7,171,401	32,823,679	39,995,080	7,014,971	27,433,393	34,448,364
Governance and other administrative	E	162,888	282,541	445,429	144,552	210,087	354,639
costs	5	102,000	202,341	440,420	111,002	210,001	
Total expenditure		7,609,341	33,343,932	40,953,273	7,583,761	27,945,678	35,529,439
NET (DEFICIT)/SURPLUS		(1,516,826)	14,079,576	[1] 12,562,750	(1,998,960)	10,935,193	[2] 8,936,233
REFUND TO MOE) 2)	(37,968)	(37,968)	-	(21,890)	(21,890)
TRANSFER WITHIN FUND	os	2,260,113	(2,260,113)	~	2,266,135	(2,266,135)	y e
ALLOCATION OF 20% OF NET SURPLUS	12.1.2 12.1.4	449,866	(449,866)		468,145	(468,145)	1-
NET MOVEMENTS IN FUI		1,193,153	11,331,629	12,524,782	735,320	8,179,023	8,914,343
MET MICAEMENTO IN LOI	100	1,100,100	11,001,020	12,02 1,102			

^[1] In 2025, the Association reported a total voluntary income of \$47,197,193, of which \$5,656,101 was designated for the Maitri School/Building Project Fund, an initiative for which active fundraising efforts continue. The total surplus for the year was \$12,562,750, with \$6,264,377 attributable to the Maitri School/Building Project Fund.

A detailed breakdown of the Statement of Financial Activities, including fund-specific allocations, is provided on pages 6 to 9 of this report.

The accompanying notes form an integral part of these financial statements.

^[2] In 2024, voluntary income totalled \$39,089,473, with \$4,767,347 allocated to the Maitri School/Building Project Fund. The reported surplus for the year was \$8,936,233, of which \$5,170,892 related to the Maitri School/Building Project Fund.

METTA WELFARE ASSOCIATION

STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

						Unrestricted funds	spui				
	5.				70		ă	Designated Funds	spu		
	\$ 2	General fund	Investment fund	Project Account Reserve	Sinking fund	Alumni/ Student Welfare fund	Children Welfare fund	Client Welfare fund S\$	Medical Care Welfare fund S\$	Apprentices Training fund S\$	Total fund S\$
2025	2	3	3	3	•	;					
INCOME											
Income from generated funds											,
- Voluntary income	4	3,232,106	300	j	i.	22,600	×	3,478	200	e).	3,258,384
- Activities for generating funds	4	894,475		1)	•)	{(1)	(30)	(a)	ű.	ï	894,475
- Investment income	4	455,692	194,220	ä	Ť		t.	#ÿ	Æ	1.0	649,912
Income from charitable activities	4	1,112,965	100	(10)	3			(*)	ì	E	1,112,965
Other income	4	176.779	*	9	t.	0.001	30		ì	*	176,779
Total income		5,872,017	194,220	*	×	22,600	*	3,478	200	Fice	6,092,515
EXPENDITURE	и	771 041	19	9	9	30	•	3.181	,		275,052
Cost of generating funds	n ı	140,177	•	11		8		0	3 9	. *	7 171 401
Cost of charitable activities	2	7,171,401	f:	ę.	. 6	,	Ţ	į	V L		
administrative costs	2	128,625	34,263	•		ř	Ē	•	•	31	162,888
Total expenditure		7,571,867	34,263	20 4 13	7.5	30	Ĭ	3,181	*	•0.	7,609,341
NET (DEFICIT)/SURPLUS		(1,699,850)	159,957	: a	3	22,570	ĭ	297	200	(1. 1)	(1,516,826)
TRANSFER WITHIN FUNDS		2,292,500	t		*	(32,387)		9	£	¥	2,260,113
7 14 3	12 1 2										
Allocation of 20% of Net Surplus	12.1.4	(714,890)	545,856	,E	618,900	•	•	3		9	449,866
NET MOVEMENTS IN FUNDS		(122,240)	705,813	(4	618,900	(9,817)		297	200	9	1,193,153

The accompanying notes form an integral part of these financial statements.

METTA WELFARE ASSOCIATION

STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

	1										KUSITIVIEN	Restricted funds									
		Education		Student	School Bullding			Student	Job		Accumulated	Media Corp Enable	MOE Augmented Curriculum	MOE	SG Enable Transport	SG Enable Outstanding SPED	Student	Maitri School	Maitri School	Maitri School/ Building	
			Programme	Welfare	fund -	Sinking	Project	•	Support	MOE	General	fund	Enhancement	Renovation	Subsidy	Teacher	Achievement	Set Up	Building	Project	
				fund	Extension	fund			Scheme	grants	fund	(MEF)	fund	fund	fund	Award	Award grant	fund	fund	fund	Total fund
	Note	\$\$	SS	\$\$	\$	\$ \$	ŝ	88	w)	\$\$	\$\$	ŝŝ	ss.	ŝ	ŝ	5 5	\$\$	ŝ	\$\$	ő	8
2025																					
INCOME Income from generated funds																					
- Voluntary income	4	(4)	13,013,093	12,765	178	94	8	38	*	3,748,478	20,748,867	35	258,752	8	449,653	188	53,100	5	69	5,656,101	43,938,809
 Activities for generating funds 	4	0.5	46,825	.9	112	52		118	*	œ	(*)	*	80	0)		188	397	14	33	12	46,825
- Investment income	4	6	194,548	11	12.	59		95	\ V)	3.5	575,473	*	*	***	0	5.45	25	1/4	117,326	751,785	1,639,132
Income from charitable activities	4	٠	790,726	17		Si	9		(6)	٠	353,476	80	10	10	520	71 5 04	8	!#	96	16	1,144,202
Olher income		3	252,429	77.	0.5	1.4	3	25	95	*	402,111	*				3.5	4	216	34	:*	654,540
Total income	ar S		14,297,621	12,765	i.e	19	9		191	3,746,478	22,079,927		258,752		449,653		53,100		117,326	6,407,886	47,423,508
EXPENDITURE																				***	55
Cost or generating funds	5	18,000	75,301	6	(3)	(0)	5¥	()	35	9	×	•	\$5	¥11	Ď	Ř	•	,		144,44	711,162
Cost of charitable activities	S	4	10,228,285	59,541	10,729	(it	30,463	Ñ	**	3,743,078	17,708,077	(1)	258,752	¥5	456,219	(6)	53,100	276,337	OH.	(802)	32,823,679
other administrative	ú	9	34 656	ŝ				•			247,864	9	2.0	114	121		•		21		282,541
Total exnenditure	1	18.000	10.338.242	59,541	10,729	*	30,463		8	3,743,078	17,955,941	(*)	258,752	39	456,219	*	53,100	276,337	21	143,509	33,343,932
																		Tee are	200 242	R 264 977	14 079 576
NET (DEFICIT)/SURPLUS	S.	(18,000)	3,959,379	(46,776)	(10,729)	×	(30,463)	8	š.	3,400	4,123,986	•	**		(aac'a)		((10,013)			
REFUND TO MOE		58	39	ğ	(*)	*	*	111	•0	(37,968)		9 3 0	31	0.8	Si	ă	ăř.	*	to	† i	(37,988)
TRANSFER WITHIN FUNDS		G/	(1,957,081)	32,387	٠	×	*	¥ï	*/	5,335	(340,754)	940	(2*	(*	96	¥	¥	(813,283)	813,283	.16	(2,260,113)
Allocation of 20% of Net Surplus	12.1.2								04	S	14	50	18	٠		•	•	,	٠		(449.866)
NET MOVEMENTS	12.1.4	*	(449,855)							1000 000	2722 202	(9	22		(6.565)			(1,089,620)	930,588	6,264,377	11,331,629
IN FUNDS	ű	(18,000)	1,552,432	(14,389)	(10.729)	•	(30,463)			(29,233)	3,103,446				1						

The accompanying notes form an integral part of these financial statements.

METTA WELFARE ASSOCIATION

STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

	,					Unrestricted funds	spui				
					٠		Ğ	Designated Funds	spu		
	Note	General fund S\$	Investment fund S\$	Project Account Reserve S\$	Sinking fund S\$	Alumni/ Student Welfare fund S\$	Children Welfare fund S\$	Client Welfare fund S\$	Medical Care Welfare fund S\$	Apprentices Training fund S\$	Total fund S\$
2024 INCOME											
Income from generated funds											
- Voluntary income	4	2,743,991	***	ÿ	•	79,150][0]	2,294	ā	a	2,825,435
- Activities for generating funds	4	817,526	*	*	•	x	t	£	•	(16)	817,526
- Investment income	4	542,864	183,352		•	a	31	æ	Ĭ	T.	726,216
Income from charitable activities	4	1,107,268	ř.	ŧ,	*//	(10)	4900	20.	ì	31	1,107,268
Other income	4	108,356	¥	ī		£	£	10	Ď	1303	108,356
Total income		5,320,005	183,352	J#6	()	79,150	(14	2,294	₩.		5,584,801
EXPENDITURE											
Cost of generating funds	5	361,516	395	ng.	(6)	58,292	ğ	3,468	292		424,238
Cost of charitable activities	2	6,963,072	¥	×	51,899	Ē	Ē	· C	•	ji	7,014,971
Governance and otner administrative costs	2	117,464	27,088	•	. .	ï	ì	*		I jā	144,552
Total expenditure		7,442,052	27,483	C	51,899	58,292	901	3,468	292	3.	7,583,761
NET (DEFICIT)/SURPLUS		(2,122,047)	155,869	09/0	(51,899)	20,858	3	(1,174)	(567)	L	(1998,960)
TRANSFER WITHIN FUNDS		2,297,995	U.	ia.	(31,860)	¥	•	ĸ	F.	100	2,266,135
Allocation of 20% of Net Surplus	12.1.4	(657,137)	499,337		625,945	-		1	1	•	468,145
NET MOVEMENTS IN FUNDS	needs!"	(481,189)	655,206	1 /2	542,186	20,858	1.	(1,174)	(567)	81	735,320

The accompanying notes form an integral part of these financial statements.

METTA WELFARE ASSOCIATION

STATEMENT OF FINANCIAL ACTIVITIES FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

											Restricted funds	spunj :									
	_	Education		Student	School Building			Student	dob		Accumulated	Media Corp Enable	MOE Augmented Curriculum	MOE	Maitri School	SG Enable Transport	SG Enable Outstanding SPED	Sludent	Maitri School	Maitri School/ Building	
		Trust	Programme	Welfare	fund -	Sinking	Project /	Assistance	Support	MOE	General	fund	Enhancement	Renovation	Building	Subsidy		Achievement	Set Up	Project	
		fund	fund	fund	Extension	fund	fund	fund	Schеme	grants	fund	(MEF)	fund	fund	fund	Lund	Award	Award grant	fund	fund	Total fund
	Note	\$\$	\$\$	\$\$	ŝ	85	ŝ	SS	SS	\$	SS	\$\$	\$\$	ŝ	ŝ	ŝ	SS.	\$\$	\$\$	\$\$	ŝ
2024																					
INCOME Income from generaled funds																					
- Voluntary income	4	(9)	11,842,719	44,800	例	(#)	•	(*)	×	1,285,086	17,788,607	*	151,584		8	329,815	3,000	51,100	¥Γ	4,767,347	36,264,038
generating funds	4	•	64,361	*	赏	(6)	Ø	(1)	*	×	*	*	8	9	8)	ř.	*1	*//	e	8	64,361
- Investment income	4	ě	142,976	*	(*)	(4)		(*)	X (*	637,371	#:	Ř	9	į	10	5.	PS:	(40)	592,718	1,373,085
Income from charitable activities	4	ř	686,735	*	35	(8)	٠	٠	80	*	269,290	**	<u>\$1</u>	300	8	ŧ)	51	.08	300	1300	956,025
Other income	,	ě	203,948	*	*	٠	ě	0	*	*	19 434					*					223,382
Total income	()	×	12,940,739	44,800		*	ě	181	*	1,285,086	18,714,702		151,584			329,815	3,000	51,100	ŀ	5,360,065	38 860 671
EXPENDITURE Cost of generaling																				Š	9
funds for a for a factor of a	S	33,500	107,214		Œ.	*	120	Ñ	٠		**	(6)	¥	10	8	1	<u>70</u>	E.	ić:	161,484	302,198
cost of chambole activities Governance and	S	3	8,624,698	67,354	10,729	9	40,543	112,669	÷	1,211,636	16,685,340	ř	10,071	56,676		325,608	3,000	51,000	206,380	27,669	27,433,393
other administrative costs	s	٠	36,677		,	(*	fic	38	et)		165,810	•	7,600		*	3	8	ŝ	*	k	210,087
Total expenditure	31	33,500	8,788,589	67,354	10,729	c	40,543	112,669	(2)	1,211,636	16,851,150	8	17,871	56,676	ů.	325,608	3,000	51,000	206,380	189,173	27,945,678
NET (DEFICIT)/SURPLUS	ø.	(33,500)	4,172,150	(22,554)	(10,729)	•00	(40,543)	(112,669)	*	73,430	1,863,552	(*)	133,913	(56,676)	114	4,207	8	100	(206,380)	5,170,892	10,935,193
REFUND TO MOE		<u>a</u>)	400	9	ğ	91	201	16	10	(21,790)	3.	9	314	14	84	12	8	(100)	*	*	(21,890)
TRANSFER WITHIN FUNDS		D)	(1,915,494)	Ŝ	8	101	: 0:3	®	(1)	133,913	(7,753,941)	8	(133,913)	94	6,110,000	¥	*	٠	1,296,000	(2,700)	(2,286,135)
Allocation of 20% of Net Surplus	12.1.2		(468,145)	(6)	js.	3	534	2		<u>u</u>	8	94	3e	×	×	¥	,				(468,145)
NET MOVEMENTS IN FUNDS	ıı	(33,500)	1,788,511	(22,554)	(10,729)		(40,543)	(112,669)	(6)	185,553	(5,890,389)	34		(56,676)	6,110,000	4.207	*	(1,089,620	5,168,192	8,179,023

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

		Balance at	Net surplus /(deficit)	Allocation of 20% of	Refund	Transfer	Balance at
		01.04.2024	for the year	net surplus	to MOE	of funds	31.03.2025 S\$
	Note	S\$	S\$	S\$	S\$	S\$	၁ စ
2025							
Unrestricted funds	40.4.4	00 040 500	(4.000.050)	(714 900)		2,292,500	26,518,298
General fund	12.1.1	26,640,538	(1,699,850)	(714,890) 545,856	1/5	2,292,500	6,535,430
Investment fund Project Account	12.1.2 12.1.3	5,829,617	159,957	545,650		- -	1,517,134
Reserve	12.1.3	1,517,134 6,518,889	3 0	618,900		2-7	7,137,789
Sinking fund	12.1.4	0,510,669		010,300			,,,,,,,,,
Designated fund - Alumni/Student							
Welfare fund - Children Welfare	12.2.1	193,805	22,570	(E	2	(32,387)	183,988
fund	12.2.2	44,921	-	(e	=	=	44,921
- Client Welfare fund	12.2.3	40,653	297	-	=	₩.	40,950
- Medical Care Welfare fund	12.2.4	39,245	200	5.	ភ	Ş	39,445
- Apprentices Training fund	12.2.5	183,000	-	-		~	183,000
		41,007,802	(1,516,826)	449,866	*	2,260,113	42,200,955
Restricted fund							
Education Trust fund	12.3.1	147,656	(18,000)	≅	30	<u> </u>	129,656
Programme fund School Building fund -	12.3.2	(958,502)	3,959,379	(449,866)	***	(1,957,081)	593,930 103,763
Extension	12.3.3	114,492	(10,729)	2			2,480,857
Sinking fund	12.3.4	2,480,857	(00.400)				1,331,912
Project fund Student Assistance	12.3.5	1,362,375 1,579,384	(30,463)			-	1,579,384
fund	12.3.6		· ·		:75:0 2 <u>8:</u> 0	127V	2,423,476
Job Support Scheme	12.3.7	2,423,476 365,104	3,400		(37,968)	5,335	335,87
MOE fund Maitri School/Building Project fund	12.3.8 12.3.9(a)	22,696,294	6,264,377	-	(01,000)	0,000	28,960,67
Maitri School Set Up fund	12.3.9(b)	1,089,620	(276,337)	裁人	3	(813,283)	
Maitri School Building fund	12.3.9(c)	6,110,000	117,305	: =):	(=)	813,283	7,040,588
Accumulated General fund	12.3.10	21,054,589	4,123,986	3	:2:	(340,754)	24,837,82
SG Enable Transport Subsidy fund	12.3.12	10,651	(6,566)		878		4,08
Student Welfare fund	12.3.15	20,076	(46,776)	-	92	32,387	5,687
		58,496,072	14,079,576	(449,866)	(37,968)	(2,260,113)	69,827,70
Total		99,503,874	12,562,750		(37,968)	:50	112,028,656

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CHANGES IN FUNDS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

		Balance at 01.04.2023	Net surplus / (deficit) for the year	Allocation of 20% of net surplus	Refund to MOE	Transfer of funds	Balance at 31.03.2024
	Note	S\$	S\$	S\$	S\$	S\$	S\$
2024			- +	·			
Unrestricted funds							
General fund	12.1.1	27,121,727	(2,122,047)	(657,137)	-	2,297,995	26,640,538
Investment fund Project Account	12.1.2	5,174,411	155,869	499,337	-	-	5,829,617
Reserve	12.1.3	1,517,134	æ		2 00	Ē.	1,517,134
Sinking fund	12.1.4	5,976,703	(51,899)	625,945	ŒN.	(31,860)	6,518,889
<u>Designated fund</u> - Alumni/Student							
Welfare fund - Children Welfare	12.2.1	172,947	20,858	Ē	3	2	193,805
fund	12.2.2	44,921	(#S)	-	181	35.	44,921
- Client Welfare fund	12.2.3	41,827	(1,174)	ā	-	*:	40,653
- Medical Care Welfare fund - Apprentices Training	12.2.4	39,812	(567)	***		=	39,24
fund	12.2.5	183,000	*	120	=	:=0	183,000
		40,272,482	(1,998,960)	468,145) **)	2,266,135	41,007,802
Restricted fund							
Education Trust fund	12.3.1	181,156	(33,500)	1.50			147,656
Programme fund School Building fund -	12.3.2	(2,747,013)	4,172,150	(468,145)	-	(1,915,494)	(958,502 114,49
Extension	12.3.3	125,221	(10,729)		35	· ·	2,480,85
Sinking fund	12.3.4	2,480,857	(40 542)	150	02	2	1,362,37
Project fund Student Assistance	12.3.5	1,402,918	(40,543)				1,002,07
fund	12.3.6	1,692,053	(112,669)		5.75	:#	1,579,38
Job Support Scheme	12.3.7	2,423,476	=	220	16	725	2,423,47
MOE fund	12.3.8	236,227	150,767	\$ 5 .	(21,890)	L#76	365,10
Maitri School/Building Project fund Maitri School Set Up	12.3.9(a)	17,528,102	5,170,892	*	=	(2,700)	22,696,294
fund	12.3.9(b)	-	(206,380)	1.0	ĕ	1,296,000	1,089,62
Maitri School Building fund	12.3.9(c)	2	·	1; # 3	=	6,110,000	6,110,00
Accumulated General fund SG Enable Transport	12.3.10	26,944,978	1,863,552	\$	<u>=</u>	(7,753,941)	21,054,58
Subsidy fund	12.3.12	6,444	4,207	:=:	#	3.55	10,65
Student Welfare fund	12.3.15	42,630	(22,554)		말	<u> </u>	20,07
		50,317,049	10,935,193	(468,145)	(21,890)	(2,266,135)	58,496,07
Total		90,589,531	8,936,233	0.75	(21,890)	25	99,503,87

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2025

	Note	2025 S\$	2024 S\$
ASSETS			
Current assets			
Cash and cash equivalents	7	86,134,123	73,534,420
Pledged fixed deposits	7	820,044	799,153
Trade and other receivables	8	2,912,400	2,978,106
Investment in financial assets	9	1,901,633	1,624,314
Inventories		55,450	59,242
		91,823,650	78,995,235
Non-current asset			
Investment in financial assets	9	3,750,632	4,003,869
Property, Plant and equipment	10	21,251,210	21,413,417
		25,001,842	25,417,286
Total assets		116,825,492	104,412,521
LIABILITY			
Current liability			
Trade and other payables	11	4,796,836	4,908,647
Total liability		4,796,836	4,908,647
NET ASSET		112,028,656	99,503,874

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2025 (CONTINUED)

	Note	2025 S\$	2024 S\$
FUNDS			
Unrestricted funds			
General fund	12.1.1	26,518,298	26,640,538
Investment fund	12.1.2	6,535,430	5,829,617
Project Account Reserve	12.1.3	1,517,134	1,517,134
Sinking fund	12.1.4	7,137,789	6,518,889
Designated fund			
- Alumni/Student Welfare fund	12.2.1	183,988	193,805
- Children Welfare fund	12.2.2	44,921	44,921
- Client Welfare fund	12.2.3	40,950	40,653
- Medical Care Welfare fund	12.2.4	39,445	39,245
- Apprentices Training fund	12.2.5	183,000	183,000
	2	42,200,955	41,007,802
Restricted fund			
Education Trust fund	12.3.1	129,656	147,656
Programme fund	12.3.2	593,930	(958,502)
School Building fund - Extension	12.3.3	103,763	114,492
Sinking fund	12.3.4	2,480,857	2,480,857
Project fund	12.3.5	1,331,912	1,362,375
Student Assistance fund	12.3.6	1,579,384	1,579,384
Job Support Scheme	12.3.7	2,423,476	2,423,476
MOE fund	12.3.8	335,871	365,104
Maitri School/Building Project fund	12.3.9(a)	28,960,671	22,696,294
Maitri School Set Up fund	12.3.9(b)	Rei	1,089,620
Maitri School Building fund	12.3.9(c)	7,040,588	6,110,000
Accumulated General fund	12.3.10	24,837,821	21,054,589
SG Enable Transport Subsidy fund	12.3.12	4,085	10,651
Student Welfare fund	12.3.15	5,687	20,076
Stadent Frontier States		69,827,701	58,496,072
TOTAL FUNDS		112,028,656	99,503,874

STATEMENT OF CASH FLOWS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

		2025	2024
	Note	S\$	S\$
Cash flows from operating activities			
Net surplus		12,562,750	8,936,233
Adjustments for:			
- Amortisation of investments	9	-	395
- Depreciation of property, plant and equipment	10	2,199,461	1,969,806
- (Loss)/Gain from sale/disposal/transfer of fixed asset		1,638	63,789
- Interest income	4	(2,087,190)	(1,913,278)
- Refund to MOE		(37,968)	(21,890)
- Unutilised leave	5	55,942	18,980
Operating cash flow before changes in working capital		12,694,633	9,054,035
Changes in working capital			
- Inventories		3,792	39,258
- Trade and other receivables		65,706	(1,223,675)
- Trade and other payables		(167,753)	1,368,876
Net cash generated from operating activities	ā	12,596,378	9,238,494
Cash flows from investing activities			
Interest received		2,087,190	1,913,278
Acquisition of property, plant and equipment	10	(2,038,892)	(1,362,617)
Increase in pledged deposits		(20,891)	(664,799)
Disposal of investment in financial assets		146,292	576,367
Maturity of investment in financial assets		1,496,057	249,500
Acquisition of investment in financial assets		(1,334,908)	(2,335,527)
Dividend received		187,419	181,421
Management Fees paid to BNP		(37,346)	(29,339)
Withdrawal of profits		(139,683)	(50,783)
Movements in cash held at BNP DPM Account for Investment purposes		(341,913)	1,303,919
Net cash generated from/(used in) investing activities		3,325	(218,580)
Net increase in cash and cash equivalents		12,599,703	9,019,914
Cash and cash equivalents at beginning of financial year		73,534,420	64,514,506
Cash and cash equivalents at end of financial year		86,134,123	73,534,420
Dasii aliu Lasii equivalents at enu oi illianoisi year		,,	

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1. General information

Metta Welfare Association (the "Association") operates in the Republic of Singapore. Its registered office and principal of activities is located at 32, Simei Street 1, Metta Building, Singapore 529950.

The Association is dedicated to the active promotion of humanitarian causes. The Association's objectives are to provide special education, welfare services, community and medical care to the intellectually disabled, elderly and terminally ill in the community, regardless of race and religion.

The Association is registered as a charity organisation under Charities Act, Chapter 37 on 9 March 1995. The Association has been accorded Institution of Public Character ("IPC") status for the period from 1 March 2021 to 29 February 2024 and subsequently renewed from 1 March 2024 to 31 January 2027.

The Association is composed of eight (8) welfare centres and two (2) Schools as follows:

- 1. Metta Home for the Disabled
- 2. Metta Home Day Activity Centre
- 3. Metta Day Activity Centre for the Intellectually Disabled
- 4. Metta Day Rehabilitation Centre for the Elderly
- 5. Metta Hospice Care Centre
- 6. Metta HomeCare
- 7. Metta Preschool @Punggol
- 8. Youth Employment Support
- 9. Metta School
- 10. Maitri School

2. Material accounting policy information

2.1 Basis of preparation

The financial statements have been prepared in accordance with Charities Accounting Standard ("CAS") and the disclosure requirements of the Societies Act (Chapter 311) and Charities Act (Chapter 37). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar ("S\$"), which is the Association's functional currency. Functional currency is the currency of the primary economic environment in which the Association operates. All financial information presented are denominated in Singapore Dollar unless otherwise stated.

The preparation of the financial statements in conformity with CAS requires Management to exercise its judgement in the process of applying the Association's accounting policies. It also requires the use of certain critical accounting estimates and assumptions.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

2. Material accounting policy information (Continued)

2.2 Revenue recognition

Revenue comprises the fair value of the consideration received or receivable for the services rendered in the ordinary course of the Association's activities. Revenue is recognised as follows:

2.2.1 Donations

Donations are recognised in the statement of financial activities upon receipt.

Donations-in-kind are recognised when the fair value of the assets received can be reasonably ascertained.

2.2.2 Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grants will be received and all related conditions will be complied with.

2.2.3 Revenue from services rendered

Revenue from rendering of services is recognised when the services have been performed and rendered.

2.2.4 Interest and investment income

Interest and investment income are recognised on a time-proportion basis using the effective interest method.

2.2.5 Sale of goods

Revenue from the sale of goods is recognised when the Association has delivered the products to the customer, the customer has accepted the products and the collectability of the related receivables is reasonably assured.

2.2.6 School fees

School fees are recognised over the period of instruction. Amount of fees relating to future periods of instruction are included in fees received in advance. Fees that are due but not yet received are accounted as fees receivable.

2.2.7 Other income

Other income is recognised when received.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

2. Material accounting policy information (Continued)

2.3 Expenditure recognition

All expenditure is accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

2.3.1 Cost of generating funds from fund-raising activities

Costs that are directly attributable to the fund-raising activities are separated from those costs incurred in undertaking charitable activities.

2.3.2 Cost of charitable activities

Cost of charitable activities comprises all costs incurred in the pursuit of the charitable objectives of the Association. The total costs of charitable expenditure are apportionment of overhead and shared costs.

2.3.3 Governance and administrative costs

Governance costs include the costs of governance arrangement, which relate to the general running of the Association, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

2.3.4 Allocated costs

Allocated costs comprise of general management, human resource and administration, finance and IT which are allocated to the centres on a basis determined by the Management Committee and approved by the grantor.

2.4 Employee benefits

2.4.1 Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Association pays fixed contributions into separate entities such as the Central Provident Fund ("CPF"), on a mandatory, contractual or voluntary basis. The Association has no further payment obligations once the contributions have been paid. The Association's contribution to defined contribution plans are recognised as employee compensation expense when they are due.

2.4.2 Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

2. Material accounting policy information (Continued)

2.5 Operating leases

Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the statement of financial activities on a straight-line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

Rental on operating lease is charged to statement of financial activities.

2.6 Financial assets

2.6.1 Recognition and measurement

Trade and other receivables, excluding prepayments, are initially recognised at their transaction price, excluding transaction costs, if any. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred.

Trade and other receivables and investments in financial assets are subsequently measured at cost less accumulated impairment losses.

2.6.2 Derecognition

Trade and other receivables are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Association has transferred substantially all risks and rewards of ownership.

2.6.3 Impairment

The Association assesses at each reporting date whether there is objective evidence that a financial asset or a group of financial assets is impaired.

An allowance for impairment of financial assets is recognised when there is objective evidence that the Association will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments is considered indicators that the receivable is impaired. The amount of the allowance is the difference between the asset's carrying amount and the undiscounted future cash flows that the Association expects to receive. The amount of the allowance for impairment is recognised in the statement of financial activities within "Governance and other administrative costs".

Subsequently, if the amount of an impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the Association shall reverse the previously recognised impairment loss. The reversal shall not result in any carrying amount of the financial asset (net of any allowance account) that exceeds what the carrying amount would have been had the impairment not previously been recognised. The amount of reversal is recognised in the statement of financial activities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

2. Material accounting policy information (Continued)

2.7 Cash and cash equivalents

Cash and cash equivalents include cash on hand and deposits with financial institutions, which are subject to an insignificant risk of change in value.

Fixed deposits are included as cash and cash equivalents as these can be readily converted into cash without incurring significant penalty.

2.8 Inventories

Inventories are carried at the lower of cost and net realisable value. Cost includes all costs of purchase and other cost incurred in bringing the inventories to their present location and condition. Cost is determined using the first-in, first-out basis. Net realisable value is the estimated selling price in the ordinary course of business, less selling expenses.

2.9 Property, plant and equipment

2.9.1 Measurement

All property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of property, plant and equipment includes its purchase price and any costs that are directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by Management.

2.9.2 Depreciation

Depreciation on property, plant and equipment except renovation in progress is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

Useful lives

5 years 5 years 3 - 5 years 30 - 50 years 3 years 5 years 5 years 5 years 5 years
5 years
5 years 7 - 15 years

Assets under work-in-progress included in property, plant and equipment are not depreciated as these assets are not yet available for use.

Fully depreciated assets are retained in the financial statements until they are no longer in use.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

2. Material accounting policy information (Continued)

2.9 Property, plant and equipment (Continued)

2.9.2 Depreciation (Continued)

The residual values and useful lives of property, plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision of the residual values and useful lives are included in the statement of financial activities for the financial year in which the changes arise.

2.9.3 Subsequent expenditure

Subsequent expenditure relating to property, plant and equipment that have already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Association and the cost of the item can be measured reliably. Other subsequent expenditure is recognised as repair and maintenance expenses in the statement of financial activities during the financial year in which it is incurred.

2.9.4 Disposal

On disposal of an item of property, plant and equipment, the difference between the net disposals proceeds and its carrying amount is taken to the statement of financial activities.

2.10 Financial liabilities

2.10.1 Recognition and measurement

Financial liabilities are recognised when the Association becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognised in the statement of financial activities. Financial liabilities include "Trade and other payables".

2.10.2 Derecognition

Financial liabilities are derecognised when the obligations under the liability are discharged, cancelled or expired. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognised in the statement of financial activities.

2.11 Trade and other payables

Trade and other payables, excluding accruals, are recognised at their transaction price, excluding transaction costs, if any, both at initial recognition and at subsequent measurement. Transaction costs shall be recognised as expenditure in the statement of financial activities as incurred. Accruals are recognised at the best estimate of the amount payable.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

2. Material accounting policy information (Continued)

2.12 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognised when the Association has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

2.13 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Management Committee. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The Management Committee retains full control over the use of unrestricted funds for any of the Association's purposes.

2.14 Events after report date

Events after report date that provide additional information about the Association's position at the report date (adjusting events) are reflected in the financial statements. Events occurring after report date that are not adjusting events are disclosed in the notes to the financial statements when material.

3. Critical accounting estimates, assumptions and judgements

Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

3.1 Critical accounting estimates and assumptions

At the reporting date, there were no critical accounting estimates and assumptions that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Critical judgements in applying the entity's accounting policies

In the process of applying the Centre's accounting policies, the management has made certain judgements, apart from those involving estimations, which have significant effect on the amounts recognised in the financial statements.

Government grants

Government grants to meet operating expenses are recognised as income in the statement of financial activities on the accrual basis in the year these operating expenses were incurred and there is reasonable assurance that the Association will comply with the conditions attached to it. For certain grants, the government agencies reserve the right to withdraw, withhold or reduce the amount of any funds approved but not yet disbursed or to call for the refund of all funds which have been disbursed to the Association if the conditions are not met.

METTA WELFARE ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

4. Income

					Unrestricted funds	spu				
						Des	Designated Funds	spui		
	General fund S\$	Investment fund S\$	Project Account Reserve S\$	Sinking fund S\$	Alumni/ Student Welfare fund S\$	Children Welfare fund S\$	Client Welfare fund S\$	Medical Care Welfare fund S\$	Apprentices Training fund S\$	Total fund S\$
2025	•									
Voluntary income Donation - tax exempt	1,603,261	•	()	3	ī	ř	8	r:	I.	1,603,261
Donation - non-tax exempt	496.502	·	15		1	1	i i	а	x	496,502
Donations - Designated - tax exempt	73,950	y)I		3	21,700	i.	•	1)	i.	95,650
Donations - Designated -non-tax exempt	36,263	Ü	9	i.	006	ij.	3,478	200	ĭ	40,841
Grants										!
- NCSS	18,627	•	•		19	3	1.	*	1	18,627
- Rental grants	809,155	ī	į		1)			i	î	809,155
- President's challenge		•	Ä	Ĭ.	Ĭ.	į	•		ľ	(B)
- Non-government grants	194,348	•	t	E)	•	300		ă	•	194,348
	3,232,106	30	30		22,600	ı	3,478	200		3,258,384
Activities for generating funds Fund-raising income	894,475			r	•		30			894,475
Investment income	9	104 220	(1	1	,		,	•	٠	194,220
Investment income	455 692	27,161			٠	:1	1	Ü	٠	455,692
	455,692	194.220	29	31		30	T.) *	30	649,912

METTA WELFARE ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

						Ö	Designated Funds	spun		
Gene fun	General li fund S\$	Investment fund S\$	Project Account Reserve S\$	Sinking fund S\$	Alumni/ Student Welfare fund S\$	Children Welfare fund S\$	Client Welfare fund S\$	Medical Care Welfare fund S\$	Apprentices Training fund S\$	Total fund S\$
2025 (continued) Income from charitable activities										
	724,318	•	1		1	•	*	*	Š	724,318
income	388,647	ï	٠	**	1	0.00	a• :		3	388,647
, ,	1,112,965	740	(0)	ñi.		•		16	E	1,112,965
Other income										700
Subscription fee	762	*	(Ē	C		Ñ.	1	är	79/
Government grant										42 E74
 Enabling Employment Credit 	43,574	ε	•	*	1901	ì	ì	r		40,07
- CPF transition Offset	1,961	01	9	•	£	¥\$	Ü	9 11	51	1.08.1
Credit	6,988	•	i,		3	j	ï	315	10	6,988
	63,546	31		•	Ř	•//		31	a	63,546
	56,228	t	300	9	ä		*	I is	∏ 0 13	56,228
m sale/disposal of fixed asset	200									200
(r)	3.520	•	3	•	ì	í	1			3,520
	176,779	i	ı		İ		i.		•	176,779
Total income 5,872	5,872,017	194,220	1	<u>k</u>	22,600	E	3,478	200	ï	6,092,515

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

Programme Vertice und Spining Achientation Achientation Subject Transplant School Transplant Achientation Achientation Lund Lund Achientation Achientation Lund Achientation Achien	ñ	Education		Student	School			Student	dob		Accumulated En	Media Corp Enable	MOE Augmented Curriculum	MOE	SG Enable Transport	SG Enable Outstanding SPED	Student	Maitri School Set	Maitrí School	Maitri School/ Building	
Signation Sign		Trust	Programme	Welfare	fund -	Sinking	Project	Assistance	Support	MOE	General	fund	Enhancement	Renovation	Subsidy	Teacher	Achievement	dn	Building	Project	Total
SS		fund	fund	fund	Extension	fund	fund	fund	Scheme	grants	fund	(MEF)	fund	fund	fund	Award	Award grant	fund	fund	fund	Fund
1-100		s s	Š	SS	\$	\$\$	ŝ	\$\$	ŝ	\$ \$	\$	ŝ	\$	\$\$	SS	S S	SS SS	S\$	ŝ	\$\$	\$\$
Fig. 190,444 Fi	2025																				
-lax 130,414 -1 (17,50) -1 (Voluntary income Donation - tax	,	185.051		138	æ	50		4	98	Ē	×	٨	gr	Ť	27	***	60	*	[50]	185,051
1-1004 147/560 127/86 127/86 127/86 122/47 2,000 122/47 3,504/523 4449.653 4449.653 4449.653 4449.653 4449.653 120,472 120,4	Donation - non-tax	8 - 18	130,414		8 #6		•8	Š	÷	(Sign)	9	:9	9.8	34	Ĭ.	/¥′	¥.	*:	**	*0	130,414
1-70- 2,1603 12,765 12,745 122,747 122,747 14,652 14,69,653 12,745 12,745	Donations - Designated - tax exempt	ŧ	147,550		9 0	25	4 1°	6	190	(9)	9	II+	is.	×	{ €	50	¥,	*1	¥	5,060,410	5,207,960
grants 8,951,669 122,747 3,524,523 4419,653 4419,653 152,747 3,524,523 152,453 152,747 3,524,523 152,747 3,524,523 152,747 3,524,523 152,747 3,524,523 152,742	Designated -non- tax exempt	*	21,603	12,765	.22	20.	411	.6	Rich	(64)	2,000	//*	9	300		30	*	**	8 00	595,691	632,059
30,525 2,063,671 122,242 130,13,083 13	Grants	34	951	9	1	(P	98	8		122,747	¥	(*)	Ñ	*0	449,653	Te.	<u> 89</u> 00		14	205	9,524,099
s 326.616 (589.021) (589.021) (589.021) (589.021) (589.021) (589.021) (599.0	NCSS -	9 4	30,525	14		•	(8))	*	*	3,524,523	ħ	Ŷ.	8993	9	(9	3	7.	i.	(*)	3,555,048
122,242 122,	- Tote board		2,063,671	*	•	Ŷ	*	93	60	15,713	1 (6)	(3)	19	(0€	8	36	**	8	*	*	2,079,384
122.242 12.242	- Rental grants	٠	326,616	*0	*	(a)	*11	20	(1 0)	(30)	54	2	8	98	•	*	2	8	94	5.	326,616
122,242 13,013,093 12,765 13,013,093 12,765 146,568	- Funding adjustment	iii	569,154	*	•	*	*	8	X0	•0	(698,021)		9	ă†	14	30	**	Ř	XI.	#2	(128,867)
13,013,083 12,785 53,100 17,320,365 258,782 53,100 53,100 13,013,083 12,785 53,100 13,013,083 12,785 12,785 13,013,083 12,785 12,785 13,013,083 12,785 12,	- Subsidy	W	122,242	*	9)	•))	*6		(98)	1911	:14	17.	36	*	4	*	**	80	*5	S.	122,242
464,568 12,765 269,752 269,752 258,752 53,100	- President's challenge	59	3	*	×	9	357	¥.	×	ĸ	#55	Ñ	(0)	2.0.5	44	ò* :	(#)	*	*		1%
13,013,083 12,765 2,608,018 17,920,365 2,561,752 449,653 53,100	- Community Silver Trust (CST)	140	464,568	(4)	3	(4)	12	18	36	×	*	Ř	<u>#</u> 1	#5	X	S(*)S		•	OK 1	*	464,568
Is 013,083 12,785 28,782 28,782 53,100 Income 7,633 com	-Non-government grant	*		*	33	40	8	met	(90)	105	(94	8		100	**	*	•	200	ec.	•	i.
Isortiscente 15,013,083 12,785 449,653 53,100 Income 46,825 7,633 575,473 6175,473 Income 194,548 575,473 575,473	- MOE grants						17	6.4	×	3,608,018	17,920,365	•	258,752	**			53,100	9		,	21,840,235
ne 46,825	et JAST		13,013,093	12,765	*	Ţ.	17	504	5.	3,746,478	20,748,867	*	258,752		449,653	•	53,100		*	5,656,101	43,938,809
46,825 7,633 186,915 194,548	Activities for generating funds																			9	A6 808
7,633 186,915 194,548 194,548	Fund-raising income	• (46,825		14	134	8	154	3.5	22	*	•	(v.)		1						200
7,633 186,915 575,473 194,548 575,473	Investment income																				1
188,915 575,473 575,473 575,473 575,473 575,473	Investment income	•0)	7,633				9	9%	jit.	ř	3.0			₹	FR 1	•	,			754 705	1 634 400
	Interest income	89	186,915			9		(9)	(*)	(i)	575,473	•				Ť					664,160,1
		9	194,548	æ	38	36	è	*	٠	5	575,473				.(e		1	*	117.326	751,785	1,639,132

METTA WELFARE ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

4. Income (Continued)

	Total	fund	ŝ	1,144,202			10,260	11,289	34,846	25,677	480,020	92,438	্র	10	654,540	47,423,508
School/ Building	Project	fund	S S	29			8 5	20	7.0	566	ŧ.	E)	A.81	1.9	9	6,407,886
Maitri School	Building	fund	ŝ				95	91	(0)	e	×	901	9	ď	57	117,326
School	ď	fund	S\$				ř	3	9		*	Ň	Ď	92	ā	121
Student	Achievement	Award grant	₩				50	33	((40)	*0	*	*11			S*	53,100
SG Enable Outstanding SPED	Teacher	Award	\$				*	9	15	*:	:*.	**		٠		i.
SG Enable Transport	Subsidy	fund	Š				ii.	San	*0	66	Œ.	æ	•			449,653
MOE	Renovation	fund	\$\$				100	185	**	3	ž	3.5	ÿ	*		
MOE Augmented Curriculum	Enhancement	fund	SS.	•			(0)		*	11	1011	82	Si	1 14	a s	258,752
Media Corp Enable	fund	(MEF)	SS	3			•	ě		(8	8	19	9		
Accumulated	General	fund	\$\$	353,476			6,893	5,076	16,158	(0)	366,086	7,898	21	. 9		22,079,927
∢	MOE	grants	SS.				•0	*	j(*)	7:07				en l		3,746,478
dob	Support	Scheme	ŝ	24			*0	*	×	008	×	6		ez s		10
Student	Assistance	fund	\$\$	8			8	**	774	ê	9	401		4 1: 59		* *
	Project	fund	ŝ	38			*	*	8	27		10		8) (
	Sinking	fund	\$\$	8			×	9	8	ž		20		18		<i>a</i> 3
School Building	fund -	Extension	SS (S)	0.			8	((*)	9		*		2.		. 14
Student	Welfare	fund	ŝ				*	10	9	: *	34	945		×		
	Programme		SS	780,726			3,367	6,213	18,688	25.677	113 934	84,540		u g	10	252,429
Education			\$\$	ì			7	a		A G	(34	<i>S</i> 6		(#)	0	
				2025 (continued) Income from charitable activities Direct activities income	Оther іпсоте	Government grant - Enabling	Employment Credit	- CPF transition Offset	- Senior Employment Credit	- Early Childhood Capacity Grant	- Progressive wage	- Others	Profit from sale/disposal of	fixed asset	Miscellaneous	1

METTA WELFARE ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

4. Income (Continued)

					Unrestricted funds	spu				
						Des	Designated Funds	spur	5	
	General fund S\$	Investment fund S\$	Project Account Reserve S\$	Sinking fund S\$	Alumni/ Student Welfare fund S\$	Children Welfare fund S\$	Client Welfare fund S\$	Medical Care Welfare fund S\$	Apprentices Training fund S\$	Total fund S\$
2024										
Voluntary income										4 070 450
Donation - tax exempt	1,070,450	700%	•	9	3	Ĭ	Ĭ	12.	E	1,070,430
Donation - non-tax exempt	411,029	T	Ĭ.	9	((1))	1	9	a	•	411,029
Donations - Designated - tax exempt	50,300	a	٠	*	12,650	ř.	i)		301	62,950
Donations - Designated -non-tax exempt	89,067	е	•0	t	66,500	1	2,294	£	£	157,861
Grants										
- NCSS	4,651	t:	Ľ,	(<u>•</u>)	ā	8	*	x	E	4,651
- Rental grants	803,587	3		*	Ē	ij.	•	er e	1	803,587
- President's challenge	125,000	5.00	1	3	1	1	ř	E	, A	125,000
- Non-government grants	189,907)	8	Ē	.(•)	ä		3	189,907
	2,743,991	ŢĒ	(a)	(*	79,150		2,294	I g		2,825,435
Activities for generating funds									е	1
Fund-raising income	817,526	×	¥	10	10		•	i	•	817,526
Investment income										
Investment income	į	183,352	(1)	a	*	*			i i	183,352
Interest income	542,864	ì	E	e fa	(A)	a	1	*	i	542,864
	542,864	183,352	3/1	± 4. .	a.	•	t.			726,216

METTA WELFARE ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

. Income (Continued)

					Unrestricted funds	spu				
						Dec	Designated Funds	spu		
	General fund S\$	Investment fund S\$	Project Account Reserve S\$	Sinking fund S\$	Alumni/ Student Welfare fund S\$	Children Welfare fund S\$	Client Welfare fund S\$	Medical Care Welfare fund S\$	Apprentices Training fund S\$	Total fund S\$
2024 (continued) Income from charitable activities										
Sales of goods	737,215	(1)	<u> </u>	(0	1	*	*	E	•//	737,215
Direct activities income	370,053				D)	185	1	31	•	3/0,053
	1,107,268	3. 4 .1	3			*	*	10	Ē,	1,107,268
Other income										i
Subscription fee	768	Î	•	*	Ē	(1)	•	ä	Î	89/
Government grant										05 750
 Enabling Employment Credit 	35,753	ř	r	Ė		d	1	÷		35,733
- CPF transition Offset	2,119	()	31	3	Ĭ	ŗ		(a)	ā	2,119
- Senior Employment Credit	2,489	Ñ	115		0	<u></u>	100	, N	₩.	2,489
 Senior Management Associate Scheme (SMAS) 	30,000	9	[4	H	٠	Ĭ.	<u>R</u>			30,000
- Digital for Life Fund (IMDA)	18,395	ij.	E:	100	30)	3	•	*	•	18,395
- Others	14,367	í.	3	ı	¥(la In	i e i	9	1	14,367
Miscellaneous	4,465	•	11•02	2011		1	1	*	•	4,465
	108,356	3	31	1	*	•	.(16)	Œ.		108,356
Total income	5,320,005	183,352	9	•	79,150		2,294	ı	9	5,584,801

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

										Restricted funds	uds									
	Education		Student	School			Student	g, g,		Accumulated	Media Corp Enable	MOE Augmented Curriculum	MOE	Maitri School	SG Enable Transport	SG Enable Outstanding SPED	Student	Maitri School Set	Maltri School/ Building	
	Trust	Programme	Welfare	fund -	Sinking	Project	Assistance	Support	MOE	General	fund	Enhancement	Renovation	Building	Subsidy	Teacher	Achievement	ď	Project	Total
	fund	fund	fund	Extension	fund	fund	fund	Scheme	grants	fund	(MEF)	fund	fund	fund	fund	Award	Award grant	fund	fund	fund
	SS	SS	SS	ŝ	\$\$	\$S	SS.	\$	\$\$	\$\$	\$\$	ŝ	SS	\$\$	SS	SS	SS.	\$\$	SS	\$\$
2024																				
Voluntary income Donation - tax	•	541 163	,	U.	1,5	(34	3	Sa	/(3	.54	38	i	3	×	*	95	į	*	Ŕ	541,163
Donation - non-tax exempt		208,999		A	n - 9	0 *2	(- 1)	¥11	41:	m	390)	٠	9	11.0	₩	G.	8	26	š	208,999
Donations - Designated - tax exempt	8	21,092	9)	27	Ñ	•9)	9	a5.	50455	RE:	85	8	iæ.	Œ	*	740	ě	*	4,585,324	4,606,416
Designated -non- lax exempt	8	70	44,800	201	Ĭ.	45	*	3(4)1	(00)	54		i.	724	36	1	50	*	*	182,023	226,893
Grants Government grants	ā	7.03.307	10	((*	74	Э	9		9	309,314		*	*	×	329,815	41		(58)	٠	8,362,456
- NCSS				×		*	٠		90	3,699,029		*	9	-00		534	100	- (8	3	3,699,029
- Tote board	(4)	1,777,420	÷	Ň	Ŕ	8		x 0	•0	20	· ·	(*)		э	Ü	₹ *	ű.			1,777,420
- Rental grants	î	326,616	¥	*))	*)	ti	100	063	9863	594	ğ		ö *	5*	3	(*)	€ 2	8.	<u> </u>	326,616
- Funding adjustment	46	280,352	1/400	•	٠	397	7	3	íæ.	337,487	*	*	*	*	*	*	¥2	ŧi.	ě	617,839
- Subsidy	150	100,655	54	5	(*	5.5	i v	96	78	(4)	ě	*	*	*	v)	•))	10:	(1)	egn.	100,655
- President's challenge	\$2	125,000	411	22)	9	100	Hatt	(30):	131	.9	\\\\\	ě	15	×	(4)	*	41	50	**	125,000
- Community Silver Trust (CST)	36	733,897	*	**	<u>*</u>	93	10	•	ti	: 100	(•)	gan	,,	X*	84	36	*	ė	Œ.	733,897
-Non-govemment grant	736	4,128	98		3		(4)	*	*	*0	8)	2/	ti	P	242	9.0	19)ŧ	¥	4,128
- MOE grants	341		(6)	(4)	*		٠	•	1,285,066	13,442,777	0	151,584	2	17	94	3,000	51,100	*	90	14,933,527
		11,842,719	44,800	*1	ř	*	·		1,285,066	17,788,607	(0)	151,584	ē		329,815	3,000	51,100	ř	4,767,347	36,264,038
Activities for generating funds																				
Fund-raising income	1	64,361	-					,		1									,	64,361
Investmentincome																				
Investment income	:*	2,651	56	-	- SE	*	90	*	*	***	4	K	(*)		((4	:it	(4)	*	×	2,651
Interest income	8	140,325	*	٠			•	•	1	637,371	9	7%	8	9	*	æ		*1	592,718	1,370,414
	*	142,976						•	30	637,371	la.	in the second	*	ž	:+:			•	592,718	1,373,065

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

St.	Augmented Curriculum MOE	Maitri Enable	Outstanding	School Student Set	iool School/ Building	
fund Extension fund fund		_	Teacher	Ħ		Total
\$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$ \$\$		fund fund	Award	Award grant fund		fund
7,380		\$\$	SS	\$\$	\$\$	\$ \$
7,380			ig:	×		956,025
7,471						
7390 7471 7471 7471 7471 7471 7471 7471 747						
	ar je	8ª 9¥	3 ¥ 0≤	¥	# 18	15,024
	•s:	E .	Hill Hill	gr	100 AC	11,155
	8	æ	96 87	8	£	13,038
	St.	es ex	W G	ği.		10,296
	**	*	414	ě	*	145,251
	8	*	90	¥	*	22,686
9	ž.	×	40	Ties	•	5,692
	<u>s</u>	60	200	396	9	7
240		310		S¥	§.	240
203,948		;;•	3	92	Ŧ.	223,382

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure

					Unrestricted funds	spı				
						De	Designated Funds	spun		
			Project		Alumni/	Children	Client		Apprentices	
	General	Investment	Account	Sinking	Student	Welfare	Welfare	Medical Care	Training	Total
	fund	fund	Reserve	fund	Welfare fund	fund	fund	Welfare fund	fund	fund
	88	\$	S\$	S\$	SS S	S\$	\$\$	S	\$\$	\$
2025										
Cost of charitable activities										
Cost of sales	314,567			ŧ0	0.00	30	SIL.	1	3	314,567
Direct activities expenses	318,734	3	*	9	ľ	£	18	Diameter ((9)	318,734
Public education expenses	295		Her	•	1	•	3	3	ī	295
Staff costs										
- Salaries and bonuses	3,398,603		000	13	ä	Ī	:		•	3,398,603
- Un-utilised leave	4,700	ř	ř.		10	Ċ	11.00	ā	53 1	4,700
- CPF / SDL / FWL	483,495	16	31		30	9	1:	ı	(Z)	483,495
- Welfare and benefits	194,350	ì	10	16	E	(1)	\$!! !	a	Î	194,350
Depreciation	307,353	1	(1	3	3		×	TF	T.	307,353
Low-value assets expensed	16,205	ı	ĸ		1000	9	ä	30	Ŧ	16,205
Printing, stationery, and postage	12,137		30	3		Đ.	•	(10)	9/	12,137
Office supplies	2,029	•	(100)	30	3	(1	ũ	•	*	2,029
License and subscriptions	158,288	1	1,	×		•	· ·	3	Ü	158,288
Miscellaneous expenses	5,324	4300	3,1	3		*	ř	E.	i,	5,324
Telecommunication	30,575	r	E	E.	₩.		ĵi.	at .	i.	30,575
Meeting expenses	13,493	(1)	Ä	ii	ì	•	•	•.1	•	13,493
Utilities	197,628	12	E	1 22	(A)		()	7	*	197,628
GST expenses	352,172	9		/4	Ĭ	į	0		Ŋ.	352,172
Renair and maintenance	369.326	ï	6	-		9	ä	•		369,326
Rental of building	974,344	•	1	æ	*	9	<u>#</u>	*	9	974,344
Rental of equipment	17:783	Ď		(00)		1	٠	•	E.	17,783
	7 171 401					12		ीं	*	7,171,401

METTA WELFARE ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure (Continued)

					Unrestricted funds	spu				
						ă	Designated Funds	spun		
			Project		Alumni/	Children	Client		Apprentices	
	General	Investment	Account	Sinking	Student	Welfare	Welfare	Medical Care	Training	Total
	fund	fund	Reserve	fund	Welfare fund	fund	fund	Welfare fund	fund	fund
	\$\$	\$S	\$\$	\$\$	\$	\$S	\$\$	\$8	\$\$	S\$
2025 (continued)										
Cost of generating funds										
Donation expenses	130,706	ı	ž	3	30	×	3,181	#25	•)	133,917
Fund-raising expenses	141,135	TC	i Ç	(•)	•	in the second	34	31		141,135
	271,841	4	31.	*	30	ř	3,181	•0	X.	275,052
Governance and other administrative costs										
Audit fee	39,200	0.00	() ***()	•	1	3		*	į	39,200
Bank charges	7,986	34,263	r	*	X)	Ñ	Ki:	((0.)	9	42,249
Other professional fees	74,216	.00	((■))	9		3	(A		×	74,216
Recruitment expenses	7,223	9	*	•		*	•	390)	ā	7,223
-	128,625	34,263	(30)	4	(6)	3	7		16	162,888
										7,000
Total expenditure	7,571,867	34,263	300	*	30	(6)	3,181		r	7,009,341

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure (Continued)

										Restricted funds	spu									
	Education		Student	School			Student	dob		Accumulated	Media Corp Enable	MOE Augmented Curriculum	MOE	SG Enable Transport	SG Enable Outstanding SPED	Student	Maitri School	Maitri School	Mailri School/ Building	
	Trust	Ргодгатте	Welfare		Sinking	Project /	en en	Support	MOE	General	fund	Enhancement	Renovation	Subsidy	Teacher	Achievement	Set Up	Building	Project	Total
	fund	Jung	fund	_				Scheme	grants	fund	(MEF)	fund	fund	fund	Award	Award grant	fund	Fund	fund	fund
	\$\$	\$\$	ŝ	SS SS	ŝ	ŝ	\$\$	\$	85°	ŝ	\$\$	\$\$	s	ŝ	ŝ	ŝ	\$\$	5 7	\$5	\$ \$
2025																				
Cost of charitable activities																				
Direct activities expenses	×	1,139,774	59,541	ķ	×		*	(6)	3,625,543	13,391,560	ž.	258,752	v)	450,489	ñ	53,100	56,025	iani	ä	19,034,784
Staff costs																				
- Salaries and bonuses	i.	5,918,774	ist.		34	ý	3.	28	43,819	1,142,613	i.	•	ě	*	46	***	Ñ	46	(305)	7,104,304
- Un-utilised leave	*	(8,979)			×	ŝ	*5	80	92	44,313	Ę	of.	(*)	eti	ii.	54	ŝ	98	æ	35,334
- CPF / SDL / FWL	10)	1,038,470		٠	(*)	į,	10.	31	7,541	161,973	•	Ē	Ĭ.	(*)	¥	¥	Ñ	¥	10	1,207,984
· Weifare and benefits		237,828	8	*	. 196	٠	(8)	*	7,687	50,688	46	9)	80	Ť	106	R á tž	(0)	i i	114	296,203
Depreciation	9	635,298	9	10,729	11	30,461	K			1,216,424	ं	ĺ	8	S*	*	¥	(804)	30	160	1,892,108
Low-value assets expensed	li†	82,442	1.5	2	28	8	:*	3	53,027	273,645	(4)	Ċ	**	*11	80	¥);	118,090	Œ	90	527,204
Loss on disposal	*		٠	•	*	2	.*:	#0	8	2,890	200	160	•	÷(¶)	:0	:4	34	98	W	2,926
Printing stationery, and postage	٠	24,823		ij	::40	•	10.50	9.9	8	105,446	:@		ĕ		50	30	*	*	*	130,269
Office supplies	12	4,605	9	*	:::	•		25	*	×	*	ě	*	20	¥07	U		((a))	29()	4,605
License and subscriptions	*	50,837	8	i.	5.	ě	*0	•	853	56,317	090	٠	9	ē	94	¥	2,010	×	*	110,017
Miscellaneous expenses		188	٠	si	8.9	9	Дŧ	i.	9	2,672	*	*	٠	ŕ	X.	W	6,874	¥	10	9,734
Telecommunication	f 9\$	24,208	8	(Te			*	Š	*	20,035	¥	0	20	ÿ	25400	5065	9	(9	æ	44,243
Meeting expenses		1,529)	¥	t	¥	ŧ	ě	1.0)	148	343		4	8	30	×	<u></u>	×	*	1,677
Utilities	þ	325,854	8	ii•	i.t		2	*	100	304,007	(4)	*	•	8	*0	*()	·	(0);	900	629,861
GST Expenses	ž	*	•	÷			***	8	4,608	189,275	e	•	(4)	5,730	()4	Œ	39,462	36	*	239,075
Repair and maintenance	•	363,445	ì	7.6),e	٠		9	3.0	718,330	×	9	**	3	*	×	54,646	*	5	1,136,421
Rental of building	i.	369,185			<u></u>	2	Ý	*	*	27,741	×	8		ij	6)	((0))	•	0	æ	396,926
Rental of equipment	ì	20.004	à	×		2	9	Ü		90)	9	250	1/4	8	30	(*)	*	۰	×	20,004
	1	13	9	C)á	ie.	10		•	•	*			60					(*)	(*)	2
	٠	10,228,285	59.541	10,729	Ř	30,463	0		3,743,078	17,708,077	•	258,752		456,219		53,100	276,337	94	(302)	32,823,679

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure (Continued)

										Restricted funds	spun									
				School							Media	MOE	!	SG Enable	SG Enable Outstanding	100	Maitri	Maitri	Schoo/I	
	Education		Student	Building			Student	Jop		Accumulated	Enable	Curriculum	MOE		are D		Scilon	0000	5	
	Trust	Ргодгатте	Welfare	- punj	Sinking	Project	Assistance	Support	MOE	General	Innd	Enhancement	Renovation	Subsidy	Teacher	Achievement	Set Up	Building	Project	Total
	fund	fund	fund	Extension	fund	fund	fund	Scheme	grants	fund	(MEF)	fund	fund	fund	Award	Award grant	fund	Fund	fund	fund
	S	88	SS	ŝ	\$	ŝ	ŝ	ŝ	ŝ	\$ 7	\$	\$\$	\$	វវិ	\$s	\$	\$	ŝ	\$	67 Ø
2025 (continued)																				
Cost of generating funds																				
Donation expenses	18,000	65,294	(*)	(*)	(3)	Ś	O	/it	0.5	Ř	34	<u>(*</u>	٠	*	47	¥U	10	₹6	144,411	227,705
Fund-raising expenses	25	10.007	i at	٠	100	*	8	*	*	•	•				ST.	14	\ \	8		10,007
0	48,000	75 301									54	.4	ig.	(3	134	¥	•	•	144,411	237,712
Governance and other administrative costs	trative costs																			
Audit fee	*	7,500	8		9	Ŷ	ti	5	0	46,400	i a	Ť.	Ñ.	ST.	¥	**		Ň	Ě	53,900
Bank charges	18	1,468	į.			(*	7.5	18	×	3,020	**	8	1	10	49	£.	(*)	21	9	4,509
Other professional fees	1.00	8,480	. •		*	ĺ	*11	83	*))	183,692	100	(*)	(f)	i.f	24	98		Ě	•	192,172
Recruitment expenses	•	17,208					3*		35	14,752	ः	9	*	(2)	(A)	٠		•		31,960
		34,656	0	94	10*		.00			247,864	¥	Ř		,				21	4	282,541
Total expenditure	18,000	10,338,242	59,541	10,729		30,463			3,743,078	17,955,941	19	258,752	*	456,219	*	53,100	276,337	21	143,509	33,343,932
•																				

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure (Continued)

					Unrestricted funds	spu				
						De	Designated Funds	spun		
			Project	6	Alumni/	Children	Client		Apprentices	
	General	Investment	Account	Sinking	Student	Welfare	Welfare	Medical Care	Training	Total
	fund	fund	Reserve	fund	Welfare fund	fund	fund	Welfare fund	fund	fund
	& S	\$\$	\$\$	\$\$	\$	\$\$	S \$	\$\$	\$\$	8
2024										
Cost of charitable activities										
Cost of sales	333,293	×	*	•	*	E	T'	ř.	5(01)	333,293
Direct activities expenses	311,066	•	(3	iii	1	Ī		ti)	311,066
Public education expenses	1,048	0)	8			(0)	<u>a</u>		Œ	1,048
Staff costs										
- Salaries and bonuses	3,246,013	()	Ĭ	Ī		ĸ	•	5 5	103	3,246,013
- Un-utilised leave	263	6	•		19	gi	i	*	*	263
- CPF / SDL / FWL	470,816	*	Ĭ.	8		i De	((*10	10	31	470,816
- Welfare and benefits	134,635	(8	0	ě	ï	•	r	**	106	134,635
Depreciation	413,774	ŧ,	16	•	ja l	3	91	*		413,774
Low-value assets expensed	5,943	Ĩ	1	¥.	•	· C	(11)	id.	3.	5,943
Printing, stationery, and postage	7,252		ä	₩	*	Ē	£		NE:	7,252
Office supplies	3,698	<u>C</u>	1	•	31	Ĭ	31	Ĩ	E	3,698
License and subscriptions	150,491	Ĭ	•	90	•)	, Ø	8008		9	150,491
Miscellaneous expenses	2,610	9	ä	19	*	ř	1);		•	2,610
Telecommunication	30,470	E.	(1000)	1	in .	Ĭ	*	ř	ř.	30,470
Meeting expenses	13,215	•	12	•	100	•	31	31	Ĭ	13,215
Utilities	255,162	Tr.	ă		(10)	Ĭ.	E/	000	i	255,162
GST expenses	302,134	((1))	(4)	2		*	*	*:	Ñ.	302,134
Repair and maintenance	289,061	ı:	10	51,899	10.02	ì	•	•	•	340,960
Rental of building	974,344	38	1	•	•	0)	TÊ.	Ð	1	974,344
Rental of equipment	17.784	330	igil	4	.4	*	*	40	•	17,784
	6 963 072			51.899	. 1.	(#)	i	*		7,014,971
	10,000,0									

METTA WELFARE ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure (Continued)

					Unrestricted funds	spu				
				,		Ö	Designated Funds	spun		
			Project	l,	Alumni/	Children	Client		Apprentices	·
	General	Investment	Account	Sinking	Student	Welfare	Welfare	Medical Care	Training	Total
	fund	fund	Reserve	fund	Welfare fund	fund	fund	Welfare fund	fund	fund
	\$\$	\$	SS	\$\$	88	\$\$	\$\$	\$	\$	\$
2024 (continued)										
Amortization of investments	î	395	9	9	Ĭ			E ()		395
Donation expenses	166.102	κ	į.	•	58,292	31	3,468	292	•	228,429
Fund-raising expenses	195,414	х		•	į	•2	•0	(III)	ii.	195,414
	361,516	395	ij	•	58,292		3,468	267	9	424,238
Governance and other administrative										
COSTS Διιdit fee	25 100	,			·	Ď.	1302	4	34	25,100
Rank charges	27,567	27.088	31	19	3	Ĩ		t:	Ē.	54,655
Other professional fees	62.401		92		6	100	(1)	ji.	*	62,401
Recruitment expenses	2,396	•			0	*		¥7	πĒ	2,396
	117,464	27,088	x		•)	•	107	191		144,552
Total expenditure	7,442,052	27,483		51,899	58,292	9)	3,468	567	a	- 7,583,761

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure (Continued)

										Restricted funds	spu									
	Education		Student	School	760		Student	go		Accumulated	Media Corp Enable	MOE Augmented Curriculum	MOE	MOE Temporary	SG Enable Transport	SG Enable Outstanding SPED	Student	School Set	Maitri School/ Building	
	Trust	Ргоогалте	Welfare	fund	Sinking	Project A		Support	MOE		fund	Enhancement	Renovation	Relief	Subsidy	Teacher	Achievement	ď	Project	Total
	fund			Extension	fund			Schеme	grants	fund	(MEF)	fund	fund	fund	fund	Award	Award grant	fund	fund	fund
	ss ss	\$\$		s;	ŝ	ŝ		5	%	\$7	\$\$	\$\$	88	S\$	ŝ	\$\$	\$60	ŝ	\$\$	\$\$
2024																				
Cost of charitable activities																				
Direct activities expenses	4	1,049,702	67,354	(*)	ě	(4)	112,669	20	1,077,363	13,475,008	81	10,071	е	136	325,608	3,000	51,000	27,123	3	16,198,898
Staff costs																				
- Salaries and bonuses	(1)	4,795,098	Si.	119	10	() *	(¥	×	7,657	925,708	95	×	•	*	*	1	1	ĝ	23,297	5,751,760
- Un-utilised leave	ii.	21,367	(4)	(8)	٠	æ	¥	¥	*5	*	ŧ	6	10()	() ()		ĺŧ	9	9	9	21,367
- CPF / SDL/ FWL	¥.	792,811	+1		•	(*	U		1,321	140,574	12	**	30	100	20	•		88	3,860	938,566
- Welfare and benefits	5 7%	183,332	: 24	: 190	74	ж	· w	: 30	*	28,811	20	*	*0	417	ĸ.	٠	Ģ.	3	532	212,675
Depreciation	Ŷ	602,545	×	10,729	*	33,271	41	ě	10	889,842	150	8	18,841	366	90	Ĭ		804	Ŷ	1,556,032
ow-value assets expensed		39.266	9	2.	-14	986	1.39	- 26	120,611	170,618	7	*	*		**	3)	0	80,778	•	412,259
l ose on disposal	S 3	330	: *	9.5	*	*	×	90	*	24,347	7	0	37,835	(%)	186	<u>(</u>	3	ĕ	×	62,512
Drinting etationery and postage		22 696		,		(*	198	g ie	9	118,208	(*	:::()€	78	90	(#)	**	54.0	842	*	141,746
Office supplies	8 6	2.764	0 00	: ::	1 14	5 30	()A	9 (4)	×	ж	Ř	х	X ()	•0	TC.	(*)	10	Ċ.	Œ	2,764
License and subscriptions	٠	40.003	*		٠	×	×		,	(1 .9)		æ	19	0.00	×	×	ř	•		40,003
Miscallanaous avonasas		842	100	10.5	: 15 ÷	- 24	2 - (3	9	- 25		Ť	36	(9)	*	*	*	Ď	51,022	٠	51,864
Telecommunication	R 94	24.758	8 08	i. IX	5 - 38	95	×	٠	×	12,441	Ñ	90	55	(0)	(90)	()	Ĉ.	ů,	9	37,199
Meeting expenses	*	374	Æ	3)	R	63	6 0	•	680	(2)	9	00	(0	×	ж	٠	\$F	*		374
Utilities	((4)	311,128	M	(3)	(6	138	(*	10	:*	210,975	٠	*	*	*	*:	6	171	•	à	522,103
SST Expanses	3 36	3	*	ě	(4)	٠	•	**	85	189,860		. 10	8.88	990	€	(<u>û</u>	74	74C	٠	189,860
Repair and maintenance	,	350.816	*	ý	ŧ	6,286	(10	(30)	4,684	471,201	<u>(</u>	*		*	(*)	<u>X</u>	\$0 0	45,811	16	878,798
Company of pulling of	0.00	369.010	5 19	1.0	: (*	S.P.	36	. 30	ě	27,747	*	8	10	*ii	(0)	(4)	14	94	7	396,757
		17.856	ě	X	,		,	*	6			5.7		38).*.	(4)	æ	90	¥	17,856
	į.		8 1.00		9		0	0.9).	à	*		٠				940	4	Н
מסחמותו מפחי		8,624,698	67,354	10,729	*	40,543	112,669	(6)	1,211,636	16,685,340	٠	10,071	929'99		325,608	3,000	51,000	206,380	27,689	27 433,393

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

5. Expenditure (Continued)

										Restricted funds	funds				- 1					
				School							Media	MOE		MOE	SG Enable	SG Enable Outstanding		School	School	
	Education		Student	Building			Student	Job		Accumulated	Enable	Curriculum	MOE	Тетрогагу		SPED	Student	Set	Building	
	Trust	Рго дгатте	Welfare	- punj	Sinking	Project	Assistance	Support	MOE	General	fund	Enhancement	Renovation	Relief	Subsidy	Teacher	Achievement	ď	Project	Total
	fund	fund	fund	Extension	fund	fund	fund	Scheme	grants	fund	(MEF)	fund	fund	fund	fund	Award	Award grant	fund	ung	fund
	SS	ŝ	ŝ	ŝ	\$\$	Š	ŝ	\$°	S.	\$\$	ŝ	\$ \$	\$	ŝ	\$	\$3	ŝ	s;	SS	ŝ
2024 (continued)																				
Cost of generating funds																				
Donation expenses	33,500	86,158	(5)	0	*	Ē	×	*)	2.0	ñ	<u>.</u>	₹E	ź	10.857	nen	14	(A	ā	161,484	281,142
Fund-raising expenses		21 056			٠		٠	100		100	iii	98	8	2	*	140	×	٠		21,056
	33,500	107,214	10	9	34	,	/.*	34	9	18	**	3:	٠	*	*		*		161,484	302,198
Governance and other administrative costs	trative costs																			
Audit fee		3,900	٠	•	: (E)	્રે	10*	œ	9	19,800	**	*	ě	e.	*1	R 0	6	ec.	(e)	23,700
Bank charges		1,264	•	ě	(8)	٠	(8)	*	8	2,886	21	740	(8)	D.S.A.	91.	7%	×	8.6	×	4,150
Other professional fees	*	9,302	8/	ě	til	300	.088	itti	*	133,297	34	2,600	9	12.		×.	ř. :	X II 3	x) :	150,199
Recruitment expenses	3	22,211	i.e	i.v	7.5	8	*		*	9,827	*			5		(*)				32,038
	3	36,677	×	9.	*	*	.0.			165,810	٠	7,600		,	ì			2	(*)	210,087
Total expenditure	33,500	8,768,589	67,354	10,729	20.	40,543	112,669		1,211,636	16,851,150	80	17,671	56,676	•	325,608	3,000	51,000	206,380	189,173	27,945,678

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

6. Income tax expense

The Association is registered as a charity organization under Charities Act, Chapter 37. As an approved charity, it is exempt from income tax under Section 13(1) (zm) of the Income Tax Act.

7. Cash and cash equivalents

	2025 S\$	2024 S\$
Cook on hand	432,430	30,241
Cash on hand Cash in bank	17,191,695	18,298,457
Fixed deposits	69,330,042_ 86,954,167	<u>56,004,875</u> 74,333,573
Pledged fixed deposits	(820,044)	(799,153)
	<u>86,134,123</u>	73,534,420

Fixed deposits have maturity terms of 6 to 12 months (2024: 6 to 12 months) and interest rates ranging from 1.35% to 3.02% (2024: 2.5% to 3.88%) per annum.

Fixed deposit amounting to S\$770,044 (2024: S\$749,153) is pledged against the Banker's Guarantee in compliance to the tenancy agreement with Singapore Land Authority, with a tenure period from 8 June 2023 to 31 March 2028.

Fixed deposit amounting to S\$50,000 (2024: S\$50,000) is pledged to existing credit cards with United Overseas Bank, with a tenure period from 18 March 2025 to 17 March 2026.

Long-term fixed deposits are included as cash and cash equivalents as these can be readily converted into cash without incurring significant penalty.

8. Trade and other receivables

	2025 S\$	2024 S\$
Trade receivables		
- Third parties	48,905	26,780
Other receivables - Deposit - Grant receivables - Interest receivables - Prepayments - Other debtors	183,788 1,801,803 655,089 169,018 53,797 2,863,495	185,355 1,925,567 659,318 111,218 69,868 2,951,326
	2,912,400	2,978,106

Trade receivables are non-interest bearing and are generally on 30 days' terms.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

9.	Investment in financial assets		
		2025 S\$	2024 S\$
	Current: Ascendas Reit MTN Pte Ltd with fixed interest of 3.14% and maturity date as at 2 Mar 2025 - Singapore	-	250,362
	STT GDC Pte Ltd with fixed interest of 3.59% and maturity date as at 26 Sep 2024 - Singapore	=	246,926
	RCS Trust with fixed interest of 3.2% and maturity date as at 14 Mar 2025 - Singapore	.	246,447
	Keppel Corp Ltd with fixed interest of 3% and maturity date as at 07 May 2024 - Singapore	-	249,670
	FH Reit Treasury Pte Ltd with fixed interest of 3.08% and maturity date as at 08 Nov 2024 - Singapore	<u>.</u>	250,348
	Sembcorp Fin Serv with fixed interest of 3.64% and maturity date as at 27 May 2024 - Singapore	æ	252,304
	Surbana Jurong Pte Ltd with fixed interest of 4.11% and maturity date as at 03 Oct 2025 - Singapore	255,064	#1.
	Singapore Airlines Ltd with fixed interest of 3.035% and maturity date as at 11 Apr 2025 - Singapore	248,133	*
	Olam International Ltd with fixed interest of 4% and maturity date as at 24 Feb 2026 - Singapore	241,865	=
	BOC Aviation Ltd with fixed interest of 3.93% and maturity date as at 11 May 2025 - Singapore	253,553	: <u>*</u>
	Mapletree Treasury Svcs with fixed interest of 2.85% and maturity date as at 29 Aug 2025 - Singapore	244,558	=
	Singapore T-Bills - S182 with maturity date as at 24 Jun 2025 - Singapore	198,680	=
	Cash held at BNP DPM Account for Investment purposes	459,780	128,257
	Total Current	1,901,633	1,624,314

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

9.	Investment in financial assets (Continued)		
		2025 S\$	2024 S\$
	Non-Current:		
	Mapletree Commercial Trust with fixed interest of 3.045% and maturity date as at 27 Aug 2027 - Singapore	250,000	250,000
	Surbana Jurong Pte Ltd with fixed interest of 4.11% and maturity date as at 03 Oct 2025 - Singapore	2	255,064
	Singapore Airlines Ltd with fixed interest of 3.035% and maturity date as at 11 Apr 2025 - Singapore	-	248,133
	Olam International Ltd with fixed interest of 4% and maturity date as at 24 Feb 2026 - Singapore	-	241,865
	BOC Aviation Ltd with fixed interest of 3.93% and maturity date as at 11 May 2025 - Singapore	. =0	253,553
	Mapletree Treasury Svcs with fixed interest of 2.85% and maturity date as at 29 Aug 2025 - Singapore	*	244,558
	CLI Treasury Ltd with fixed interest of 3.33% and maturity date as at 12 Apr 2027 - Singapore	249,281	249,281
	Macquarie Group Ltd with fixed interest of 4.5% and maturity date as at 18 Aug 2026 - Singapore	250,112	250,112
	Vertex Venture Holdings with fixed interest of 3.3% and maturity date as at 28 Jul 2028 - Singapore	230,603	230,603
	Jurong Shipyard Pte Ltd with fixed interest of 3.85% and maturity date as at 10 Sep 2029 - Singapore	242,956	242,956
	CMT MTN Pte Ltd with fixed interest of 2.1% and maturity date as at 08 Mar 2028 - Singapore	230,618	230,618
	Keppel Infra Trust with fixed interest of 3% and maturity date as at 01 Dec 2026 - Singapore	243,416	243,416
	Nexus Int'l School with fixed interest of 3.15% and maturity date as at 03 Dec 2031 - Singapore	231,093	239,426
	HSBC Holdings PLC with fixed interest of 4.5% and maturity date as at 07 Jun 2029 - Singapore	20,110	20,110
	Amount carried forward	1,948,189	3,199,695

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

•	Investment in financial assets (Continued)		
		2025 S\$	2024 S\$
	Non-Current (Continued): Amount carried forward	1,948,189	3,199,695
	Deutsche Bank AG with fixed interest of 5% and maturity date as at 05 Sep 2026 - Singapore	250,659	250,659
	HSBC Holdings PLC with fixed interest of 4.5% and maturity date as at 07 Jun 2029 - Singapore	51,354	51,354
	Standard Chartered PLC with fixed interest of 4% and maturity date as at 19 Jan 2030 - Singapore	251,457	251,45
	Ascott Reit MTN Pte Ltd with fixed interest of 3.69% and maturity date as at 15 Mar 2029 - Singapore	250,704	250,70
	Lendlease Finance Ltd with fixed interest of 3.9% and maturity date as at 27 Apr 2027 - Singapore	249,774	
	Sembcorp Fin Serv with fixed interest of 3.59% and maturity date as at 26 Nov 2026 - Singapore	249,596	
	Capitaland Treasury with fixed interest of 2.9% and maturity date as at 21 Sep 2032 - Singapore	247,661	
	Banco Santander SA with fixed interest of 3.6% and maturity date as at 23 Oct 2030 - Singapore	251,238	
	Total Non-current	3,750,632	4,003,86
	Total investment in financial assets	5,652,265	5,628,18
	The movement of the investment in financial assets are as follows	:	
		2025 S\$	2024 S\$
	Beginning of financial year Amortisation during financial year	5,499,926 -	3,990,66 (39
	Acquisition during financial year Maturity during financial year	1,334,908 (1,496,057)	2,335,5 (249,50
	Disposal during financial year Cash held at BNP DPM Account for Investment purposes	(146,292) 459,780	(576,36 128,2
	End of financial year	5,652,265	5,628,1

At the reporting date, the fair value of the above investment in financial assets are \$\$5,717,630 (2024: \$\$5,616,043).

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

40 Property plant and equipment

Computer

Electrical and fittings

Kitchen equipment

Laundry equipment

Motor vehicles

Work-in-progress

Renovation

Furniture and equipment

Physio / Medical equipment

10. Property, plant and	l equipment				
	Beginning of		Written off		End of
	financial year	Additions	/Adjustment	Transfer	financial year
	S\$	S\$	S\$	S\$	S\$
31 March 2025					
Cost					
Air-con	1,023,809	7,750	3	·	1,031,562
Alarm and security system	564,737	12,460	(28,863)		548,334
Arts and music equipment	162,302	37,803	(23,200)	140	176,905
Building	31,028,328	: 		#	31,028,328
Computer	1,940,496	361,704	(83,773)	-	2,218,427
Electrical and fittings	244,957	95	9	•	244,957
Furniture and equipment	3,537,053	696,522	(302,314)		3,931,261
Kitchen equipment	281,013	8,905	(3,103)	(2)	286,815
Laundry equipment	58,407	:₩	.=	12 5 2	58,407
Motor vehicles	561,088	£	9	~	561,088
Physio / Medical equipment	627,187	5,700	(17,393)	858	615,494
Renovation	5,228,162	662,002	(29,092)	32	5,861,072
Work-in-progress	307,147	246,046		0.5	553,193
	45,564,686	2,038,892	(487,735)	14	47,115,843
	Beginning of		Written off		End of
	financial year	Additions	/Adjustment	Transfer	financial year
	S\$	S\$	S\$	S\$	S\$
31 March 2025					
Accumulated depreciation					
Air-con	1,001,982	12,067	(2)	=	1,014,047
Alarm and security system	413,612	47,548	(28,861)	=	432,299
Arts and music equipment	156,432	13,077	(23,198)	T.	146,311
Building	12,822,770	976,475	:#0	ā	13,799,245
-					4 770 000

284,971

370,662

21,404

9,102

3,813

1,577,294

2,689,410

234,255

231,326

58,407

561,088

596,907

(83,427)

(299,178)

(5,642)

(16,699)

1,778,838

2,760,894

238,068

247,088

58,407

561,088

589,310

4,239,038

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

10. Property, plant and equipment (Continued)

	Beginning of financial year S\$				End of financial year S\$
31 March 2025					
Carrying Amount					
Air-con	21,827				17,515
Alarm and security system	151,125	2			116,035
Arts and music equipment	5,870				30,594
Building	18,205,558				17,229,083
Computer	363,202				439,589
Electrical and fittings	10,702				6,889
Furniture and equipment	847,643				1,170,367
Kitchen equipment	49,687				39,727
Laundry equipment	=				Ē
Motor vehicles					=
Physio / Medical equipment	30,280				26,184
Renovation	1,420,376				1,622,034
Work-in-progress	307,147				553,193
	21,413,417			34	21,251,210
	Beginning of		Written off		End of
	financial year	Additions	/Adjustment	Transfer	financial year
	S\$	S\$	S\$	S\$	S\$
31 March 2024					
Cost	4 047 470	6 630			1,023,809
Air-con	1,017,179	6,630	()	я 2	564,737
Alarm and security system	432,005	132,732	(4,400)	_	162,302
Arts and music equipment	162,202	4,500	(4,400)		31,028,328
Building	31,028,328	192 570	(253,104)		1,940,496
Computer	2,011,030	182,570	(255, 104)	9	244,957
Electrical and fittings	244,957	708,499	(237,597)	(8,842)	3,537,053
Furniture and equipment	3,074,993		(2,568)	(0,042)	281,013
Kitchen equipment	267,881	15,700	(2,300)		58,407
Laundry equipment	58,407	. (5.55 U/45	(5)	561,088
Motor vehicles	561,088	20.450	(5,898)		627,187
Physio / Medical equipment	604,635	28,450	(5,696)		5,228,162
Renovation	5,251,259	269,036	(282, 133)	10 °	307,147
Work-in-progress	292,647	14,500	(795,700)	(8,842)	45,564,686
	45,006,611	1,362,617	(195,100)	(0,042)	+0,00+,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

10. Property, plant and equipment (Continued)

Name		Beginning of financial year S\$	Additions S\$	Written off /Adjustment S\$	Transfer S\$	End of financial year S\$
Air-con 889,961 112,021 - 1,001,982 Alarm and security system 385,182 28,430 - 156,432 Arts and music equipment 155,122 5,710 (4,400) 156,432 Building 11,846,294 976,476 - 12,822,770 Computer 1,637,489 192,891 (253,086) - 1,577,294 Electrical and fittings 230,444 3,811 - 234,255 Furniture and equipment 2,726,669 207,947 (237,641) (7,565) 2,689,410 Kitchen equipment 208,460 22,866 - 231,326 Laundry equipment 58,407 - 5 56,407 Motor vehicles 561,088 - 5 56,907 Renovation 3,627,627 412,652 (232,493) - 3,807,786 Work-in-progress 22,922,216 1,969,806 (733,188) (7,565) 24,151,269 Beginning of financial year s\$ 31 March 2024 Carrying Amount Air-con 127,218 2,922,216 1,969,806 (733,188) (7,565) 24,151,269 Arts and music equipment 46,823 151,125 Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 3,354 Electrical and fittings 14,513 10,702 Furniture and equipment 59,421 49,687 Laundry equipment 59,421 49,687 Kitchen equipment 59,421 49,687 Laundry equipment 59,421 49,687 Henovation 1,623,632 14,20,376,47 Renovation 1,623,632 14,20,376 Renovat	31 March 2024					
Alarm and security system Alarm and security system Alarm and security system Alarm and security system 155,122 5,710 (4,400) 156,432 Building 11,846,294 976,476 - 12,822,770 Computer 1,637,489 192,891 (253,086) 1,577,294 Electrical and fittings 230,444 3,811 - 234,255 Furniture and equipment 208,460 22,866 - 231,326 Laundry equipment 58,407 Motor vehicles 561,088 - 561,088 Physio / Medical equipment 895,473 7,002 (5,568) 599,907 Renovation 3,627,627 412,652 (232,493) 3,807,786 Work-in-progress	Accumulated depreciation					
Arts and music equipment 155,122 5,710 (4,400) - 156,432 Arts and music equipment 1158,122 5,710 (4,400) - 12,822,770 Computer 1,837,489 192,891 (253,086) - 1,577,294 Electrical and fittings 230,444 3,811 - 234,255 Erumiture and equipment 2,726,669 207,947 (237,641) (7,565) 2,689,410 Kitchen equipment 208,460 22,866 - 231,326 Laundry equipment 58,407 - 5 58,407 Motor vehicles 561,088 - 561,088	Air-con	889,961	112,021) (6)		
Suilding 11,846,294 976,476 - 12,822,770	Alarm and security system	385,182	28,430	*	=	
Computer	Arts and music equipment	155,122	5,710	(4,400)	=	
Electrical and fittings	Building	11,846,294	976,476	-	20	
Furniture and equipment 2,726,669 207,947 (237,641) (7,565) 2,689,410 Kitchen equipment 208,460 22,866 - 231,326 58,407 - 58,407	Computer	1,637,489	192,891	(253,086)	5 .0	
Kitchen equipment 288,460 22,866 - 231,326 Laundry equipment 58,407 - 58,407 Motor vehicles 561,088 - 561,088 Physio / Medical equipment 595,473 7,002 (5,568) 596,907 Renovation 3,627,627 412,652 (232,493) 3,807,786 Physio / Medical equipment 22,922,216 1,969,806 (733,188) (7,565) 24,151,269 Physio / Medical equipment 22,922,216 1,969,806 (733,188) (7,565) 24,151,269 Physio / Medical equipment 24,827 Physio / Medical equipment 25,827 Physio / Medical equipment 25,832 Physio / M	Electrical and fittings	230,444	3,811	12	4.1	
Laundry equipment 58,407 - 58,407 Motor vehicles 561,088 Physio / Medical equipment 595,473 7,002 (5,568) 596,907 Renovation 3,627,627 412,652 (232,493) 3,807,786 Work-in-progress 22,922,216 1,969,806 (733,188) (7,565) 24,151,269 Beginning of financial year \$	Furniture and equipment	2,726,669	207,947	(237,641)	(7,565)	
Motor vehicles 561,088 - 5	Kitchen equipment	208,460	22,866	2	340	
Physio / Medical equipment 595,473 7,002 (5,568) 596,907 Renovation 3,627,627 412,652 (232,493) 3,807,786	Laundry equipment	58,407	9-6	₩.		
Renovation 3,627,627 412,652 (232,493) - 3,807,786 Work-in-progress 22,922,216 1,969,806 (733,188) (7,565) 24,151,269 Beginning of financial year s\$	Motor vehicles	561,088		2	: *:	
Work-in-progress 22,922,216 1,969,806 (733,188) (7,565) 24,151,269	Physio / Medical equipment	595,473	7,002	(5,568)	3	
Reginning of financial year	Renovation	3,627,627	412,652	(232,493)	. **	3,807,786
Beginning of financial year S\$ End of financial year S\$ S\$	Work-in-progress	<u>*</u>	<u>0</u> €			*
Segriming of financial year S\$ S\$		22,922,216	1,969,806	(733,188)	(7,565)	24,151,269
financial year financial year S\$ 31 March 2024 Carrying Amount Air-con 127,218 21,827 Alarm and security system 46,823 151,125 Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147		Beginning of				End of
31 March 2024 Carrying Amount 127,218 21,827 Alarm and security system 46,823 151,125 Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147		financial year				financial year
Carrying Amount Air-con 127,218 21,827 Alarm and security system 46,823 151,125 Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147		S\$				S\$
Carrying Amount Air-con 127,218 21,827 Alarm and security system 46,823 151,125 Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147	31 March 2024					
Air-con 127,218 21,827 Alarm and security system 46,823 151,125 Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147						
Alarm and security system 46,823 151,125 Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - 30,280 Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147		127,218				21,827
Arts and music equipment 7,080 5,870 Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - 30,280 Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147						151,125
Building 19,182,034 18,205,558 Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147	•					5,870
Computer 373,541 363,202 Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147						18,205,558
Electrical and fittings 14,513 10,702 Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - 30,280 Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147	-					363,202
Furniture and equipment 348,324 847,643 Kitchen equipment 59,421 49,687 Laundry equipment - - Motor vehicles - - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147						10,702
Kitchen equipment 59,421 49,687 Laundry equipment - Motor vehicles - Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147	•					847,643
Laundry equipment - Motor vehicles - Physio / Medical equipment 9,162 Renovation 1,623,632 Work-in-progress 292,647 30,280 30,280 30,280						49,687
Motor vehicles 30,280 Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147	• •	141				
Physio / Medical equipment 9,162 30,280 Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147		(
Renovation 1,623,632 1,420,376 Work-in-progress 292,647 307,147		9.162				30,280
Work-in-progress 292,647 307,147						1,420,376
						307,147
	TOTAL III Progress	22,084,395				21,413,417

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

10. Property, plant and equipment (Continued)

Work-in-progress

The Association has work-in-progress under Maitri School with carrying amount of \$19,145 (2024: \$NIL), for the new campus at 20 Pasir Ris Street 51, Singapore 518902 is projected to be completed by the end of 2027.

Under MOE's prevailing funding policy for special education school development projects, MOE will fund 95% while the Social Service Agency running the SPED school will contribute 5% towards the total project costs. This includes all associated costs incurred during the course of the project. For Non-standard items, the Social Service Agency running the SPED will bear 100% of the total costs, inclusive of all associated costs. The Maitri School Building Fund, as disclosed in Note 12(c), has been set up to cover the above costs borne by the Social Service Agency.

11. Trade and other payables

	2025 S\$	2024 S\$
Trade payables		
- Third parties	567,597	626,431
Other payables		
- Advance fees received	8,546	7,965
- Accruals	329,920	575,793
- Deposit received	180,205	175,865
- Grant received in advance	252,858	1,032,429
- GST payable	31,512	39,723
- Other creditors	111,420	154,766
- Provision for bonus and CPF	3,067,353	2,104,192
- Provision for unutilised leave	247,425	191,483
1 John John John Milliam John John John John John John John John	4,229,239	4,282,216
	4,796,836	4,908,647

Trade payables are unsecured, non-interest bearing and normally settled in 30 days' terms.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

12. Funds

Other than General fund, the other funds balances are represented mainly by cash and cash equivalents.

12.1 Unrestricted fund

12.1.1 General fund

Prior to the adoption of CAS, grants received for the purchase of depreciable assets were taken to deferred capital grant accounts. The deferred grants were recognised in the statement of financial activities over the years necessary to match the depreciation of property, plant and equipment to which the grants relate.

With the adoption of CAS, the balance of deferred capital grant was recognised as General Reserves. This note shows the amount of deferred capital grant that was included in the General Reserves.

	2025 S\$	2024 S\$
Beginning of financial year Amortised during the financial year	8,773,912 (349,246)	9,123,265 (349,353)
Ending of financial year	8,424,666	8,773,912

12.1.2 Investment fund

On 28 September 1997, the Management Committee resolved that 20% of the annual surplus should be transferred to this fund.

12.1.3 Project Account Reserve

This reserve is for setting up new centres and closing existing ones.

12.1.4 Sinking fund

This fund is for the maintenance of the Association's building and all centres. 20% of annual surplus should be transferred to this fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

12. Funds (Continued)

12.2 Unrestricted – designated fund

12.2.1 Alumni/Student Welfare fund

This fund was known as the "Alumni Welfare Fund" in the prior years. This fund is to support the School's students and Alumni education, training, recreational, financial assistance programmes and other related expenses.

12.2.2 Children Welfare fund

This fund is used to pay various expenses for the benefit of the Preschool's students.

12.2.3 Client Welfare fund

This fund is used to pay various expenses for the benefit of the clients at Metta Day Activity Centre for the Intellectually Disabled, Metta Home Day Activity Centre, and Metta Home for the Disabled.

12.2.4 Medical Care Welfare fund

This fund will be utilised for purchases of prescribed and/or standby medications and standby medical supplies, serving the needs of clients from Metta HomeCare, Metta Hospice Care Centre and Metta Day Rehabilitation Centre for the Elderly.

12.2.5 Apprentices Training fund

This fund was established in March 2020 to support Metta School Alumni during their apprenticeship with our vocational partners.

12.3 Restricted fund

12.3.1 Education Trust fund

This fund is for the benefit of special needs children of Metta School and Alumni youths.

12.3.2 Programme fund

The programme fund is recurrent funding received from Ministry of Health, Ministry of Social and Family Development, SG Enabled, NCSS ComChest and ToteBoard Social Service Fund. This fund is to defray the operational costs of managing the Medical Care, Disability Care and Children Care programmes.

Programme fund represents by cash and cash equivalents and other assets.

Funds transfer between unrestricted funds and restricted fund (programmes fund) were approved by the funders and Management Committee.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

12. Funds (Continued)

12.3 Restricted fund (Continued)

12.3.3 School Building fund – Extension

The construction for the School's extension building started in 2012 and the building was officially opened on 26 April 2013 upon completion of the construction work. MOE provided a grant-in-aid of 95%, NCSS on behalf of the TOTE Board Social Service Fund gave a capital grant equivalent to 2.5% and the School contributed the other remaining 2.5%.

12.3.4 Sinking fund

The sinking fund was set up for major repairs and maintenance of the School's building.

12.3.5 Project fund

This fund was approved by the School Management Committee and is set aside for use in the school building extension, school improvement and upgrading works, also for projects/programmes that will meet the needs of the students.

12.3.6 Student Assistance fund

The student assistance fund was set up to provide financial assistance to students in need.

12.3.7 Job Support Scheme

The Job Support Scheme was provided under Solidarity Budget, provides wage support to School and helps School retain the local employee (Singapore Citizen or Singapore Permanent Resident) during the period of economic uncertainty.

12.3.8 MOE fund

(a) MOE Augmented Curriculum Enhancement fund

This fund is to support school in the development of school-based curriculum.

(b) MOE grants

This fund is used to organise common curriculum programmes or purchase additional resources which benefit students, provide financial assistance and to top up the difference of actual manpower costs of MOE-seconded education officers based on MOE salary scale and salaries of SPED principals/teachers provided in the prevailing SPED staffing model.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

12. Funds (Continued)

12.3 Restricted fund (Continued)

12.3.8 MOE fund (Continued)

(c) MOE Renovation fund

This grant was supported by MOE, 100% of the renovation cost at Metta HQ Building Level 6, for the purpose of Maitri Programme infrastructure.

(d) MOE Temporary Relief Support fund

This fund is supported by MOE for the purpose of extended meal subsidies to SPED students on SPED Financial Scheme during post circuit breaker re-opening for 2 months from June to July 2020.

For SPED student aged 7 to 12 years old will receive \$20 per month.

For SPED student aged 13 to 20 years old will receive \$40 per month.

- 12.3.9 Maitri School/Building Project Fund, Maitri School Set Up Fund and Maitri School Building Fund
 - (a) Maitri School/Building Project fund

This fund is used for the construction of the new Maitri School/Building, both located at 20 Pasir Ris Street 51 Singapore 518902.

(b) Maitri School Set Up fund

This fund was transferred from the Metta School reserves to cover the costs of establishing the Maitri School's temporary campus at 95 Jalan Eunos Singapore 419529.

(c) Maitri School Building fund

This fund was transferred from the Metta School reserves to support the construction of the new Maitri School ("School"). This fund is allocated for: (i) 5% of standard School items; (ii) 100% of non-standard School items; and (iii) shared School consultancy fees. The Maitri School's temporary campus is at 95 Jalan Eunos Singapore 419529.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

12. Funds (Continued)

12.3 Restricted fund (Continued)

12.3.10 Accumulated General fund

The accumulated general fund is restricted for the School only, for the benefit of its intended purpose, according to the funder's intent for the use of monies. The fund will not be transferred out of the School for other purposes. The fund will also not be redesignated for other purposes unless approval is given by the funder.

Metta School

	2025 S\$	2024 S\$
Accumulated General fund		
- MOE Share	18,497,692	16,282,200
- NCSS Community Funding Share	2,967,141	2,318,435
- Portion Due to School Fees	991,373	857,932
- MWA Share	1,263,709	1,384,612
- General donations	2,000	
	23,721,915	20,843,179

Maitri School

	2025 S\$
Accumulated General fund	
- MOE Share	698,788
- NCSS Community Funding Share	233,761
- Portion Due to School Fees	189,666
	1,122,215

12.3.11 MediaCorp Enable fund

The fund is a community fund which aims to help build a society where persons with disabilities are recognised for their abilities and lead full, socially integrated lives.

SG Enable Ltd through MEF provide a one-time cash relief for graduating students (who are Singapore Citizen or Singapore Permanent Resident) as they may experience financial hardship and difficulties in securing employment or accessing care service after their graduation.

12.3.12 SG Enable Transport Subsidy fund

This fund was set up by SG Enable Ltd ("SGE") to provide transport subsidy to beneficiaries (students) as determined in accordance with the provision of prevailing service model.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

12. Funds (Continued)

12.3 Restricted fund (Continued)

12.3.13 Student Achievement Award grant

The achievement award for SPED students was provided by MOE to recognise and encourage students for their achievements and progress, with good conduct and who meet the school-based criteria for the award.

12.3.14 Community Silver Trust

Community Silver Trust (CST) is a matching grant of one dollar for every donation dollar raised by eligible organisations and whose programmes are aligned with the Government vision for long term care sector in Singapore.

The CST is managed by the Ministry of Health ("MOH") and administered by the Agency for Integrated Care (AIC) on behalf of the Trustees, which is a restricted fund.

The Community Silver Trust provides funding for various designated programmes organised by the Association.

	2025	2024
	S\$	S\$
Balance at beginning of financial year	543,617	291,047
Add: Community Silver Trust – Matching Grant	464,568	733,897
Less: Expenditure	(525,045)	(481,327)
Balance at end of financial year	483,140	543,617

12.3.15 Student Welfare fund - Metta School

Student Welfare fund was set up for expenses related to the welfare of students.

13. Operating lease commitments

As at the reporting date, the Association has commitments for future minimum lease payments under non-cancellable operating leases as follows:

	2025 S\$	2024 S\$
Rental of building Not later than one year More than a year but not more than five years	1,017,600 2,035,200 3,052,800	1,330,607 3,066,409 4,397,016
Rental of equipment Not later than one year More than a year but not more than five years	23,568 50,871 74,439	23,568 48,890 72,458

The above operating lease commitments are based on known rental rates as at the date of this report and do not include any revision in rates which may be determined by the lessor.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

14. Related party transactions

The Association had transactions with related parties on terms agreed between the parties as follows:

101101101		
	2025	2024
	S\$	S\$
Related parties with common key management executive committee		
Donations received from related parties- Buddha Tooth		
Relic Temple	7.2	10,000
Income received from related parties	24	24
Sales of goods to related parties	5,175	300
Expenses paid on behalf of related parties		32,328
Expenses paid on behalf by related parties	315	600

15. Remuneration

(a) Remuneration of key management personnel

The key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Association. The key management personnel for the reporting period comprise the Deputy Executive Director, Assistant Director, Principals and Vice Principals.

	2025 S\$	2024 S\$
Total number of key management personnel Total remuneration of key management personnel	7 1,439,008	7 1,022,900_

(b) Remuneration of three highest paid staff

Remuneration Band (in bands of \$100,000)	Number of staff	
	2025	2024
S\$100,001 to S\$200,000	3	1
S\$200,001 and above	4	2

None of the above key management personnel and three highest paid staff serve in the Management Committee of the Association.

There are no paid staff who are close members of the family belonging to the key management personnel or the Management Committee of the Association, and whose remuneration each exceeds \$50,000 during the year.

NOTES TO THE FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025 (CONTINUED)

16. Reserve policy and position

The Association's reserve position for financial years ended 31 March 2025 and 31 March 2024 is as follows:

		2025	5 2024	Increase / (Decrease)
		S\$'000	S\$'000	%
Α	Unrestricted funds			
	General fund	26,518	26,640	(0.46)
	Investment fund	6,535	5,830	12.09
	Project Account Reserve	1,517	1,517	-
	Sinking fund	7,138	6,519	9.50
	Total unrestricted funds	41,708	40,506	2.97
В	Restricted or Designated funds			
	Designated funds	492	502	(1.99)
	Restricted funds	69,828	58,496	19.37
С	Total funds	112,028	99,504	12.59
D	Total annual operating expenditure	40,953	35,529	15.27
Е	Ratio of funds to annual operating expenditure (A/D)	1.02	1.14	

Reference:

- C. Total Funds include unrestricted, restricted and designated funds.
- D. Total Annual Operating Expenditure includes expenses related to Cost of Generating Funds, Cost of Charitable Activities and Governance and other administrative costs.

The Association's reserve policy is as follows:

We aim to maintain reserves of not more than 5 times our Average Annual Operating Expenditure.

17. Management of conflict of interest

Management Committee members are required to disclose any interest that they may have, whether directly or indirectly, that the Association may enter into or in any organisations that the Association has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Association's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Management Committee may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

18. Authorisation of financial statements for issue

The financial statements of the Association for the financial year ended 31 March 2025 were authorised for issue in accordance with a resolution of the Management Committee on the date stated on the Statement by the Management Committee.